



Core Strategy Review - Consultation Draft Regulation 18 Version



Foreword

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Foreword

Foreword

Core Strategy Local Plan Review

I'm delighted to present the first consultation draft of the review of our Core Strategy Local Plan.

Our Core Strategy sets out our long term vision for the district's communities, economy and environment. The current strategy was adopted in 2013 – this review updates key parts of that document.

Over the last 5 years, more than 1,500 new homes have been built across the district, and we've identified sites for future housing development in our current planning policies, but there's still a pressing need for more housing for local people.

This review takes into consideration the government's target to build 300,000 new homes each year, and our updated assessment of local housing need, to arrive at a revised district-wide requirement for new homes.

It introduces our aspiration for a new garden settlement at Otterpool Park. This will help provide the new homes we need, but is about so much more: This document explains the opportunity we have to create an attractive and vibrant place, build well designed environmentally friendly homes, and provide new services and amenities, like schools, medical centres and parks.

It also explains our plans to see homes built around a new village centre for Sellindge to take advantage of what's already there and improve the existing school, medical facilities, local open spaces, and parish and village facilities.

This is a very exciting time for our district's future: I hope you will take some time to help us plan for that future by telling us what you think over the coming weeks.



Cllr John Collier

Cabinet Member for the District Economy

Introduction

1 Introduction

Policy Index

Spatial Strategy

- Policy DSD 'Delivering Sustainable Development'
- Policy SS1 'District Spatial Strategy'
- Policy SS2 'Housing and the Economy Growth Strategy'
- Policy SS3 'Place-Shaping and Sustainable Settlements Strategy'
- Policy SS4 'Priority Centres of Activity Strategy'
- Policy SS5 'District Infrastructure Planning'
- Policy SS6 'New Garden Settlement - Development Requirements'
- Policy SS7 'New Garden Settlement - Place Shaping Principles'
- Policy SS8 'New Garden Settlement - Sustainability and Healthy New Town Principles'
- Policy SS9 'New Garden Settlement - Infrastructure, Delivery and Management'
- Policy SS10 'Spatial Strategy for Folkestone Seafront'
- Policy SS11 'Spatial Strategy for Shorncliffe Garrison, Folkestone'

Core Strategy Delivery

- Policy CSD1 'Balanced Neighbourhoods'
- Policy CSD2 'District Residential Needs'
- Policy CSD3 'Rural and Tourism Development'
- Policy CSD4 'Green Infrastructure of Natural Networks, Open Spaces and Recreation'
- Policy CSD5 'Water and Coastal Environmental Management'
- Policy CSD6 'Central Folkestone Strategy'
- Policy CSD7 'Hythe Strategy'
- Policy CSD8 'New Romney Strategy'
- Policy CSD9 'Sellindge Strategy'

1.1 The following section introduces the Core Strategy Review in the context of its evolution, role and approach. It then looks at some of the general and district-specific factors influencing the Core Strategy Review.

1.1 About the Core Strategy

About This Document

Core Strategy Review

This document is the **first draft of the Core Strategy Review**. It is published for consultation under Regulation 18 of the Town and Country Planning (Local Planning) (England) Regulations. All comments received during the consultation will be considered by the council in drafting the next version of the Core Strategy Review (known as the 'Regulation 19' plan). This will also be subject to public consultation towards the end of 2018 and all comments made during this stage will be passed to an independent planning Inspector, appointed by the Planning Inspectorate (or 'PINS'). A public examination will then be held into the Core Strategy Review and, if the Inspector considers that the plan meets the 'tests of soundness' set out in national planning policy, it will then be adopted by the council. On adoption it will replace the current 2013 Core Strategy and will be used to make decisions on planning applications within the district.

Changes to national planning policy

This Core Strategy Review is being prepared at a time of great change within the planning system. The government is proposing changes to the way that local planning authorities plan for housing and a revised draft of the National Planning Policy Framework (NPPF) has recently been published for consultation. These changes will be assessed by the council, alongside the consultation comments on this draft, when producing the Regulation 19 version of the plan. Where relevant, these government proposals are explained further in the later sections of this plan.

Other planning documents

The principal focus of the Core Strategy Review is on strategic-scale growth within the district. In parallel with this Core Strategy Review, the council is also finalising the **Places and Policies Local Plan**, which identifies small- and medium-sized sites for development throughout the district for the period to 2031. **The Places and Policies Local Plan is being prepared through a separate process and sites within that document are not considered in this consultation.**

Approach to the Core Strategy Review

This Core Strategy Review is being undertaken to assess housing and employment requirements over a longer period than the Places and Policies Local Plan period - to 2036/37 - based on the most up-to-date evidence. However, it should be noted that:

1. Where policies in the 2013 Core Strategy are still relevant and meet national planning policy they are not proposed to be amended and are included unchanged from the 2013 Core Strategy;
2. Many of the strategic sites identified in the 2013 Core Strategy now have planning permission and development is progressing on some sites. Policies for these sites are included in this draft, unchanged from the 2013 Core Strategy - this is to ensure that a planning framework remains in place to guide future phases of the developments, or in case planning permissions on the sites lapse. Should development advance significantly on these sites in 2018 then the Council will delete these policies from the plan; and
3. Where major strategic growth is being proposed for the first time, new policies have been drafted that did not feature in the 2013 Core Strategy (subsequent policies have been renumbered). Also where additional growth is proposed 2013 Core Strategy policies have been significantly amended. Changed policies include:
 - A New Garden Settlement within the North Downs Character Area (Policies SS6-SS9); and
 - Sellindge Strategy (Policy CSD9).

Role of the Core Strategy

1.2 Development in England is guided by national and local policy. At the local level the district's statutory Local Plan documents direct change by forming the basis for deciding planning applications for development, and also through guiding public and private sector investment decisions.

1.3 The Core Strategy is a long-term plan bringing together the aims and actions of the government, local councils, residents, businesses and voluntary groups, by managing land-use and developments. The current 2013 Core Strategy was adopted as part of the statutory development plan for the district on 18 September 2013.

Role of the Places and Policies Local Plan

1.4 Future plans for specific purposes, topics or areas will all flow from, and help deliver, Core Strategy principles. For example the Places and Policies Local Plan (PPLP), proposes to allocate approximately 1,600 dwellings across many small- and medium-sized sites following the framework set by the 2013 Core Strategy (some of these sites now have planning permission). The PPLP will also provide a new suite of development management policies to replace the saved policies from the Local Plan Review 2006. Once that plan is found 'sound' by the Planning Inspectorate and adopted it will ensure that the council has sufficient allocations to meet the objective of a minimum of 350 dwellings and a target of 400 dwellings per annum between 2006/07 and 2031 as set out in policy SS2 of the 2013 Core Strategy. However, in keeping with government guidance, a partial review of the Core Strategy is now being undertaken to assess housing and employment requirements over a longer period based on the most up-to-date evidence.

Community Infrastructure Levy

1.5 A Community Infrastructure Levy (CIL) Charging Schedule was adopted by the council on 20 July 2016 and CIL has been in operation from 1 August 2016. CIL provides financial contributions from development to support infrastructure based on a flat-rate fee per square metre of development. Proposals for a new garden settlement within the district will necessitate some amendments to the CIL Charging Schedule; this is explained further in Section 4.6: Strategic Allocations.

Preparation of the Core Strategy Review

1.6 The Core Strategy Review is produced under guidelines to ensure it is justified, effective, positively prepared and consistent (i.e. with the National Planning Policy Framework) and along with 'procedural' requirements, these form tests of 'soundness'.

1.7 Core Strategy proposals flow from an extensive evidence base. Information on specific topics and locations has strongly guided policy making. Such information takes the form of both technical research and the results of public participation. The first public consultation on the Core Strategy Review is currently being undertaken (Regulation 18 consultation) and residents, businesses and other organisations can now put forward evidence and comments throughout the process.

1.8 Information sources directly guiding the content of the Core Strategy Review will include the following:

- *Views and ideas put forward by the public* at district-wide consultation events and in response to consultation papers, and through supplementary local participation exercises;
- *Evidence in the form of technical studies.* These can be from existing sources such as the national Census or special research for the district such as the Strategic Housing Market Assessment (SHMA) report, which identifies the council's Objectively Assessed Need (OAN) for housing. The council commissioned a Strategic Growth Options Study to inform the Core Strategy Review process. The Growth Options Study is a technical and impartial piece of work that seeks to identify land in the district that is suitable for strategic level development. Strategic level development is defined as sites with capacity for 250 dwellings or more. (This is described in Section 4.6: Strategic Allocations.) Sustainability Appraisal and Habitats Regulations Assessment (Appropriate Assessment) will also inform policy in an iterative way; and

- *National Policy*. The National Planning Policy Framework (NPPF), Planning Practice Guidance (PPG) and the Housing White Paper ('Fixing our broken housing market', DCLG, February 2017) make it clear that local planning authorities must have an up-to-date development plan. Recent and current consultations, such as 'Planning for the right homes in the right places' (DCLG, September 2017) and the draft revised NPPF, make it clear that the government wishes to see a significant boost in the provision of housing across the country.

1.9 Other documents relevant to the production of the Core Strategy include:

- Council Corporate Plan 2017-2020; and
- The Statement of Community Involvement (SCI) 2015, and other district planning policy documents such as Authority Monitoring Reports.

1.10 Evidence is referred to throughout, where relevant to the section.

1.11 As outlined above, the Department for Communities and Local Government (DCLG) issued a White Paper in February 2017 entitled 'Fixing our Broken Housing Market' which includes a number of proposed amendments to the planning system, including the local plan-making process. In the background briefing notes to the June 2017 Queen's Speech, the government set out that it would take certain elements of the White Paper forward: *'We will deliver the reforms proposed in the White Paper to increase transparency around the control of land, to "free up more land for new homes in the right places, speed up build-out by encouraging modern methods of construction and diversify who builds homes in the country".'*

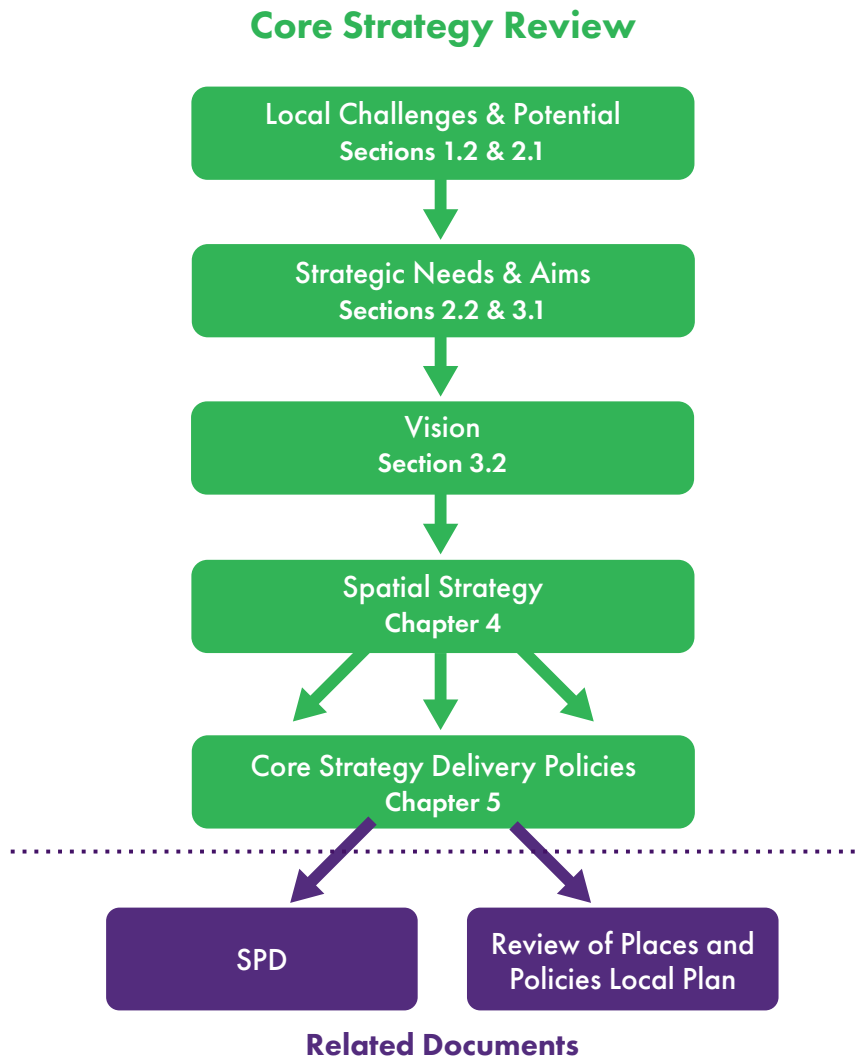
Timescale and Structure of the Document

1.12 The Core Strategy Review sets out a long-term vision for the district. The evidence base often covers the period to 2037 or beyond. As the focus of many organisations is more immediate, the Core Strategy can guide their forward planning and lead the co-ordination of long-term development.

1.13 In many respects (such as outlining the vision for the district and applicable housing delivery requirements, where the Core Strategy Review is the primary strategic plan for the district) provisions are made for an extended timescale. The general plan period for this document is therefore from 2018/19 to 2036/37 to ensure a long-term framework is in place.

1.14 Specific policies are included in the Spatial Strategy and Core Strategy Delivery sections (policies labelled 'SS' and 'CSD' respectively). This is preceded by a Delivering Sustainable Development policy, reflecting the NPPF.

1.15 As illustrated in Figure 1.1, the Core Strategy looks firstly at context, to identify key issues, needs and plan aims. After this, and a guiding vision, is the spatial strategy at the heart of the document. It then focuses on implementation and the core policies and areas of change necessary for delivery.



Structure of the Core Strategy



Figure 1.1 Structure of the Core Strategy

1.16 A summary illustration of proposals is shown in the Key Diagram (Figure 4.1) in section 4.1. Other aspects are consistently highlighted in coloured panels throughout the document as follows:

Pink panels: Fundamental issues for the Local Plan brought together in three **Strategic Needs**.

Grey panel: The overall **Vision** for the district established in the Core Strategy.

Blue panels: Specific Core Strategy **policy** provisions for the district's planning decisions.

Green panels: References and data presented for further **information** and guidance.

Structural Drivers of Change and Place Shaping

1.17 The Core Strategy Review will help guide the district through changing pressures. Some of these existing forces are readily apparent or widely recognised, be it for action to regenerate towns such as Folkestone, or for protection of countryside assets. Yet to plan for the long-term, consideration is needed of the context for development in the district now and in the future.

1.18 Environmental, social and economic change is occurring with increasing rapidity. Places and communities will continue to face pressures, much of which is driven by major structural shifts impacting widely on places and settlements in different localities and regions. Whether positive or negative, many of the trends have origins in major national and global transitions.

1.19 The role of the Core Strategy is to formulate a consistent local response to these 'structural drivers' which provide a background to development.

1.20 Due to the complex impact of these changes, an active strategy for the future of localities is required. These influences are related to specific features of the district in devising a forward-looking approach in Chapter 2 'Strategic Issues'.

1.21 Planning is the leading mechanism to co-ordinate individual actions and investment in the local environment, economy and communities. This planning document addresses implications of change through a 'place-shaping' approach to the district. It concentrates on specific settlements and localities to deliver place-shaping to meet the district's needs. The most resilient strategy to manage change is to draw from the district's own characteristics and unique potential.

1.22 A guiding 'vision' for the future is set out in Chapter 3. The council is keen to work with partners to allow places to develop sustainably and form a stronger sense of place, and the district's Local Plans should be a key part of planning by local agencies.

1.23 The Spatial Strategy of the Core Strategy Review (Chapter 4) provides a long-term, integrated approach to this end. It includes the major cross-cutting policies, strategic allocations, the key diagram and an overview of proposed features of change.

1.2 About Folkestone and Hythe

1.24 This sub-section provides a descriptive 'portrait' of the places that make up the district, their heritage and continuing evolution. Chapter 2 analyses the associated strategic issues.

1.25 Folkestone and Hythe is a coastal district in south eastern England and home to a diverse collection of towns, villages and environments. Chiefly rural in nature, the district is large and covers approximately 363 sq. km (140 sq. miles) stretching from the East Sussex border (near Rye) in the south west, across the low-lying Romney Marsh and through to Folkestone and the escarpment and the hills of the Kent Downs in the north.

The settlements and districts of Ashford, Dover and Canterbury adjoin the district in eastern Kent. Folkestone is the primary town, accounting for just under half of the district's 111,200 population (2016 Mid-Year Population Estimates (Census based)). The district has excellent infrastructure and connections, by road (M20), by rail (high speed, Eurostar and local lines) and by air (London Ashford Airport at Lydd), is home to the channel tunnel at Folkestone (junction 12a of the M20) and is just a short distance from the UK's busiest ferry port at Dover. The district is therefore well placed to capitalise on this outstanding infrastructure by providing opportunities for business growth and inward investment in to the area.

1.26 The district has particularly contrasting rural landscapes and urban environments. Many parts have a varied and often strong individual character, creating a whole that exhibits attractive countryside, a stunning coastline and a variety of towns and villages each with their own rich history. The district is an administrative area; regard should be had to its constituent elements that shape perceptions of the area. The adopted Core Strategy allocated both strategic sites and broad locations around the level of individual settlements; nevertheless three district character areas are identified to help interpret the sustainable development needs within a large and varied area, and in particular as a tool to more clearly articulate strategic proposals in context.

1.27 The towns of Folkestone and Hythe form a physically continuous built-up area by virtue of the connecting coastal neighbourhoods of Sandgate and Seabrook, and this can be defined as the **Urban Area**. The urban area is bound by the sea to the south and escarpment to the north.

1.28 The north of the district is predominantly but not exclusively Kent Downs Area of Outstanding Natural Beauty (AONB). This is termed the **North Downs** area, centred on traditional villages such as Elham and Lyminge, and encompassing the large settlement of Hawkinge within the AONB. It includes a significant rural area near Hythe, encompassing the villages of Lympne and Sellindge which lies outside the national landscape designation, where the three character areas meet and includes the strategic infrastructure of the M20 motorway, junction 11, High Speed 1 rail and domestic services, including Westenhanger railway station. This area is bound by Ashford Borough to the west and the AONB, which wraps around to the north and east forming the Postling Vale, with the Hythe to Lympne escarpment to the south.

1.29 The Urban Area extends almost to the district's eastern boundary with Dover, and west as far as Hythe. South and east of this is the distinctive area of countryside commonly known as **Romney Marsh**. Within this lie New Romney and Lydd, other coastal communities, small inland villages and the Dungeness peninsula.



Figure 1.2 The three district character areas

1.30 These terms are used in the Core Strategy to help describe a strategy that needs to reflect the diverse nature of localities included within the district's administrative area. Although reflecting the make-up of the district's environment, for clarity their extent is organised around ward boundaries as shown in Figure 1.2 above. The attributes of these areas are now considered.

The Urban Area

1.31 Folkestone, in the east, is the district's main town with a population of approximately 46,500. International trade, quarrying, farming, military activity, fishing (and smuggling) underpinned the local economy for many centuries, until the coming of the railway in the 1840s led to new prosperity for Folkestone as a highly fashionable sea-bathing resort. Especially in its inner western and coastline area (West End), the town retains much of its Victorian and Edwardian splendour and elegance including hotels and the mile-long Leas Promenade. However, many buildings have been lost as a result of the two World Wars and postwar redevelopment, and issues remain with the impact of sub-divided dwellings and the management and maintenance of some privately-owned housing. Communities in inner and northern Folkestone now form some of the most deprived in Kent.



Picture 1.1 Images of Folkestone

1.32 The town's location as a key coastal 'gateway' has meant that in times of international conflict it often had a high profile. Since its Victorian heyday, and particularly in the post-war twentieth century, its prominence gradually declined. Changes in the national economy hit the town's maritime and tourism industries, leading to an almost complete dissociation between local life, commerce and the sea.

1.33 Folkestone retains its advantageous position as a gateway to Europe through the investment in significant infrastructure. The Channel Tunnel Terminus at Cheriton allows direct rail-based connections from London and the rest of the country to continental Europe. The nearby Shearway Business Park lies at the end of the M20, and is a key part of Folkestone's varied stock of offices and industry, with further expansion to the west shortly to commence. Analysis of the district's business base underlines the significant concentration of business activity in Folkestone, with out-of-centre employment areas, in the most part strategically located in close proximity to the M20. The largest single private sector employer in the district is the financial services specialist SAGA, based in and around Folkestone and at Sandgate and Cheriton. However the town has seen growth in a number of other businesses, particularly within the media and digital sectors, within the town centre hub located around the Creative Quarter.

1.34 In central Folkestone developments include the Lower Leas Coastal Park and Bouverie Place Shopping Centre in the town centre are now established, with significant investment within the town in recent years transforming the Old High Street, Tontine Street and harbour area into a cultural and leisure hub. Further investment within the town centre, including the provision of a multi-floor Urban Sports Park, to open in 2018, and the redevelopment of Folkestone Seafront over the coming years will further consolidate and raise the profile of the town as a place to live, work and visit both on the national and international stage. The Folkestone Triennial, a major artistic and cultural event has raised the town's profile and contributed to its regeneration and evolution, attracting hundreds of thousands of additional visitors every three years.

1.35 The provision of High Speed Rail services to Folkestone in 2009 has opened up significant new opportunities for the town that continue to be capitalised on and can be further exploited in the coming years, particularly with investment in digital technologies allowing a more decentralised approach to work. In the mid-nineteenth century the town and its hinterland benefited from the railways, and there are now opportunities again to further benefit from the infrastructure in place within Folkestone and beyond.

1.36 Within a short period of time since the adoption of the 2013 Core Strategy Folkestone has seen significant change, with further investment being made through the development of strategic sites and other planning permissions. Core Strategy Review policies SS10 and SS11 set out the policy requirements for the delivery of Folkestone Seafront and Shorncliffe Garrison, both of which now have planning permission, with Shorncliffe Garrison now contributing significantly to the housing needs of the district.

Strengths	Weaknesses
<i>Excellent road and rail links to London and the Continent</i>	<i>Areas of socio-economic deprivation in the centre and east</i>
<i>Close proximity to coast and attractive countryside</i>	<i>Poor-quality private housing in some parts of the town</i>
<i>Resurgent Old Town (Creative Quarter)</i>	<i>Limited opportunities for large scale expansion and development</i>
<i>Significant cultural, leisure and sports offer</i>	

Strengths	Weaknesses
<p><i>Highly performing grammar schools and improving education provision</i></p> <p><i>Some popular and accessible neighbourhoods</i></p>	<p><i>Ageing commercial and retail stock</i></p> <p><i>Limited evening economy and need to diversify and improve the town centre</i></p>

Table 1.1 Folkestone

1.37 The district's second settlement is Hythe, an attractive coastal town with a population of 14,516. The town has proved resilient over history and grown generally prosperous despite changes in its commercial function. It is situated behind a long stretch of beach, between Folkestone to the east, and Romney Marsh to the west.



Picture 1.2 Images of Hythe

1.38 The town spreads up the hillside in a pleasing array of streets, forming a distinctive high quality townscape, containing many interesting medieval and Georgian buildings as well as a prominent medieval church on the hill. In and around the town, military heritage includes the prominent Napoleonic Royal Military Canal, rural castles and Martello Towers along the coastline. The linear High Street is narrow but popular, with small-scale buildings running along the medieval east–west axis, hosting local shops. North–south interconnecting passages lead to the former harbour area south of the High Street and up the hillside to the north.

1.39 The town centre and seafront form the basis of the town's physical appeal - alongside some desirable residential neighbourhoods to the east, north and on the coastline - with some of the highest house prices in the district. Hythe nevertheless also includes certain areas hosting essential functions, for example productive small industry, and military and despoilt land. Much of this is now concentrated in the western part of the town, which is the focus of the main postwar developments, and a 'pocket' of relative deprivation.

1.40 Hythe has a large proportion of single-person households, which may be attributable to over half its residents being retired. The town benefits from strong local communities with high civic interest and social activity. This provides a positive resource to strengthen the identity and character of the place further, and offers opportunities to support the town's historic environment.

Strengths	Weaknesses
<p><i>A well-liked historic town centre with a range of small retailers</i></p> <p><i>Attractive canal-side, coastal and countryside location, all within easy walking distance throughout the town</i></p> <p><i>Strong communities and existing sense of identity</i></p>	<p><i>Few major employers and a local workforce increasingly limited in scale</i></p> <p><i>Limited development opportunities for new strategic development</i></p> <p><i>Lack of connections to the strategic road and national rail network</i></p> <p><i>Problems accessing affordable housing</i></p>

Strengths	Weaknesses
	<i>Pockets of deprivation in West Hythe</i>

Table 1.2 Hythe

Romney Marsh Area

1.41 Romney Marsh is a unique environment reclaimed from the sea over many centuries. The wide expanses of rich agricultural land are crossed by a network of drainage channels and native hedgerows, with parts punctuated by small pockets of wooded scrub. The Marsh contains two small towns, some coastal resorts expanded by postwar development, and a scattering of small inland villages. The A259 and the Romney, Hythe and Dymchurch Railway follow the coast south from the Urban Area through several Marsh settlements, with the A2070/A259 national route and Ashford branch-line railway to the west with a stop within the district at Appledore.



Picture 1.3 Rural images of the Romney Marsh area

1.42 New Romney is a market town at the heart of the Romney Marsh. It lies approximately half way (14km or around 9 miles) between Hythe and the Sussex town of Rye. Like Hythe, New Romney is one of the Cinque Ports and, while originally a harbour town at the mouth of the River Rother, the historic centre no longer lies on the coast. The impressive Norman church of St Nicholas once stood on the harbour side. New Romney's linear High Street also has several notable buildings, and still forms the main A259 coastal route.

1.43 The town serves the daily needs of the local communities and surrounding villages, for example with the only secondary school in the south of the district, the Marsh Academy, as well as a supermarket and a range of services and facilities on the vibrant high street. In addition, the Mountfield Road Industrial Estate in New Romney is the main industrial site for Romney Marsh, with significant opportunity for expansion to serve a more strategic role within the area. The built form of the settlement now extends out towards a coastal strip of modern communities at Littlestone and Greatstone-on-Sea.

1.44 The special environment and habitats of Dungeness are a prominent part of Romney Marsh. Its famous landscape includes the light railway terminus, lighthouses and nuclear power stations (which have been a key Romney Marsh employer), and the popular visitor attraction of the RSPB Dungeness Nature Reserve.

1.45 The settlement of Lydd is a small town with a rich heritage: All Saints Church, for instance, has been described as the 'Cathedral of the Marsh'. The airport north of the town is well established and has attracted significant investment proposals, with planning permission in place for the extension of the runway and expansion of terminal services.



Picture 1.4 Coastal images of the Romney Marsh

1.46 Dymchurch and St Mary's Bay lie on the district's coastline and are popular visitor destinations in summer with extensive holiday parks and attractive sandy beaches.

1.47 The rural hinterland of Romney Marsh towns is home to a number of small villages and hamlets including Brenzett, Brookland, Burmarsh, Ivychurch and Newchurch. The area is strongly agricultural in character, with limited accessibility off the coastal route as attractive rural lanes follow the paths of old saltmarsh creeks.

1.48 The attractive towers and spires of churches dotted across Romney Marsh form historic landmarks within the landscape, with the construction of Little Cheyne Court windfarm making a dramatic addition to the area's skyline. With jobs at Dungeness Nuclear Power Stations in decline, there are very few large employers but some tourism enterprises are growing, benefiting from the distinctive character of the area.

Strengths	Weaknesses
<p><i>Unique natural environments, such as Dungeness, and the wildlife they support</i></p> <p><i>Coastal resorts which remain popular in season, especially for beaches and watersports</i></p> <p><i>Strong historic ties and sense of self-identity</i></p> <p><i>Appealing traditional inland settlements and distinctive landscape</i></p> <p><i>Nuclear industry, including knowledge and expertise</i></p> <p><i>New Romney as hub town for the Romney Marsh Area has employment and housing growth opportunities</i></p>	<p><i>Constraints on local ability to access suitable housing</i></p> <p><i>Rural deprivation in some towns and villages with a dispersed population isolated from available jobs and services</i></p> <p><i>Many settlements have few existing facilities or are very small, particularly of concern is access to health facilities</i></p> <p><i>Concerns over impact and effectiveness of the A259 route that forms a key link for and through coastal communities and limited access to rail services</i></p> <p><i>Limited large scale employment opportunities (seen as a peripheral location for investors)</i></p> <p><i>Severity of potential flood risk, were defences to be overwhelmed</i></p> <p><i>Recreational impact on sensitive ecological areas</i></p>

Table 1.3 Romney Marsh

North Downs Area

1.49 The North Downs is characterised by its rolling topography, steep escarpments and attractive valleys covered by a mix of woodland and open areas of plateau farmland. The significant aesthetic and ecological value of this area is recognised in that much of it falls within the Kent Downs Area of Outstanding Natural Beauty (AONB). Road and bus routes provide links northwards towards Canterbury (including on the A260 or the Roman Stone Street), with the strategic corridor formed of the M20, A20 and domestic and international rail services cutting through the areas west to east, to the south of the North Downs AONB.



Picture 1.5 Images of the North Downs

1.50 From the 1990s onwards Hawkinge was a focus of major housing growth in the district, on high ground within the AONB . It has grown significantly from a small village with a historic Battle of Britain airfield into a rapidly expanded settlement, becoming a town in 2011. It is now by far the largest settlement in the North Downs Area, providing a vibrant community centre, two primary schools and local facilities within the High Street and towards the west of the town, where a supermarket and pub are located, as well as a local centre and care home. New employment opportunities are to be provided within this area, together with a retirement village that is currently under construction. Due to the close proximity to Folkestone, Hawkinge has provided housing growth to support the town, with Folkestone providing the majority of employment, secondary education and other service needs to support the town.

1.51 Most of the North Downs villages within the AONB are relatively prosperous including the attractive, traditional villages of Elham, Lyminge and the dispersed community of Stelling Minnis. These larger settlements play an important role year-round to rural residents in providing commercial services and some public facilities. Around these villages lie several small hamlets that are relatively inaccessible, but are integral to the appeal of the Downs area and community life. The attractive environment, housing stock and presence of surrounding towns and major transport connections have resulted in some of the highest house prices in East Kent.

1.52 The south west of this area is outside the AONB and is bisected by major transport infrastructure, which has severed communities such as Stanford. These new routes have partly superseded the former main coastal route from London, the Ashford Road (A20), but the historic coaching route's legacy is evident with ribbons of development, creating other linear or fragmented communities, most notably within Sellindge parish. This part of the district is popular for its villages, access to services and employment opportunities; the result of its close proximity to infrastructure located near to the M20 junction 11 and railway stations.

1.53 The area is rich in history and places to visit, including castles at Westenhanger and Lympne and the Port Lympne Reserve, which has diversified in recent years to provide popular holiday experiences and accommodation at this well-connected location. Hythe provides the nearest town centre to this part of the North Downs, with rail, strategic road and bus connections to both Folkestone and Ashford, with more limited connectivity to Canterbury. As such there are limited facilities within the character area itself, with reliance on nearby towns for most day-to-day facilities, services, leisure and employment.

Strengths	Weaknesses
<p><i>Positive image and environment of Area of Outstanding Natural Beauty, and attractive rural villages</i></p> <p><i>Active village communities</i></p> <p><i>Reasonable rural transport links to range of urban centres, including within the district and to Canterbury, Ashford and Dover</i></p> <p><i>Villages with a reasonable level of facilities such as popular local primary schools and healthcare</i></p> <p><i>Significant strategic infrastructure in place with opportunity for enhancement</i></p>	<p><i>Lack of affordable housing</i></p> <p><i>Some localities impacted by the presence of nearby urban environment and infrastructure routes</i></p> <p><i>Limited opportunities for development within existing villages within the AONB without harming character</i></p> <p><i>Lack of services within communities and character area to meet day-to-day needs.</i></p> <p><i>Limited employment opportunities within villages</i></p>

Strengths	Weaknesses
<i>Close proximity to Euro-tunnel terminus</i>	<i>Lack of High Speed 1 connection to London at Westenhanger</i>

Table 1.4 North Downs Area

1.54 The descriptions of these three character areas - the Urban, Romney Marsh and North Downs Areas - suggest that while transport and accessibility varies, many places are attractive or include strong communities and there are significant strengths that can be built on and weaknesses that can be remedied. Nevertheless, there are recurrent themes in relation to deprivation, especially access to decent housing and jobs. However opportunities exist to capitalise on the strategic benefits of the district, in particular with regards to its location, its high quality coast and countryside character and rail and road infrastructure.

Strategic Issues

2 Strategic Issues

This section establishes the major local issues and development requirements for the Core Strategy Review to address.

2.1 District Development Challenges and Potential

2.1 This sub-section looks at the district's place in Kent and South East England, its connections and main defining features. To start, an outline is provided of the pressures facing the county and east Kent, and the growth being planned for the area.

County-wide Context

2.2 Strategically, Kent is the country's main international gateway to continental Europe, with important connections to London, and the county makes a major contribution to the United Kingdom's economy.

2.3 The population of Kent and Medway continues to grow. Migration is the main factor in this growth, accounting for 72 per cent of the county's population growth from 2007-2016. The majority of people came from London; a total of 29,200 people in 2016. In contrast, 13,400 people moved to London, resulting in a net gain of 15,800 people moving from London into Kent and Medway.

2.4 In recent years, to meet this population growth, Kent has delivered some of the highest rates of housing in the country (for example, over 15,000 new homes were built between 2015-2017) and so has made a significant contribution to the government's housing plans.

2.5 Looking to the future, an additional 178,600 homes are planned across the county to 2031. This growth is a major challenge and, despite high levels of house-building in recent years, development is currently lagging behind the 8,900 homes a year that the county needs. As well as providing new homes, the county also needs to attract investment and create new jobs to make thriving places; Kent County Council's Growth and Infrastructure Framework (2018) calculates that 170,300 new jobs will be required to 2031 to keep pace with housing growth.

2.6 Currently much of the county's housing growth is focused in north and east Kent; key growth areas include Ebbsfleet, Sittingbourne, urban extensions to Ashford and at South Canterbury, Sturry, Thanington and Herne Bay, among other areas.

East Kent Context

2.7 The population of east Kent has grown significantly over recent years, outpacing that of the rest of the county and the south east of England. This has mainly been driven by migration; as outlined above, this has been particularly from London, as well as from other parts of Kent. The working age population has also grown, attracted in part by Canterbury (a university city) and Ashford (with new developments of family homes), although in Folkestone and Hythe and Dover districts the proportion of older people is increasing.

2.8 Economically, east Kent supports a range of businesses and higher value sectors have performed strongly. There is a real diversity of successful business sectors in east Kent including: higher education (Canterbury); pharmaceuticals (Dover); creative, media and nuclear energy (Folkestone and Hythe); creative and agri-tech (Thanet); and advanced manufacturing (Ashford and Thanet). The South East Local Enterprise Partnership has supported the area's economy and has helped to secure a successful Enterprise Zone at Sandwich, the Discovery Park. Given east Kent's attractive countryside and coast, tourism is also important to the area's economy and employs around 32,500 people directly and indirectly.

2.9 East Kent has seen improvements in education over recent years, with reductions in the proportion of people with no qualifications. East Kent is now of national significance with regard to higher education, with the University of Kent, Canterbury Christ Church University and the University of the Creative Arts. Further education facilities also include Ashford College and the merging of Canterbury College with East Kent College, which has campuses at Dover, Folkestone and Broadstairs.

2.10 As outlined, Kent is the main international gateway to continental Europe and east Kent is key to this role, with the Channel Tunnel, the ports of Dover and Ramsgate and the M20/A20 and M2/A2 road links all within the area.

2.11 There are however significant constraints to growth. East Kent benefits from varied and important landscapes, such as the Kent Downs Area of Outstanding Natural Beauty, and has internationally significant wildlife sites, such as those located along the coastline from Dungeness to Whitstable. The Environment Agency classifies east Kent as an area of 'moderate' and 'serious' water stress, and new development needs to meet high standards of water efficiency. Infrastructure upgrades are also needed; a major issue is 'Operation Stack' on the M20 which requires a long-term solution. East Kent also has pockets of high deprivation, particularly in Dover, Folkestone and Thanet.

2.12 Within east Kent, the local authorities are progressing with ambitious plans to meet the area's growth needs within its environmental and infrastructure constraints. For example, Ashford Borough Council's plan provides for almost 6,600 new homes; Canterbury City Council's recently adopted plan identifies more than 3,400 new homes to meet their needs; Dover District Council is at an early stage in reviewing its plan but the 2010 Local Plan provides 14,000 homes; and Thanet District Council is looking to identify over 10,000 homes.

2.13 Clearly Folkestone and Hythe District sits within an area of significant potential and significant constraints. All the east Kent authorities are seeking to address these challenges through proposals for major sustainable growth and the district must also play its part; the Core Strategy Review should be considered within this wider context.

2.14 The sections below provide more specific background for Folkestone and Hythe District.

Transport Links

2.15 As outlined above, following **major investment in transport networks**, Folkestone and Hythe District is in a recognised gateway location between the United Kingdom and mainland Europe, with access to the continent through the Channel Tunnel. In addition, the neighbouring port at Dover (one of the world's busiest ports) and London Ashford Airport at Lydd offer further international connections, as does the Eurostar Terminal at Ashford.

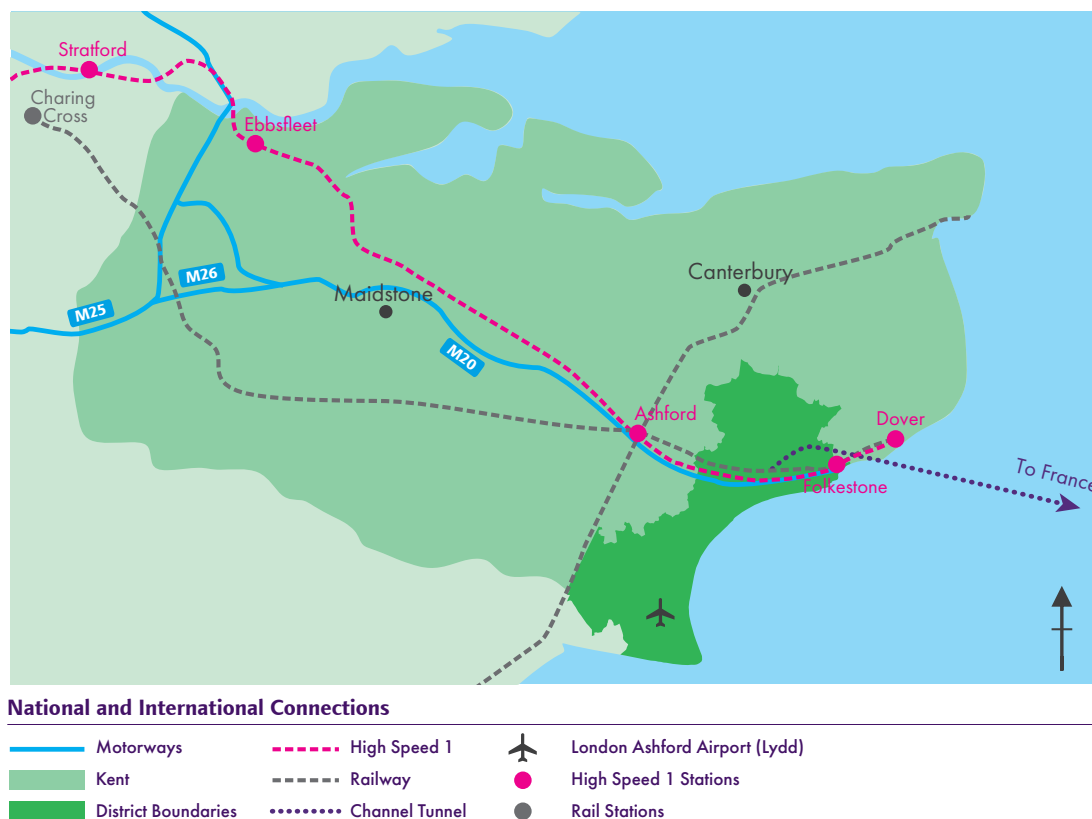
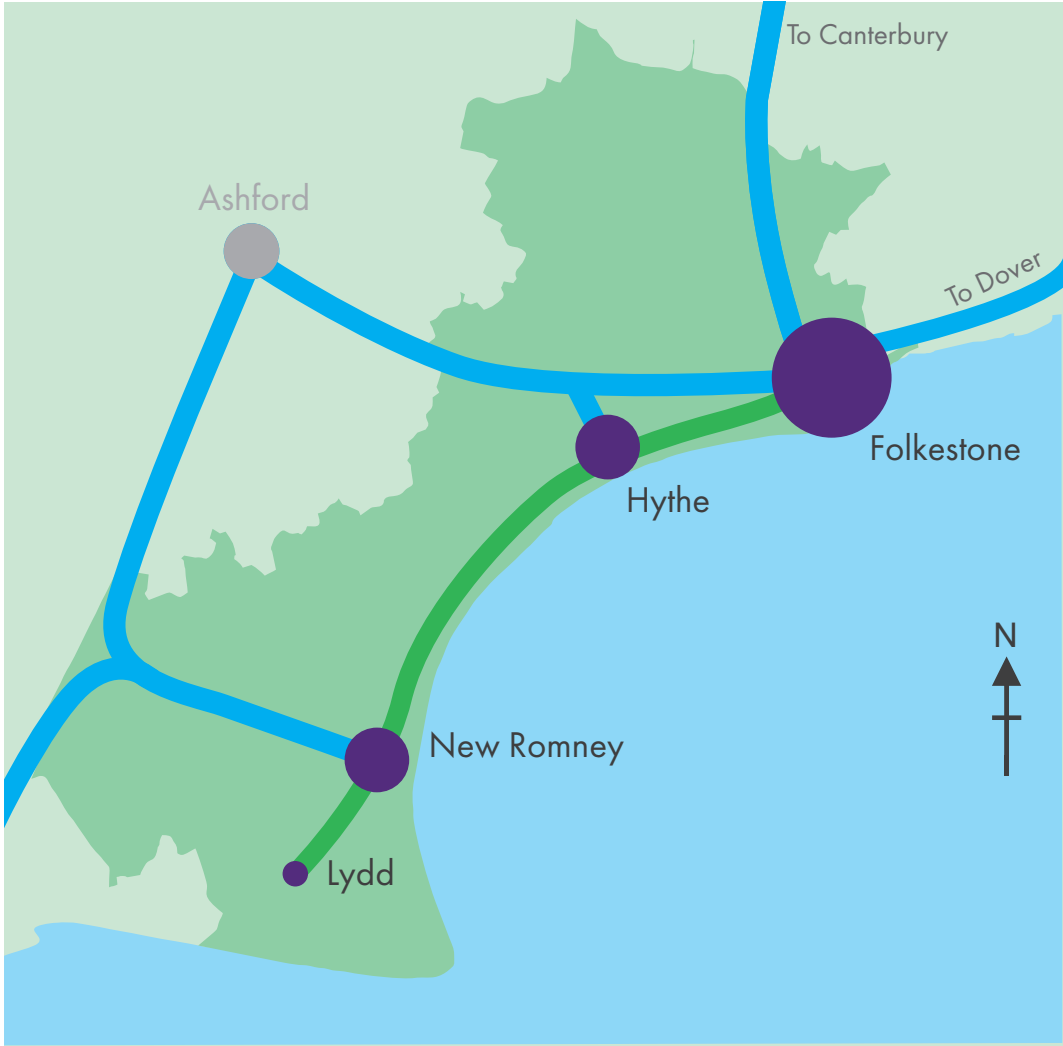


Figure 2.1 National and international connections

2.16 Figure 2.1 shows that the district is well connected to the national trunk road network via the M20. The High Speed 1 rail service to St Pancras has meant that Folkestone is now less than an hour away from Central London. These improvements have benefits elsewhere in Kent, most notably at Ebbsfleet and Ashford, along with the city of Canterbury; nevertheless the district is the best connected coastal district in East Kent, with significant opportunity to extend the benefits that High Speed rail has brought to Folkestone to other locations, through the provision of high speed services from Westenhanger.

2.17 With these improved communications, functional connections with settlements outside but close to the district can be as important as the relationships between places within it. This is clearly evident between the towns of Folkestone and Dover, only 15 km (10 miles) apart. Likewise some of the district's northern villages may have more functional links with Canterbury than Folkestone/Hythe, and Ashford influences places in the west of the district. Nevertheless, the district is relatively self-contained for many purposes with a clear axis of movement along the coast between the main towns, as shown in Figure 2.2 below.

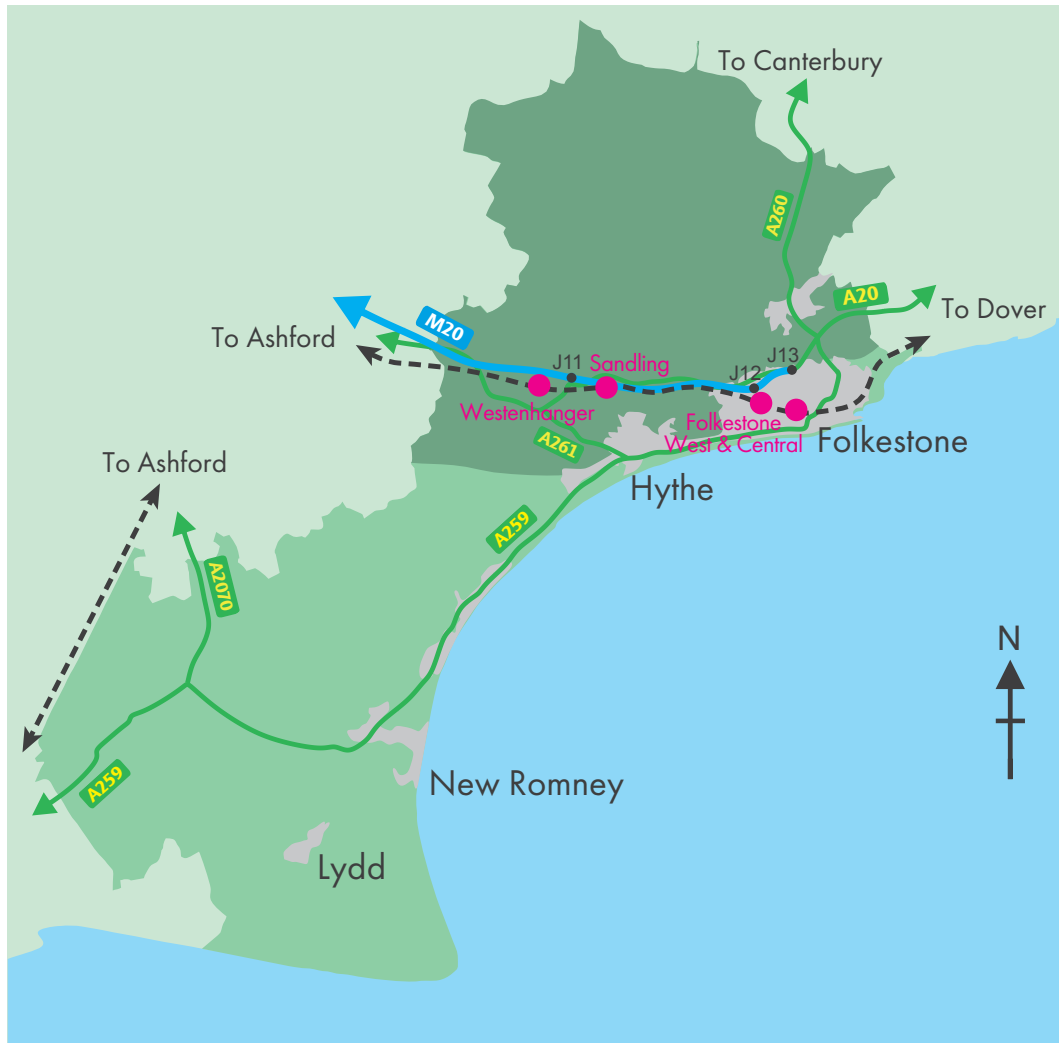


Towns and Main Links in the District

- Main Internal Links
- Primary External Connections
- Towns

Figure 2.2 The towns and main links in the district

2.18 The east–west mainline rail route, along with the M20/A20, forms a central transport corridor within the district. Folkestone is now very well served by rail and road links to the capital and growing towns in Kent. As shown in Figure 2.3 below, other main road and bus links out of the towns take the form of the A259 coastal route through a series of settlements towards Sussex, or roads northwards to Canterbury.



Physical Features of the District

- | | | |
|---|---|--|
|  A Roads |  Railway |  Settlement |
|  M20 |  Low Level Land | |
|  Rail Stations |  High Level Land | |

Figure 2.3 Physical features of the district

2.19 The main towns provide employment and higher-level services for the vast majority (but not all) of the district's villages. Rural areas in the north and south of the district are less well connected, and the population is often dependent on cars (or buses in some instances) for longer journeys to Ashford, Canterbury and Folkestone.

Population and Health

2.20 The district's population has increased by 15.4 per cent in the last fifteen years according to the mid-2016 population estimates. This rate of growth outpaces both the national and county averages⁽¹⁾. Over this period natural change in the population has broadly balanced out and the growth in population can be mainly attributed to domestic migration, particularly from London as well as other parts of the country, although international migration is also positive.

2.21 Population growth is expected to lead to a very significant ageing of the population over the course of the plan period to 2036/37 as illustrated in population pyramid in Figure 2.4 ⁽²⁾. This means that the population is growing fastest for people aged 45-65, whereas the proportion of residents aged 20-44 has shrunk over the last 20 years; this could be attributed to the 'university effect' (young people moving away from the district to take up opportunities in further education), as well as the general shift of 'baby boomers' through the population pyramid. The proportion of the district's residents aged under 19, or over 70, has remained broadly consistent over the last 20 years.

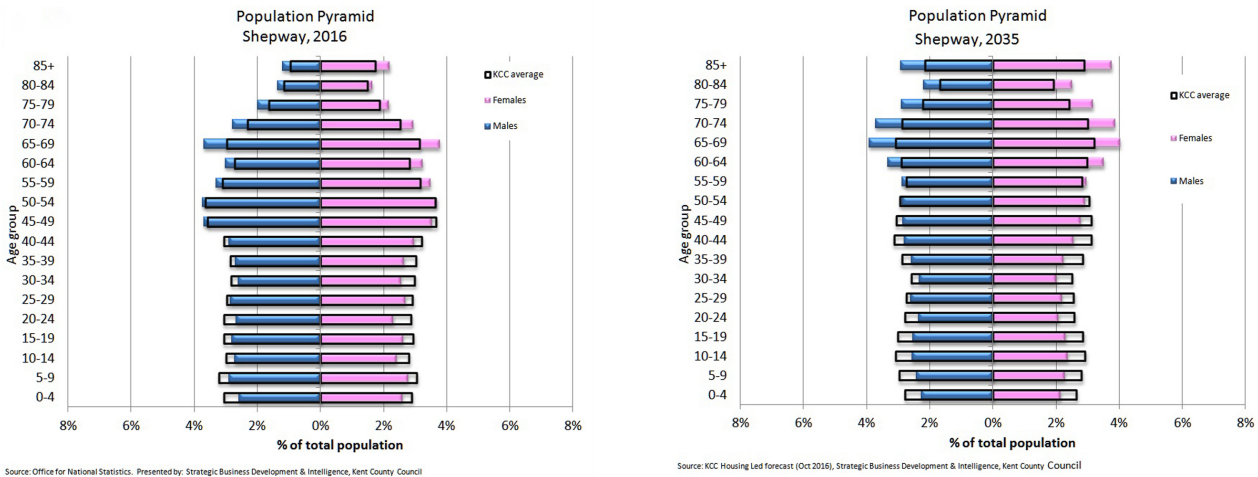


Figure 2.4 Current and future projected age groups of the district's population

2.22 The ageing population has implications for the district's health and care requirements. The health of the district's population is similar to the England average. It can be seen from Table 2.1⁽³⁾ that since 2010 the life expectancy of the district's residents has increased. Positively, it also shows that the difference in life expectancy between the least- and most-deprived residents is narrowing; although the most-deprived fifth of males are expected at birth to live approximately six and a half years less than those in the top fifth.

	Life Expectancy		Gap between least and most deprived quintiles	
	2010	2017	2010	2017
Male	78.2 years	79.2 years	10.1 years	6.7 years
Female	82.5 years	83.2 years	5.8 years	3.5 years

Table 2.1 Life Expectancy in Folkestone and Hythe District

1 KCC (2017) Time series of Mid-Year Population Estimates 1996-2016, Business Intelligence, Research & Evaluation
 2 KCC (2016)
 3 NHS (2017) Health Profile

2.23 Disparities also emerge with the district's geography and neighbourhoods. The district includes some places where the community is particularly active, and others where there is significantly less sense of community. One way of considering this is through the concept of 'social capital' which describes the formation of networks and trust between people, often based on them sharing similar objectives.

2.24 Examination of the concept by Kent County Council⁽⁴⁾ suggests that the district has both the lowest social capital (Folkestone Central) and the highest social capital (some of the most rural wards) of all neighbourhoods in Kent, based on data perceptions of trust, social inclusion and collective action. Strong social networks may help foster a sense of security in communities. Social capital is not necessarily always positive, but it emphasises the diverse nature of the district's communities as well as its geography.

2.25 The challenge is to develop the district as a whole, utilising social resources in a way that all places and people can share in. Increasingly interactions are of a digital nature, and ensuring high quality connectivity for all residents is an essential requirement in improving social capital.

Economy and Education

2.26 Between 1997 to 2016 the **growth in employment in the district was higher** than the growth recorded in Kent, the South East and the United Kingdom. The number of jobs in the district has grown by 13 per cent over the period 2006 to 2016, higher than the overall growth in Kent (8 per cent), the South East (8 per cent) and the UK (8 per cent) during this period⁽⁵⁾.

2.27 District-wide, the single greatest concentration of jobs is in the 'professional and other private services' sector, as shown in Figure 2.5 below. However, primary and secondary industries remain very important to many communities away from the main urban area.

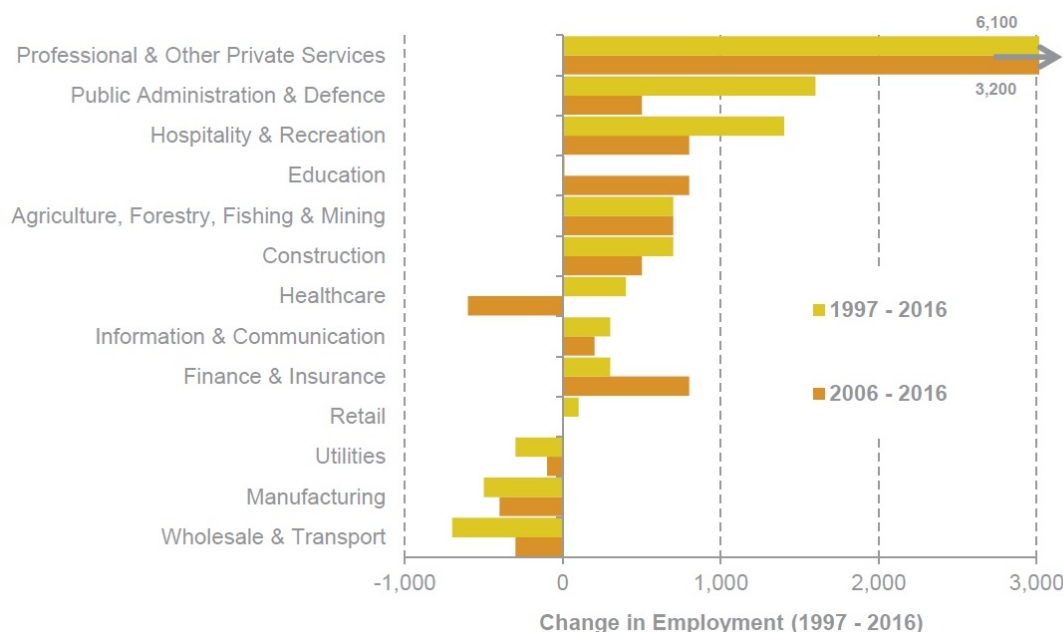


Figure 2.5 Jobs by sector in Folkestone and Hythe District

2.28 Moreover, it can be seen in Figure 2.5⁽⁶⁾ that employment growth in the district between 1997 and 2016 was driven by professional and other private services, public administration and defence, hospitality and recreation and education. The district has experienced a stronger growth in finance and insurance over the period 2006 to 2016, as well as losses of employment in healthcare over this period contrasting with gains between 1997 and 2016. At the same time, employment losses were recorded in wholesale and transport,

4 KCC (2009) Social Capital: What Is It and Can It Be Measured?

5 Lichfields (2017) Employment Land Review

6 Lichfields (2017) Employment Land Review

manufacturing and utilities. Around 67 per cent of the employment growth registered in the professional and other private services sector during this period related to the administrative and supportive services sub-sector which provide valuable employment but low wages.

	Folkestone and Hythe District	Kent	South East England
Jobseeker's Allowance claimants (November 2016)	1.6%	1.1%	0.7%
Gross Weekly Earnings (2016) district by residence	£490.60	£553.30	£582.00

Table 2.2 Labour market attributes

2.29 Table 2.2⁽⁷⁾ shows earnings are below county and regional levels. Unemployment is relatively high (above national averages) and the district has pockets of extensive unemployment.

2.30 The district has **severe areas of deprivation** compared with much of South East England. It is now ranked as the third most deprived of the 13 council areas in Kent (IMD 2015).

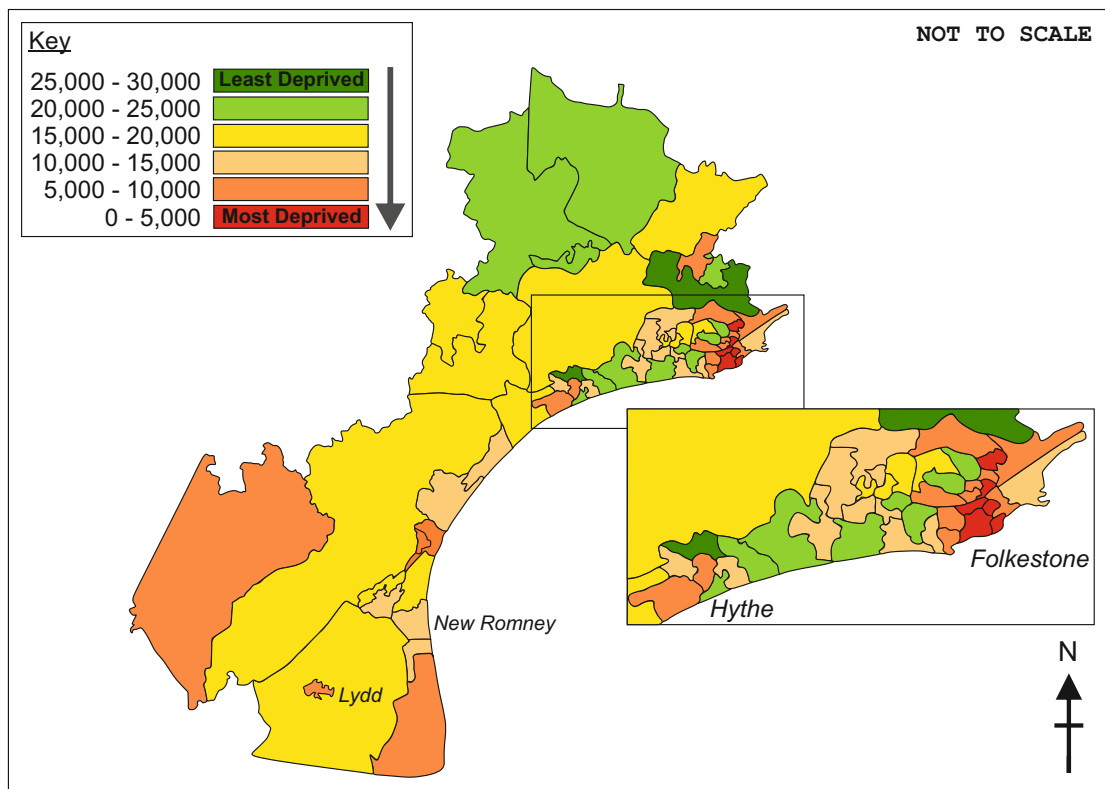


Figure 2.6 Indices of Multiple Deprivation in Folkestone and Hythe District

2.31 Figure 2.6 shows several parts of the district where socio-economic disadvantage (red/orange coloured areas) have been a long-standing problem. The largest cluster of deprivation (communities in the top third nationally – ranking 10,000 or above) is found in inner/northern Folkestone. The inset shows deprivation can often be found very close to affluent areas.

7 Office for National Statistics (2016) Nomis - Official Labour Market Statistics

2.32 The picture is also complex in rural areas. Many villages in the northern part of the district are less deprived (Elham and Stelling Minnis is the only ward to be shown wholly green in Figure 2.6). In the south west of the district, concentrations of rural deprivation are found in and around Lydd and small villages such as Brenzett.

2.33 In line with the issues highlighted in Figure 2.6 for the south of the district, a national study⁽⁸⁾ confirms economic problems in St Mary's Bay/ Dymchurch. This indicates that multiple deprivation may primarily relate to worsening access to services and jobs, the local demographic make-up or isolation.

2.34 With continuing deprivation, poor skills attainment is of concern in several parts of the district.

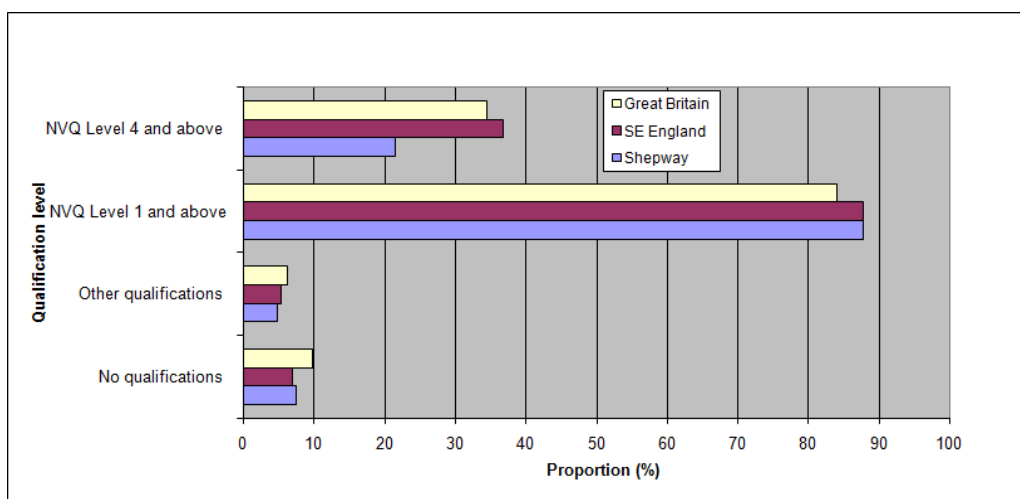


Figure 2.7 Qualifications held by the district's residents (2012)

2.35 Figure 2.7⁽⁹⁾ illustrates that most residents hold qualifications, but there are fewer people with higher-level qualifications than average. In particular, the district has a **lower proportion of people holding NVQ4 level qualifications** (degree equivalent) and above than in the region or Great Britain as a whole; this may reflect the 'drain' in population as residents go elsewhere to study or for jobs that require higher level qualifications.

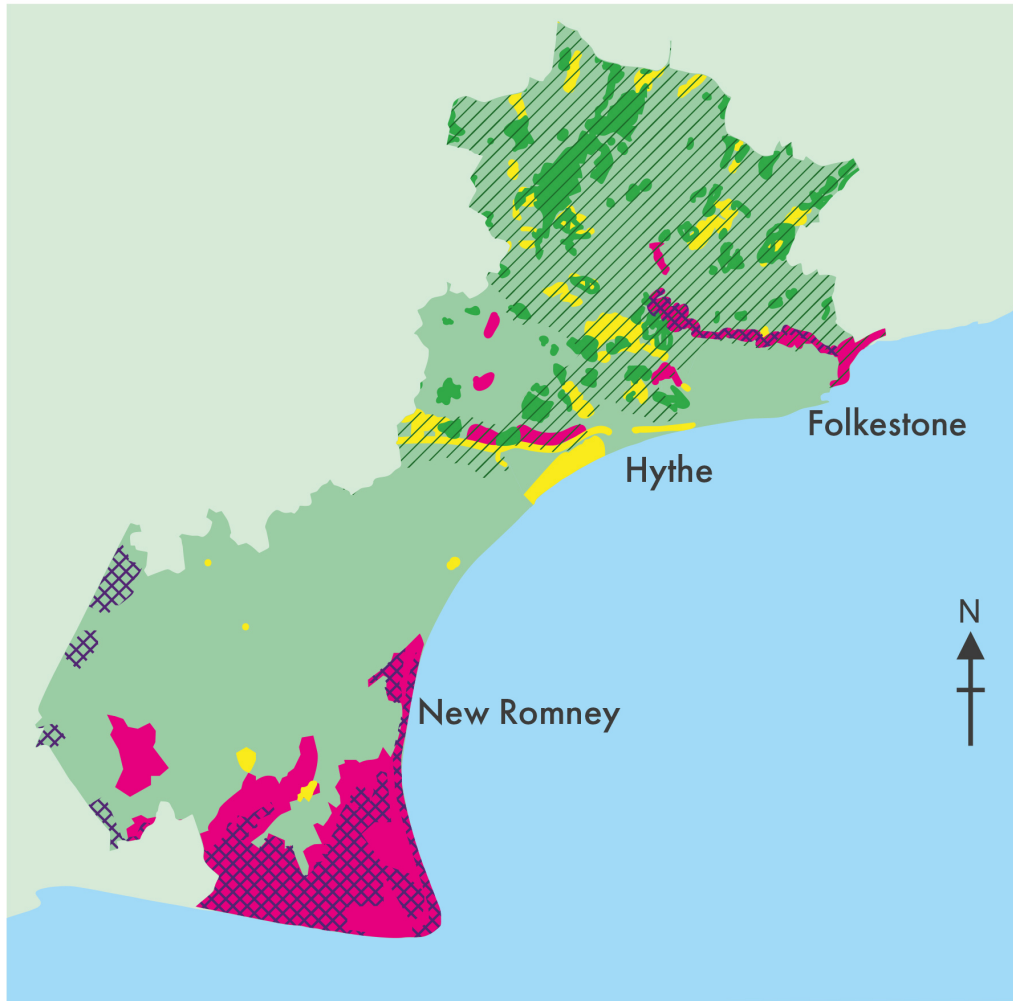
2.36 Further and higher education provision has changed within the district and the sector as a whole, with an increasing focus on skills and vocational qualifications. While there are no higher education institutions within the district, both the University of Kent and Canterbury Christchurch University are nearby. With employment growth within key identified sectors a priority - together with significant investment in regeneration and housing and enhanced connectivity (both physical and digital) - there is opportunity to address the net outflow of young adults by providing a well connected urban and rural environment that is attractive as a place to live and work.

8 DCLG (2011) England's Smaller Seaside Towns: A Benchmarking Study

9 Office for National Statistics (2012) Annual Population Survey

Environment and Natural Assets

2.37 The district features environments of great geodiversity and biodiversity. The largest single environmental designation is the Area of Outstanding Natural Beauty (AONB). The Romney Marsh landscape is also highly notable, especially **Dungeness**, which is cherished for its shingle landscape and special habitats.



Nature Conservation Sites in Shepway



Figure 2.8 Nature conservation sites in Folkestone and Hythe District

2.38 Figure 2.8⁽¹⁰⁾ shows internationally designated habitats, other areas of land with an international designation for scientific interest and ancient woodlands. These cover large areas on the southern edge of the district, and several smaller sites in the north. The remaining greenspaces have local significance and, lying closer to the Urban Area, are also valued by many.

10 Authoritative maps held by Natural England and others should be consulted.

2.39 These natural areas add to the appeal of the district, and are complemented by many open spaces in and around towns. There are country parks at the East Cliff and Folkestone Warren, New Romney Warren, Brockhill (Hythe) and Peene Quarry. The area now also benefits from improving sports pitches and parks such as at Three Hills Sports Ground, Cheriton Road, Folkestone, while there is opportunity for further investment in both indoor and outdoor sports facilities to meet the needs of the population. The Lower Leas Coastal Park and the Royal Military Canal are recognised for their quality, both holding Green Flag awards.

2.40 The district's particularly **fragile relationship with its water environment** is becoming increasingly significant, especially with the impact of climate change. This is an important issue for the very low-lying land in Romney Marsh where flood risks and the maintenance of coastal defences have long been a concern, with significant investment made in recent years at Dymchurch, and further investment planned within Lydd in the near future.

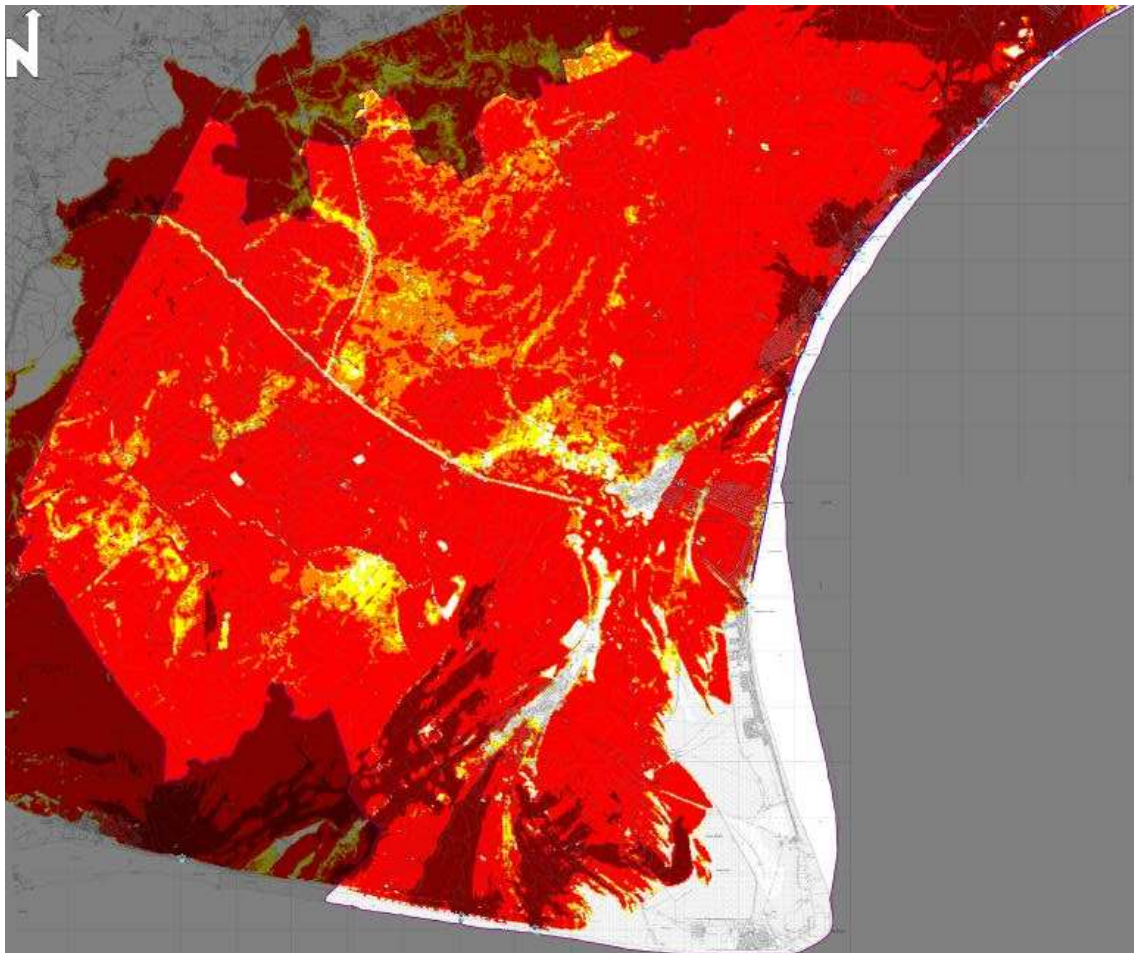






Figure 2.9 Extract from Strategic Flood Risk Assessment 2115 flood risk hazard map

	Hazard Rating (HR)	Degree of flood hazard	Description
	< 0.75	Low	Caution – shallow flowing water or deep standing water
	0.75 to 1.25	Moderate	Dangerous for some, i.e. children – deep or fast flowing water
	1.25 to 2.5	Significant	Dangerous for most people – deep fast flowing water
	> 2.5	Extreme	Dangerous for all – extreme danger with deep and fast flowing water

2.41 The specific nature and degree of flood hazards (modelled in Figure 2.9 for the south of the district) varies significantly between locations, but all water-related issues are of growing importance. The council has an up-to-date Strategic Flood Risk Assessment, completed in 2015 and will continue to update this as appropriate.

2.42 The whole local hydrological cycle is of notable significance; water availability depends on relatively low local rainfall levels to maintain aquifer stocks, with the district classified as a water scarcity area. There is also a pressing need to maintain the integrity of water quality and coastal environments as a whole.

2.43 The district's coastal location is a defining influence in a variety of ways: its extensive shoreline, marine habitats, the Marsh topography, and the built environment of communities founded on access to the sea. Moreover, several features reflect its historic importance for military purposes at ancient and more recent times in the nation's past.

2.44 As described in section 1.2, the district's natural and built heritage forms a potentially rich inheritance. A varied and often precious human history and natural environment can be found across much of the district, but is often hidden from the sight of visitors and residents, or only seen as fragile or disjointed fragments.

2.2 Strategic Needs for Sustainable Development

2.45 Sustainable development is central to the planning system. The National Planning Policy Framework states that *"At the heart of the National Planning Policy Framework is a presumption in favour of sustainable development, which should be seen as a golden thread running through both plan-making and decision-taking."* It is also clear that *"to achieve sustainable development, economic, social and environmental gains should be sought jointly and simultaneously through the planning system"*.

2.46 The Core Strategy Review does not replicate a general requirement for sustainable development throughout, as it operates in a context where all planning processes are structured around delivering sustainable development. Evidence shows environmental, economic and social factors are all relevant to the long-term future of places in the district.

2.47 Four over-arching strategic needs have been brought together and presented thematically to underpin planning policy and to express the nature of the challenges that the Core Strategy is seeking to address. These draw from the identified opportunities and challenges, and relate to the issues within the district's places (section 1.2).

2.48 The strategic needs are not mutually exclusive, and with the relationships between them, a single planning response may benefit more than one need.

2.49 One clear strategic need is to break the chain of factors that result in persistent multiple deprivation and local economic weakness, as highlighted in paragraphs 2.26-2.36.

The challenge to improve employment, educational attainment and economic performance: Strategic Need A.

This includes tackling the limited range of jobs and skills by improving educational attainment, building on existing economic strengths by supporting key sectors, boosting productivity and supporting business growth and promoting further investment to improve residents' wages, address the district demographic profile and reduce unemployment levels, and maximise opportunities for growth.

2.50 Another important strategic need is to address growing threats to the substantial (but fragmented) natural and built environmental assets of the district, as outlined in paragraphs 2.37-2.44.

The challenge to enhance management and maintenance of natural and historic assets: Strategic Need B.

This includes: addressing climate change strategically; the sensitivity of habitats and landscapes; precious water resources; and preventing undesirable coastal and countryside change (including growing flood risks); allied with further sustainable and positive management of the district's distinctive set of natural environments and historic features.

2.51 The third key strategic need relates to opportunities for people and places to improve quality of life where it is most needed, as established in paragraphs 2.22-2.25 and throughout section 1.2.

The challenge to improve the quality of life and sense of place, vibrancy and social mix in neighbourhoods, particularly where this minimises disparities: Strategic Need C.

This includes responding to variations in living conditions, personal health and wellbeing and improving opportunity for independence in old age; managing communities to increase shared feelings of identity, community and cohesion; and promoting the collective enhancement of the quality and sustainability of places.

2.52 The final key strategic need is concerned with meeting future housing need, given limited opportunities for development as identified in section 1.2.

The challenge to plan for strategic development which fosters high quality place-making with an emphasis on sustainable movement, buildings and green spaces: Strategic Need D.

This includes promoting strategic development following the principles of garden settlements, addressing climate change with the goal of creating new communities that are carbon neutral. Create opportunity to increase the level of economic activity in the district in existing and new sectors and raise standards of living across local communities, as well as encouraging healthier, more active lifestyles.

2.53 If these needs are addressed, the district could widely offer a rich quality of life, although wider influences will also need to be addressed.

2.54 Strategic needs are considered below against the drivers to identify how they can best be tackled. The following points can be established for strategic planning with reference to the structural drivers in section 1.1.

2.55 *Economic and political pressures and fluctuations:*

- Continuing restrictions on expenditure and potentially radical national policy changes show the wide-ranging development impacts of a structural shift such as a severe recession. It is unclear when growth and sufficient certainty will be fully re-established in the development industry;
- The unpredictable consequences to the economy of leaving the European Union, particularly in relation to the district's location at the gateway to Europe;
- Potential changes when the country eventually moves out of a low interest rate environment;
- Rapid changes in technology that are radically altering the way people communicate and companies do business;
- Nevertheless, over the time period of this strategy significant growth and change is expected, with the benefits of the district - its high quality landscape, townscape and location and connectivity - providing strong building blocks towards meeting strategic needs. Businesses in traditional economic sectors may have proved resilient and may help to see the district through to more stable conditions. Communications improvements can help increase local confidence over the economic cycle; and
- In this context, deprived communities are in particular need of a strategy to protect against risk and to continue to support standards of living, maximising the sustainable use of collective human and physical resources.

2.56 *Finite natural resources and growing environmental risks:*

- There is a clear connection between global environmental change and the future of the district's landscapes and habitats. Local strategy must take full account of the risks and need for co-ordinated interventions, in particular in transitional and coastal zones and sensitive and designated areas;

- The particular location and physical characteristics of the district mean that the strategy needs to address increased flood risk, potential constraints to drinking water availability, and a growing imperative for sensitive handling of special habitats; and
- Infrastructure, building design and travel habits will have to be altered to minimise carbon emissions and unnecessary water and energy usage.

2.57 *Social trends and changing household structures:*

- This broad trend is allied with local circumstances through the way places tend to attract (or fail to serve) groups of people in the same stage of life. This means overall migration trends of people are not random but the particular environment is itself influential – as well as the economy within the area. The district already has a comparatively elderly population, and the appeal of the coast to retirees is well established and not likely to diminish; however this appeal increasingly applies to wider ranging age groups who are able to work on an increasingly mobile basis;
- Therefore a combination of national and local factors mean that the district's population will become increasingly middle-aged or elderly over the time period of this strategy, with evidence that affordability is limiting opportunity for younger people to be able to buy or rent a home of their own. The 'typical household' will continue to become much smaller because of older single-person households and other social changes, with a need for specialist housing to be provided that meets the needs of the elderly or provides opportunity for adaptation. In the absence of in-migration the population will fall, even though an ageing population will require an increase stock of housing as people live longer. These combined needs - additional housing to serve the ageing population and to provide for in-migration to ensure the district retains a population of working age - have significant consequences for the local economy; and
- The Core Strategy Review can both provide opportunities to address the outcomes of trends, and also tackle the root causes behind trends. Both the amount and type of housing is influential, as is the strategy for community services and employment.

2.58 *Technological innovations and shifting relationships between people and place:*

- The need to travel for many activities has reduced with new ways of exchanging information, with an increased reliance on digital forms of communication and technologies in all sectors. In future years growth in artificial intelligence and connectivity (the 'Internet of Things') and automation will change the employment landscape beyond recognition. It does not follow, however, that travel demand or migration will reduce (not least as digitisation can stimulate whole new strands of economic activity). Additionally, journeys have become quicker and travel options wider, opportunities the district needs to capitalise on. These communication channels have increased pressure on some traditional commercial areas and infrastructure by shifting demand and changing business/customer needs;
- Alongside boundaries becoming less restrictive, the distinctions between settlements, regions and nations can feel as if they are disappearing. Nevertheless with this form of 'globalisation', continuing geographic distinctions can present an opportunity, as the character and environment of individual places and local history becomes more valued. The need is for the district to become more competitive, and the Core Strategy must shape changes to make the best of the district's distinctiveness; and
- A growing reliance on virtual connections, transport and electronic communications can be balanced with a focus on public spaces where people meet, or other physical sites where groups continue to interact together. These may be places such as parks, town centres, public transport stations and shared facilities at the heart of successful neighbourhoods.

2.59 The nature of risks is examined further in provisions for the implementation (section 5.3).

2.60 Structural drivers will also present greater or lesser challenges for other places in Kent or coastal districts in the South East of England: areas which may be in competition with the district.

2.61 Development will be sustainably delivered in the Core Strategy and in line with national policy as set out in the following policy.

Policy DSD

Delivering Sustainable Development

When considering development proposals the council will take a positive approach that reflects the presumption in favour of sustainable development contained in the National Planning Policy Framework. It will always work proactively with applicants jointly to find solutions which mean that proposals can be approved wherever possible, and to secure development that improves the economic, social and environmental conditions in the area.

Planning applications that accord with the policies in this plan (and, where relevant, with policies in neighbourhood plans) will be approved without delay, unless material considerations indicate otherwise. Where there are no policies relevant to the application or relevant policies are out-of-date at the time of making the decision then the council will grant permission unless material considerations indicate otherwise – taking into account whether:

- Any adverse impacts of granting permission would significantly and demonstrably outweigh the benefits, when assessed against the policies in the National Planning Policy Framework taken as a whole; or
- Specific policies in that Framework indicate that development should be restricted.

The council will implement the policies and proposals of the Core Strategy to meet milestones and seek to ensure that essential infrastructure to support regeneration is secured through Policy SS5 and by:

- a. Working with partner organisations on local plans delivery and in development management of planning applications;
- b. Producing further local plans with a focus on specific sites, delivery/funding arrangements and detailed planning policies;
- c. Preparing Authority Monitoring Reports (AMRs) to review the effectiveness of policies and the collection of resources for infrastructure projects;
- d. Undertaking pre-application discussions with developers and involving partner organisations where appropriate;
- e. Negotiating legal agreements and obligations as suitable, utilising other powers and non-planning capabilities; and
- f. Taking a corporate lead in place-shaping through aligning with the council's own activities and internal strategies.

The council will collaborate with partners on the sustainable development of the area in accordance with the statutory Duty to Co-operate and in the preparation of joint Statements of Common Ground.

2.62 Provisions for Core Strategy implementation are set out in section 5.3.

Aims and Vision for Folkestone and Hythe District

3 Aims and Vision for Folkestone and Hythe District

This section sets out – through specific aims for the district, and a future vision of local places – the challenges that the Core Strategy must meet.

3.1 District Planning Aims

3.1 The over-arching strategic needs explain the issues to be prioritised in the sustainable development of the district. In order to address the needs fully, specific aims are set out below. The district's planning policies will need to take forward or further develop individual aims into detailed objectives through topic- or area-specific plans flowing from the Core Strategy Review.

3.2 These aims are tailored to broad priorities and mostly can apply district-wide, although specific environments and places are highlighted where directly part of the Core Strategy.

Strategic Need A: The challenge to improve employment, educational attainment and economic performance.

3.3 Aims arising from Strategic Need A:

1. *Increase prosperity across the local population;*
2. *Improve accessibility and transport infrastructure;*
3. *Enhance the viability/vitality and appeal of Town Centres, with Folkestone as a major commercial, cultural and tourism centre featuring upgraded connections and public realm;*
4. *Achieve real-term increases in gross incomes;*
5. *Increase the proportion of residents with higher-level qualifications, helping to create an 'innovation district' to provide a distinct employment offer that reflects changing patterns of work;*
6. *Deliver a flexible supply of 'super-connected' employment space in terms of location, size and type, particularly space that allows businesses to start-up and scale-up their operations;*
7. *Expand the range of jobs and the skills of the local workforce;*
8. *Maximise the efficient use of infrastructure and secure further improvements, unlocking the development of priority sites, communities and areas to develop business clusters and centres of excellence;*
9. *Provide housing of a quality and type suited to long-term economic development needs;*
10. *Regenerate deprived neighbourhoods, including Central and Northern Folkestone and in pockets within Romney Marsh; and*
11. *Expand cultural and creative activity in the district, with refurbished premises and spaces in Folkestone's old town forming a vibrant Creative Quarter.*

Strategic Need B: The challenge to enhance management and maintenance of natural and historic assets.

3.4 Aims arising from Strategic Need B:

1. *Expand green infrastructure and enhance its connectivity, making a positive contribution to managing the impacts of climate change through adaptation and mitigation;*
2. *Minimise local carbon emissions, maintain air quality, control pollutants and promote sustainable waste management;*
3. *Protect and enhance habitats and species to sustain biodiversity, particularly where of international and national significance, including a focus on Dungeness and Folkestone Warren;*
4. *Manage sensitive landscapes shaping the character of the district, especially on the edge of settlements or within the Kent Downs AONB and its setting;*
5. *Increase the efficiency of water management to maintain local water resources and to improve the quality of watercourses and the sea;*

6. *Maintain the sense of openness and tranquillity of the countryside and undeveloped coast;*
7. *Manage the district's coast to ensure resilience to climate change processes, reducing the risk to life and property from flood hazards, and actively managing coastal environments for green infrastructure and sustainable recreation;*
8. *Enhance the character and function of the district's historic towns and villages, and the management of historic assets/visitor attractions; and*
9. *Promote choice in means of transport through opportunities for walking and cycling and improved public transport networks and information.*

Strategic Need C: The challenge to improve the quality of life and sense of place, vibrancy and social mix in neighbourhoods, particularly where this minimises disparities.

3.5 Aims arising from Strategic Need C:

1. *Create distinctive places and cohesive neighbourhoods and encourage increased voluntary activity, the provision of new community buildings and the retention of existing viable community buildings and civic interest in community development;*
2. *Ensure choice of good-quality residential accommodation is maximised within individual neighbourhoods and villages, with a mix of housing size, type and tenure, including opportunities for self- and custom-build homes;*
3. *Assist in meeting the essential needs of vulnerable local social groups and provide more properties that allow people to remain living independently;*
4. *Improve sports, recreational space, healthcare and other facilities and reduce relative disparities in the health of communities;*
5. *Increase access to services that are appropriate to the needs of the local population and improve and maintain essential rural services and infrastructure;*
6. *Improve the urban environment, including the usage and sense of security of key public spaces including major parks, town centres and public transport stations;*
7. *Reintegrate physically divided or highly linear villages and neighbourhoods through central social infrastructure or community development;*
8. *Improve Town Centre environments, facilities and communications for businesses and visitors in the Romney Marsh area; and*
9. *Consolidate communities that are hosting significant new developments.*

Strategic Need D: The challenge to plan for strategic development which fosters high quality place-making with an emphasis on sustainable movement, buildings and green spaces.

3.6 Aims arising from Strategic Need D:

1. *Ensure adequate land is identified to meet housing need over the plan period, with an aim to provide sufficient capacity beyond the plan period or headroom, should housing need increase;*
2. *Include a balanced mix of land uses, housing tenures, community facilities and strategic open spaces with long term stewardship and management arrangements established at an early stage;*
3. *Promote innovative and distinctive architecture whilst protecting and enhancing unique landscapes and heritage assets. Building construction should be characterised by longevity, smart energy solutions and environmentally adapted materials;*
4. *Healthier living to be encouraged by the generous provision of sports pitches, recreation facilities and land for locally grown produce;*
5. *Areas and facilities within new development must be accessible to all. This is facilitated by physical linkages such as public transport, walkways and cycle paths;*
6. *Housing options that meet the different and changing needs of young people, growing families and the elderly;*

7. *Public transport planning must be an integral aspect of strategic new development;*
8. *Green corridors within and connecting built-up areas should be emphasised in urban design, particularly to balance and enhance the built environment in high-density areas; and*
9. *Requiring a reduction in waste from new homes and businesses and achieving an increase in recycling rates significantly higher than is achieved in established towns in Kent.*

3.7 With the general alignment of strategic needs with many other organisations, these aims can also inform the plans and programmes of groups providing services and activities in the district.

3.2 Vision for Folkestone and Hythe District

3.8 As shown in section 1.2 and elsewhere, the district's environments and accessibility mean as a whole it has significant potential. To capture this, all places across the district can play a role; and for change to be delivered a positive vision of the future is set out. In its entirety, the vision is ambitious about what the district will be like to live in by 2037 and beyond.

3.9 Any comprehensive vision based on full realisation of the opportunities in the district would target places producing a high quality of life. It is appropriate to generally aim high to maximise achievement; with the delivery of the major proposals, the right conditions, confidence and resources will be generated, resulting in the innovation, pride and neighbourhood activism required to deliver this future. For such growth to be 'smart' it must adopt these principles, making the most of hard infrastructure, digital technologies and data to improve citizen engagement and social capital to make the district a more liveable, resilient and inclusive place.

Future Vision for Folkestone and Hythe District

The district will flourish into a distinct area of high-quality towns, including a new garden settlement complemented by the contrasting strengths and distinctiveness of attractive countryside and coastal places.

This will occur through planning for a smart, self-confident, secure and low-carbon district, and through enhancing the district's many diverse and special environments.

3.10 With this vision, the diverse parts of the district should develop, moving towards a future - including a high-quality garden settlement, coastal towns and attractive countryside - as follows.

- **Urban Area Future**

3.11 Major economic opportunities will have been realised, especially through High Speed 1 rail services as the bedrock of an improved low-carbon transport system. Folkestone will be well connected to major European cities, with an increasing focus on digital connectivity; movement within the town will be easier and clearer for all modes of travel, with an improved public realm and pedestrian experience within a mixed-use town centre. Key urban facilities such as the Central railway station and town centre will be clearly linked to each other and to the natural attractions of the coast and countryside, with a wide choice of travel modes (foot, bicycle, bus and car). The town will be established at the heart of East Kent's economic and cultural life, with a rejuvenated Seafront supporting a town centre vibrant with new offices, facilities and improved public open spaces. Folkestone will be a recognised and popular 'events town', with cultural and artistic festivals. The town will have strong sense of economic viability with new investors alongside existing major employers, upgrading the fabric of the town by improvements to buildings and an expanded range of shops and offices.

3.12 Residents and workers will have an enhanced choice of independent shops, workshops and galleries, and cafés and restaurants, bringing new life to small shop units and historic streets; these will be supported by high-quality visitor attractions and accommodation. Greater flows of pedestrians and residents in the day and improved evening attractions will lead to reduced anti-social behaviour and crime. The heart of the town will be evident by increased space and activity devoted to shoppers, diners and visitors. It will hold appeal in its own right to people from elsewhere in the region, the country and the continental mainland.

3.13 The town will be family-friendly, benefiting from competitively priced housing, improved schools, accessible sports and recreational facilities, easy access to the countryside and new medical facilities. Sports, open spaces and the coastline will benefit from major upgrades across Folkestone.

3.14 Through a combination of increased market confidence, public sector assistance and an active voluntary sector, central and north Folkestone's range of housing, employment opportunities and community services will match the rest of the urban area. Regeneration will be apparent in the improved urban environment spreading out from inner Folkestone.

3.15 West Folkestone and Sandgate will still be accessible and strongly desirable seaside communities – with their character maintained and enhanced – for residents and commercial investors. Cheriton will be a well-connected and growing community, with increased choice of housing and prosperity, acting as a centre for local services, well connected to Folkestone West station. The Military Estate at Shorncliffe will be consolidated and improved, sitting alongside substantial new housing-led development that improves connectivity and provides improved open space, recreational and sports and community facilities. The northern fringe of the town will be characterised by strong small- and medium-sized enterprises and educational facilities, operating from state-of-the-art premises and contributing to a diverse local economy including local industries recognisable today.

3.16 Hythe will continue to be an attractive hub for residents and visitors, with small shops and traders in the attractive, vibrant and pedestrian-friendly High Street environment. The town will benefit from new sports facilities, more attractions and leisure facilities at the sea and by the Royal Military Canal. Hythe will be prominent in the sub-region as an appealing tourism base, with better graded accommodation. Accessibility will have improved, especially to Sandling railway station, and for pedestrians to the west of town centre and its surrounds.

3.17 West Hythe will be transformed into a community well integrated within the landscape and town. It will contribute to pressing needs in the centre and south of the district for affordable housing and new local services, sports and jobs, having attracted new families and people of working age to Hythe. Flood risks will be reduced through enhanced defences.

3.18 Seabrook, Horn Street and other small, high-quality neighbourhoods will continue to thrive and prosper as distinctive, characterful places where the town meets country, and with essential services maintained and strengthened.

- ***Romney Marsh Area Future***

3.19 Opportunities for work and investment, and awareness of the Marsh's outstanding natural environment, will be considerably expanded. The countryside and towns of Romney Marsh will be as distinct and immediately recognisable as they are today, with readily apparent local opportunities for the future alongside a clear sense of history.

3.20 Natural assets, coastal habitats and key infrastructure will show greater adaptability to climate change. The special coastal ecology and wildlife sites – especially at Dungeness – will continue to be a haven for rare species and actively managed to ensure sustainability. The flat topography of the Marsh will continue to provide an alluring environment for cyclists, and those interested in our history and rural life. These features will form a central part of the appeal of the district to visitors. Agricultural practices and land management will not be intrusive but will continue to be central to the heritage of the Marsh and its economic diversification, with a focus in tourism on environmentally-friendly trips and greater emphasis on local produce.

3.21 New Romney will have evolved and expanded to be recognised as a prominent centre for the Romney Marsh area. The town will play a vibrant role serving the whole of the area through expanded health, education and retail facilities, new business space, an improved town centre, and additional family housing. Day-to-day life for Marsh residents will be improved through people being able to access well-paid employment, improved infrastructure and transport, and essential services. Travel to any other services, large offices and urban facilities will be more convenient and focus on Hythe (including the former Nickolls Quarry), Ashford and Folkestone.

Smart and focused improvements will have increased the efficiency for all transport modes (car, bus, cycling and pedestrians) using the A259 route, and will have delivered more efficient and attractive coastal travel through to New Romney and Lydd.

3.22 The availability of a wider range of jobs and services will be underpinned by the growth of sectors such as tourism and energy, through new developments and small firms. This economic transition, tackling underlying rural deprivation, will have been made possible by the impact of new communications and technology, and training up a better-qualified workforce. Technology will enable better access to information for a range of business and social purposes, including about convenient transport options when travelling to work, shops, school and healthcare, or when visiting the area.

3.23 Lydd and St Mary's Bay will have upgraded their appeal and local services to become highly popular to visitors and as places to live, and with flood risks safely managed. The economy in Lydd town will be boosted, capitalising on its historic centre, including by an expansion at Lydd Ranges of defence employment and training, and through residential and commercial investment on key approaches. Dymchurch will continue to be the primary coastal tourist resort for the Marsh, with visitors particularly benefiting from accessibility and environmental improvements.

3.24 The villages of the Marsh, including Brookland and smaller settlements such as Ivychurch and Burmarsh, will continue to be attractive rural communities, attracting new visitors and residents and retaining community facilities, addressing problems of isolation and exclusion.

- **North Downs Area Future**

3.25 As identified by the Growth Options Study (see Section 4), there is an opportunity and environmental capacity for strategic scale development in this area in the form of a new garden settlement to meet the increased housing needs of the district.

3.26 The new settlement will be a landscape-led, growing garden town, which respects the setting of the Kent Downs Area of Outstanding Natural Beauty (AONB) by including strategic landscaping and lower density development in those parts of the town that are more visible from the North Downs ridge. It will deliver low-carbon homes and increased resource conservation, including the aim to be water-neutral. It will provide opportunities to achieve health benefits through walkable neighbourhoods and the construction of homes to meet the changing needs of occupants. There will be a range of character areas and housing tenures, as well as self-build and custom-build homes that will be delivered by a range of providers. It will provide a range of employment opportunities, maximising the potential of the location, infrastructure and opportunities to deliver new forms of employment. The settlement will be an attractive place that is aesthetically, culturally and environmentally rich and stimulating, centred around an attractive park forming an enhanced setting to Westenhanger Castle. It will have a range of multi-functional green and blue spaces (rivers, streams and water bodies) linked in a network (known as 'green infrastructure') that will enhance local biodiversity.

3.27 Existing villages within this area will consolidate their place as some of the most popular and relatively accessible rural communities in East Kent, with the maintenance of a quality natural setting befitting the Kent Downs AONB and its surrounds. The hills, valleys and woodlands will be an increased attraction, and along with strategic transport links, holding wide appeal to new residents, employers and visitors. Environmental quality will be respected and appreciated, with management, protection and enhancement of prominent natural assets such as the Saxon shoreline and special habitat of the escarpment to Etchinghill. The whole Downs landscape will be managed sensitively to form an attractive base for visitors, home-grown businesses and tourists.

3.28 The area will still be characterised by a broad range of well-served rural communities. Housing affordability and poor access to healthcare and youth facilities will have been addressed through development tailored to local needs and improved public transport, with significant improvements in public transport connectivity from the area to London, Ashford, Folkestone, Dover and Canterbury. The area will benefit from improved technology encouraging more small- and medium-sized rural enterprises, and with clusters of buildings converted to small offices, and increased homeworking. Significant numbers of jobs will be created within the garden town, which will provide employment opportunities of benefit to nearby towns and the wider area.

3.29 Sellindge will have grown to the south and east, consolidated around a central core of expanded and new facilities and open space at its heart, creating a compact, social village. It will be well-connected to the adjoining garden town, with improved connectivity to Ashford, Folkestone and beyond through improved walking, cycling, bus and rail routes.

3.30 Hawkinge will continue its growth as an important centre. It will be a family-friendly place, providing attractive walking and cycling routes to its improved shops, new care facilities and jobs, and well managed community facilities and open space. The consolidation of the village as a maturing community will mean greater integration, blending into the landscape and an established identity as a key settlement.

3.31 Villages at the heart of the AONB such as Lyminge and Elham will remain highly attractive places to live and visit, with a wide range of local facilities serving the surrounding countryside. Lyminge will be recognised for its very good range of shops, public services, where sensitive small-scale developments have improved access to rural housing. Elham will be a key centre for the expanded visitor economy in the North Downs AONB. Villages such as Stelling Minnis, and hamlets in the Elham Valley and the countryside surrounding Stone Street, will continue to be 'quiet gems' of the Kentish countryside, with local schools and other essential services maintained, benefiting from the economic possibilities of electronic communications, while nestled in a landscape overseen with pride and care.

3.32 Outside the AONB, the provision of a garden town will capitalise on existing infrastructure to open up opportunities for wider communities, while also ensuring that villages such as Lympne and those within the AONB retain their distinct character. Communities will have become better-served with expanded schools, employment, leisure and recreational activities and healthcare, with significant access to new housing to meet changing needs. The strategic transport corridor running through this area will be managed to bring greater local advantages, with the provision of a significantly improved station and High Speed 1 services at Westenhanger acting as a local transport hub to the North Downs area and beyond to Hythe and the Marsh.⁽¹⁾ The area has significant appeal to tourists, at an important international gateway. This location will be capitalised on, with the provision of new tourist facilities to support existing attractions such as Port Lympne Reserve and as a central point to visit the Romney Marsh, Folkestone, North Downs AONB and Canterbury, capitalising on visits from those arriving from or departing to Europe.

3.33 Key local themes of this narrative are addressed for each character area in section 5.2.

3.34 The delivery of these aspirations requires a shift in the trajectory of development with the creation of a new garden town. Accordingly the next chapter sets a demanding, but deliverable, spatial strategy, ensuring the district continues to meet its housing and employment needs over the plan period to 2037 and beyond.

¹ The government has previously identified land to the west of Stanford as a potential lorry holding area, however the suitability of such a proposal, or alternative proposals that may come forward are unknown at the present time, but may inform the next version of this Core Strategy Review.

The Spatial Strategy for Folkestone and Hythe

4 The Spatial Strategy for Folkestone and Hythe

The objectives and vision of the spatial strategy have been revised from those presented within the adopted Core Strategy (2013) to reflect updated evidence. The revised strategy reflects wider needs to capitalise on existing strategic infrastructure. New infrastructure will be delivered alongside employment and housing to deliver sustainable development and generate opportunities for job growth across the district to 2037 and beyond, within identified landscape capacity. Accordingly, this chapter sets out proposals for long-term development (policies labelled 'SS'). The main element of the spatial strategy is a set of overarching provisions. A number of strategic policies then follow for a new garden settlement (SS6-SS9), Folkestone Seafront (SS10) and Shorncliffe Garrison, Folkestone (SS11).

4.1 District Spatial Strategy

Introduction

4.1 The district's appeal is primarily based on its connectivity and variety of towns, villages and high quality environments of coast and countryside. The heart of the North Downs and Romney Marsh areas are AONB or Grade 1 classified agricultural land (respectively), both of which have a rich and diverse influence on the landscape character. Accordingly, the district's highest quality rural landscapes need to be maintained as a key part of its attractiveness. Allied to this is the historic influence of the coast on the evolution of settlements and on current perceptions of the district.

4.2 Maintaining the district's distinctive coast and rural areas are key aims that shape the spatial strategy. Nevertheless, towns are the places where most people live and work, and the strategy has to address the needs of these places and neighbourhoods, alongside villages and the rural area.

4.3 Folkestone is the largest settlement in the district and represents the main hub for economic and business activity. Broadly, the district can be characterised as having three distinct economic and market sub-areas:

- Folkestone and Hythe;
- Romney Marsh; and
- The North Downs.

Population Change

4.4 The population of the district based on the mid-year estimate in 2016 stands at 111,200. The district (along with Dover and Thanet) has an older age profile than the other Kent local authority areas and, as such, it is subject to a higher annual rate of deaths to births, which resulted in a negative natural change. However, overall between mid-2015 to mid-2016 the district was one of four of Kent's local authorities subject to a population increase which can be attributed to migration alone.

4.5 The majority of people who moved into Kent in the year ending June 2016 came from London. 24,800 people, equivalent to 45.9 per cent of all in-migrants, came from the capital. In contrast, of all the people leaving Kent, 24.3 per cent (11,200 people) moved to London. The result was a net gain of 13,600 people from London to Kent. This trend is expected to continue as improved digital connectivity allows for more diverse patterns of work, whilst high speed rail makes the district more attractive for those who still regularly commute to the capital.

4.6 The matrix drawn from the Migration Indices bulletin provides data on the origin and destination of internal migrants to and from Kent local authority areas from mid-2015 to mid-2016. This shows that during the 12-month period some 500 people moved from Folkestone and Hythe District to London, with 1,100 people moving from London to the district, a net gain of 600 internal migrants (residents) to the district. Overall, the trend of net migration into the district (from all areas) between 2003/04 and 2015/16 has ranged between 200 (2008/09) and 1,300 a year (2015/16), although the annual net in-migration was relatively stable at between 400 and 800 net additional migrants a year between 2005/06 and 2013/14.

Calculating the Housing Need

4.7 There is an acknowledged national shortage of housing, not only in the district but across the South East of England generally, and providing more homes is now a high priority for both the council and the government, which has set an ambitious national target of 300,000 new homes per year.

4.8 The 2013 Core Strategy is delivering a minimum of 8,750 new homes from 2006 to 2031. The Places and Policies Local Plan, currently in the final stages of preparation, provides for additional development to meet the 2013 Core Strategy housing requirement; this amounts to 350 homes a year, with a target of 400 planned for delivery.

4.9 This Core Strategy Review is now looking to a longer period, to 2037. In planning for this period, the council recently undertook a Strategic Housing Market Assessment (SHMA) for the district, working in partnership with Dover District Council. ⁽¹⁾ The SHMA assesses housing need by considering a range of factors including:

- Demographic evidence (such as births, deaths, migration into and out of the area and the rate at which new households are likely to form);
- The numbers of homes delivered in the past;
- House prices and the housing market; and
- Likely future economic growth.

4.10 The SHMA has determined that the Objectively Assessed Need for the district now stands at **633 new homes a year, 14,559 homes between 2014 and 2037**. This figure is based on an established and robust methodology that meets the requirements of the National Planning Policy Framework and Planning Practice Guidance; however this will be applied from the commencement of the plan period in 2018/19, rather than backdated retrospectively.

4.11 While the council has been preparing the Core Strategy Review, the government has consulted on the introduction of a standard national methodology for calculating housing need. 'Planning for the Right Homes in the Right Places' was published by the Department for Communities and Local Government (DCLG) in September 2017 and the consultation ran until November 2017. Since then, the newly formed Ministry of Housing, Communities and Local Government (MHCLG) has prepared a revised draft of the National Planning Policy Framework and, at the time of writing, this is currently being consulted on, with the consultation closing on 10 May 2018.

4.12 The national methodology for housing need proposed by the government identifies a housing requirement for the district of 490 new homes a year. However, this is a temporary 'capped' figure based on a standard increase to the current Core Strategy requirement ⁽²⁾. **The capped figure is intended as a temporary measure only**; this is to allow local planning authorities time to allocate sites and grant planning permissions for development to reach the full housing requirement, as this plan seeks to do. Under the proposed methodology, the district's full 'uncapped' need would be an annual target of 722 new dwellings.

4.13 The government methodology has been subject to consultation in 2017 and, as outlined, a revised draft of the National Planning Policy Framework is currently out for consultation; there is therefore scope for the housing targets to be modified. However, 'Planning for the Right Homes in the Right Places' makes it clear that:

"We want to make sure that we give proper support to those ambitious authorities who want to deliver more homes. To facilitate this we propose to amend planning guidance so that where a plan is based on an assessment of local need in excess of that which the standard method would provide, Planning Inspectors are advised to work on the assumption that the approach is sound unless there are compelling

1 Strategic Housing Market Assessment, Peter Brett Associates, March 2017

2 The figure of 350 new homes a year identified in the 2013 Core Strategy plus a 40 per cent uplift (350 + 140 = 490 homes).

reasons to indicate otherwise. We also look to use the Housing Infrastructure Fund to support local planning authorities to step up their plans for growth, releasing more land for housing and getting homes built at pace and scale." ⁽³⁾

4.14 Given the above, the principal message to emerge from the recent and current national consultations - and particularly the council's demographic work on its Strategic Housing Market Assessment - is that **the district's annual housing target will increase substantially when compared with the 2013 Core Strategy requirement for a minimum of 350 new dwellings a year to at least 633 new homes per year.** It is clear from this that the district's future housing requirement will not be met unless ambitious new growth initiatives are brought forward, at pace, to be delivered by sites allocated within the existing 2013 Core Strategy, the emerging Places and Policies Local Plan and the sites within this Core Strategy Review. Whilst the government's 'capped' figure is below the 633 new homes identified in the SHMA, this is only a temporary cap and would increase quickly over the plan period - with an uncapped need of 722 already identified in the 2017 consultation. It is therefore clear that the district needs to plan actively for significant growth to ensure housing need is met over the plan period.

4.15 The time is right, therefore, for the council to consider a strategic response to provide significant medium- and long-term housing growth in the district. The Places and Policies Local Plan sets out the framework for growth to 2031, supplementing the 2013 Core Strategy; it is the role and purpose of this Core Strategy Review to define the strategy beyond that already set out, to 2037, and to identify potential for the growth objectives beyond 2037 to be broadly defined.

Meeting the Housing Need

4.16 The potential to provide significant new housing is limited due to the statutory designation of the Kent Downs Area of Outstanding Natural Beauty and the high flood risk affecting much of Romney Marsh. Proportionately, the majority of housing growth over the past decade has been met within the urban areas of Folkestone and Hythe and at Hawkinge. Work undertaken between 2015 and 2017 in preparing the Places and Policies Local Plan concluded that the opportunities to accommodate further strategic level growth in areas of historical growth - our existing towns and villages - is extremely limited.

4.17 In October 2016 consultants AECOM were commissioned to develop a Strategic Growth Options Study for the district, alongside a high-level landscape appraisal, as part of the early work to inform the Core Strategy Review. The context for the Growth Options Study comprised a new calculation of housing need arising from the Strategic Housing Market Assessment (SHMA) (PBA, March 2017). The SHMA identifies that significantly more homes are needed in coming years than planned for within the adopted Core Strategy. In order to constitute sustainable development, these homes will require appropriate supporting infrastructure, including new employment opportunities. As such, this Core Strategy Review is being undertaken to help ensure that housing need can be met within the district and that the accompanying jobs and infrastructure can be successfully delivered.

4.18 Strategic growth also enables greater social mobility and provides labour for local employers, helping businesses to expand, which in turn benefits the wider local economy. The delivery of new housing at the right scale enables a critical mass to be reached, providing a sufficient number of people to sustain services, facilities and employment.

Employment and Indices of Multiple Deprivation

4.19 The district has moved down in the Indices of Multiple Deprivation rankings, based on data published in 2015, which indicates that levels of deprivation have reduced between 2010 and 2015 relative to other local authorities in England. The district now ranks as the third most deprived authority in Kent (of 12). Notwithstanding recent improvements, this relatively poor position in the Indices of Multiple Deprivation, especially when contrasted with other areas in South East England, emphasises the need for an ambitious development strategy that ensures the district and its residents can prosper.

3 ³ 'Planning for the Right Homes in the Right Places: Consultation Proposals', DCLG, September 2017, paragraph 46.

4.20 The approach set out in the Core Strategy Review is to positively support employment needs so that the economy is not unduly constrained, but also to recognise the problems around limited land supply and the competing pressure on available development sites from other uses (non B use classes).

4.21 Outside the central commercial hub in Folkestone and Hythe, the district is mostly rural in nature, with more limited opportunities for new economic development. As drawn from the Employment Land Review (July 2017), the district supported around 48,200 jobs in 2016, which represented an employment growth of 27 per cent over the period from 1997. This employment growth was materially higher than the growth recorded in Kent (22 per cent), the South East (19 per cent) and the UK (19 per cent). The number of jobs in the district in 2006 (the base year of the 2013 Core Strategy) was in the region of 42,600 jobs, meaning job growth over the period 2006 to 2016 was equivalent to 13 per cent. This level of growth was also higher than in Kent (8 per cent), the South East (8 per cent) and the United Kingdom (8 per cent) during this period.

4.22 An over-representation of lower value employment sectors (such as public administration and defence, agriculture, forestry and fishing, and utilities) has contributed to the district's economy being less productive compared to the regional and national average. The lower value employment base aligns with a less-skilled resident workforce capturing lower earnings compared to other parts of Kent, while the employment mix in the local economy is likely to have contributed to a proportion of the resident workforce choosing to commute outside the district for their jobs.

4.23 One of the drawbacks of the district as a business location is a shortage of skilled labour for local businesses. Other identified weaknesses include a lack of good quality flexible commercial space that meets modern occupier needs and, outside Folkestone, employment allocations that do not maximise access to the strategic road network at junctions 11, 12 and 13 of the M20. These drawbacks have contributed to the district being highly self-contained in terms of local businesses operating in mostly local markets, attracting little inward investment.

4.24 The weaknesses of the district as a business location have reduced its competitiveness compared to other more established centres such as Ashford, Canterbury and Dover, particularly in terms of capturing 'footloose' occupiers. In contrast to this, one of the district's main strengths relates to its lower business and rental costs compared to other locations, which makes it a cost-competitive location for occupiers. However, the lower rental values deter speculative developments due to concerns that future rental yields will not support the costs of providing new premises.

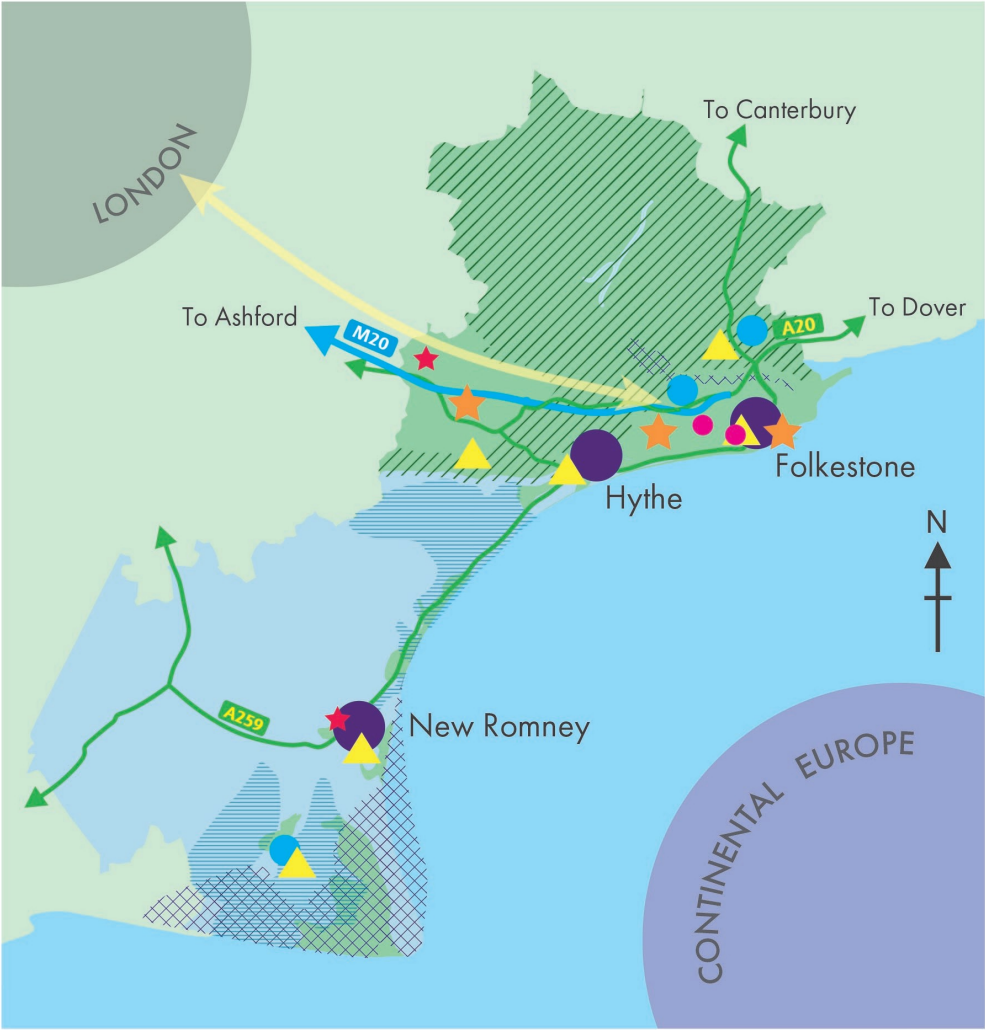
4.25 Overall, these recent trends have had a significant effect on how the commercial property market in the district has performed. Long-term trends suggest a gradual decline in office space and an increase in industrial space since 2000. These trends are in contrast to recent employment trends which indicate growth in office jobs and a decline in industrial jobs. This divergence is likely to reflect more efficient use of existing office space, as well as the delivery of some new industrial space that supports fewer jobs (for example, the trend towards automation reduces the number of jobs previously supported by industrial space). As such, the trends between delivery of space and jobs are not linear and the changing nature of work and increasing efficiencies may require an increase in floorspace for advanced manufacturing, with more flexible office space provided to support co-working or space that can be expanded as businesses grow.

4.26 The council has identified a number of actions to boost growth sectors and increase job opportunities, including increasing the supply and quality of employment land. A more active programme of intervention in the market is likely to address some of the barriers to commercial development (for example, site infrastructure and viability) and also stimulate greater levels of market demand as business growth increases. Alongside this, proposals for strategic development, including a new garden settlement, provide a major opportunity to create a new focus for expanding existing sectors and new forms of economic growth.

Overview of key features of change proposed in the spatial strategy, and associated major proposals for delivery:

- The creation of a major new settlement based on garden town principles in the North Downs Area. *See policies SS6, SS7, SS8 and SS9.*
- Develop Folkestone's centre, employment sites and deprived residential neighbourhoods to improve connectivity, vibrancy and activity led by major opportunities on 'brownfield' land at Folkestone seafront and Shorncliffe Garrison, as well as employment sites, with opportunities to consolidate and improve the existing housing, commercial and retail stock. *See policies SS1, SS3, SS4, SS10, SS11 and CSD6.*
- Focus major new development in Hythe on regenerating the west/south of the town, and maintain the character and vitality of the town centre, improving opportunities for sport, recreation and leisure. *See policies SS2, SS3, SS4 and CSD7.*
- Regenerate Romney Marsh through a positive approach to sustainable economic development and infrastructure opportunities, and through increasing the strategic role of New Romney town in serving the area, as the key service, health, education and employment hub for the Marsh. *See policies SS1, SS4, CSD3 and CSD8.*
- Improve precious habitats, critical landscapes and efficiency of natural resource use (including water) and manage carbon emissions and flood risks in response to climate change. *See policies SS1, SS3, CSD4 and CSD5.*
- Target construction of 633 dwellings per year to 2036/37. *See policies SS2 and SS3*
- Accommodate new retail, leisure and an improved public environment at Folkestone, Hythe and New Romney town centres. *See policies SS3, SS4 and CSD6-8.*
- Secure resources from developers for new physical and social infrastructure through developer contributions, including the Community Infrastructure Levy. *See policy SS5.*
- Provide public access to major new green infrastructure for Folkestone, Hythe and the district at Seabrook Valley, Folkestone seafront and elsewhere. *See policies SS11 and CSD4.*

4.27 Primary provisions are set out in Figure 4.1, the Core Strategy Review Key Diagram.



The Key Diagram

A Roads	AONB	District Centres (Policy SS4)
M20	Larger International Habitats	Strategic Allocations (Policies SS6-9 & 10-11)
Flood Zone 3	Town Centres (Policy SS4)	Broad Locations (Policies CSD8-9)
Extreme Flood Hazard	Settlements with Major Employment Locations	
National Transport Infrastructure	HS1 Rail Stations	

Figure 4.1 The Key Diagram

4.28 The spatial strategy is informed by a wide range of studies documented throughout the Core Strategy Review and the understanding of places as portrayed in sections 1.2 and 3.2.

Policy SS1

District Spatial Strategy

Major new development will be delivered through the creation of a sustainable landscape-led settlement based on garden city principles in the North Downs Area, in accordance with policies SS6-SS9 and through growth in Sellindge (policy CSD9), maximising opportunities arising from the location, access to London and continental Europe and strategic infrastructure.

Elsewhere in the district, priority will continue to be given to previously developed land in the Urban Area in Folkestone, for the development of commercial floorspace and housing, to enhance the town's role as a sub-regional centre, with opportunity for increased densities within the town centre and maximisation of employment opportunities at key locations.

Development in the Urban Area will be led through strategically allocated developments at Folkestone Seafront (policy SS10) and Shorncliffe Garrison, Folkestone (policy SS11), and the delivery of strategic mixed-use development at Hythe (policy CSD7).

Remaining development needs should be focused on the most sustainable towns and villages as set out in policy SS3. Development outside the new settlement and identified centres in the open countryside and on the coast (defined as anywhere outside of settlements within Table 4.3 Settlement Hierarchy) will only be allowed exceptionally, where a rural or coastal location is essential (policy CSD3).

This is supported by the following strategic priorities for the three character areas of the district:

- **Urban Area** - The future spatial priority for new development in the Urban Area (Folkestone and Hythe) is on promoting the development of vacant previously developed land, central Folkestone and the north of the town, and other locations within walking distance of Folkestone Central railway station; securing new accessible public green space, plus regenerating western Hythe.
- **Romney Marsh Area** - The future spatial priority for new development in the Romney Marsh Area is on accommodating development at the towns of New Romney and Lydd, and at sustainable villages; improving communications; protecting and enhancing the coast and the many special habitats and landscapes, especially at Dungeness; and avoiding further co-joining of settlements and localities at the most acute risk to life and property from tidal flooding.
- **North Downs Area** - The future spatial priority for new development in the North Downs area is on the creation of a landscape-led sustainable new settlement based on garden town principles outside the Kent Downs Area of Outstanding Natural Beauty (AONB) boundary and without material impact on its setting; the expansion of Sellindge; consolidating Hawkinge's growth; and sensitively meeting the needs of communities within the AONB at better-served settlements.

The strategic growth of New Romney is also supported through policy CSD8 to allow the market town to fulfill its potential to sustainably provide for the bulk of the housing, community infrastructure and commercial needs of the Romney Marsh Area. Development will also be planned at other identified settlements in line with the Settlement Hierarchy sufficient to ensure the achievement of growth requirements. In particular, development which helps to maintain and support the local role of the market town of Lydd can meet priority needs. Within other identified settlements, development as agreed by the local community in neighbourhood plans will be encouraged where well-related in scale and location to the Settlement Hierarchy, and in line with the strategic policies of the Core Strategy and Places and Policies Local Plan.

In all locations throughout the district, development should be designed to directly contribute to the sense of place and sustainable design as set out in policy SS3.

4.29 SS1 primarily addresses Core Strategy aims under the following Strategic Needs: A, B, C and D.

North Downs Area

4.30 The long-term potential for significant sustainable development in the district is focused on maximising strategic infrastructure where landscape capacity exists, with the creation of a new garden settlement in the North Downs Area. This will be a major, long-term growth opportunity, developed on garden settlement principles during and beyond the plan period. Policies SS6-SS9 set out rigorous design requirements and ambitious environmental and sustainability targets that the new settlement must meet to ensure its potential is delivered.

4.31 Further opportunities for growth exist in Sellindge (policy CSD9) to consolidate the village around a central core. At other settlements in the North Downs Area further strategic growth is not proposed within this plan. Small- and medium-sized allocations are identified within the Places and Policies Local Plan to provide for development well-integrated within the heart of settlements and local community activity, to protect the countryside and AONB and to enhance their sense of place. Elsewhere in the North Downs/AONB development will be limited.

Urban Area

4.32 Currently the district's existing population, jobs, shops and higher-order public facilities are predominantly located in Folkestone and Hythe. Major transport connections - including High Speed 1 services, the Channel Tunnel terminus and the M20/ A20 - open up central and northern Folkestone and north/west and central Hythe as accessible locations for investment, less than one hour from central London.

4.33 These connections, alongside the overall attractiveness and competitiveness of the district, have the potential for transforming its economic performance. This will be supported by a critical mass and choice of premises, markets, supporting facilities and working/living environments, all well-served by regional, national and international transport connections.

4.34 A network of homes, jobs, shops and services close to public transport facilities, allied with sustainable construction techniques, will make a significant contribution to cutting carbon emissions. Similarly, avoiding the main tidal flood risk zone will ensure risks from sea level rise are minimised.

4.35 In and around Folkestone and Hythe the character and quality of the natural environment also varies significantly, but includes part of the AONB and other valuable features. There are opportunities for a range of targeted improvements, not only housing and jobs, but also developing networks of green infrastructure close to the majority of the district's population. As set out in later policies, former military training land at Seabrook Valley is well placed to both Folkestone and Hythe and the AONB, and can be a catalyst for improved management of the urban/rural fringe.

4.36 Maintaining the environmental quality and vitality of the district's rural area must be allied with the delivery of substantial regeneration of its towns. The spatial strategy therefore prioritises opportunities in central Folkestone (including the Seafront and other central sites near High Speed 1 railway stations) and at Shorncliffe Garrison. Alongside the creation of a new garden settlement and growth at Sellindge, these developments provide the most feasible means to secure new community services.

4.37 As one of the most attractive towns in the county, Hythe can play an appropriate complementary role, led by its attractive town centre and the implementation of remaining proposals for major housing -led mixed-use development at the former Nickolls Quarry Martello Lakes development.

Romney Marsh Area

4.38 The Romney Marsh Area has its own particular strategic development needs. These should be addressed in the context of widespread potential flood risk and infrastructure availability. Rural transport is a priority, especially along the coastal route, to benefit from services in and around Folkestone and Hythe (for example development at the former Nickolls Quarry). Its coast and distinctive environmental features need to be protected, most notably at Dungeness. To this end, the spatial strategy focuses new development at New Romney to serve both the town and the wider area, complemented by actions to address regeneration needs at Lydd. At better-served Romney Marsh villages, there may be potential for some sensitive modest development to create

more sustainable village clusters. Opportunities also exist for employment development through the expansion of Lydd Airport, the further development of the Mountfield Road Industrial Estate and through investment within the nuclear and tourism industries.

4.39 Change is also inevitable in places outside these towns and villages, but the spatial strategy seeks active environmental management of the countryside for green infrastructure and sustainable agricultural, coastal and tourism purposes, and to restrict unnecessary and inappropriate development proposals. Countryside protection will also allow a focus on local community, rural business, affordable housing, and other activities where a countryside location is essential. Specific criteria are set out in other Core Strategy policies including CSD3 and CSD4.

4.2 Housing and the Economy Growth Strategy

4.40 The level, balance and timing of development in the spatial strategy will determine whether places change appropriately and whether strategic needs are addressed. The following policy SS2 establishes the quantity of development in the district.

4.41 The Core Strategy Review is being undertaken at a time when government policy on assessing housing need is changing significantly and this is outlined above (Section 2.1 District Spatial Strategy).

Approach to housing provision

4.42 Given the recent government consultation makes clear that a local assessment of housing need can be used where it would be in excess of the standard housing requirement, the council considers it prudent to plan for the locally identified need in the Strategic Housing Market Assessment, as an overall plan requirement. For the district this equates to:

- **633 new homes a year** over the period 2018/19 to 2036/37 (19 years); or
- **12,030 additional homes in total.**

4.43 Depending on the progress of the new methodology during plan preparation the 'capped' figure set out in the consultation may form the **minimum baseline for the first five years of the plan period, to support the transition to higher housing completion numbers**. This equates to a **minimum of 490 new homes a year** over the period 2018/19 to 2022/23.

4.44 The phasing of new homes will be set out within a detailed housing trajectory as this plan progresses to the next stage (Regulation 19 submission). The overall requirement will give momentum to the transformation of the district's economy and the creation of a new garden settlement. Although clearly related to national economic performance, this requirement is set in order to ensure the housing needs of the district are met, based on a sound assessment of local housing need. The lower figure for the first five years of the plan, replicating the proposed capped figure within the government consultation, will ensure there is an appropriate period to allow for the initial phases of the garden settlement to be delivered, with the majority of housing development provided from other strategic sites, sites with planning permission and allocations in the Places and Policies Local Plan during the earlier years of the plan.

4.45 However, should the government's final approach differ from the proposed method put forward in the consultation, the council will revise the Core Strategy Review at the next consultation stage (planned for late 2018). In any case the council will update the Core Strategy Review at the next consultation stage with the latest housing supply figures (homes recently built, under construction, with planning permission and allocated in plans); this will mean that the housing figures in the plan will change from those shown in this document.

Approach to employment provision

4.46 To maintain commercial activity and attract new businesses, sufficient development must be permitted to attract new investment, increase levels of economic activity and ensure that there is an affordable, varied and flexible workforce. Development through the planning system will be complemented by other public policy measures delivering regeneration; for example working with partners in tackling the under-utilisation of some properties or retraining to improve the skills of the local workforce.

4.47 The 2013 Core Strategy set out under 'Strategic Need A' that one of the key aims is *“to deliver a flexible supply of employment land in terms of location, size and type”*. 2013 Core Strategy policy SS2 specifically identified a target of approximately 20ha (gross) to be delivered between 2006/07 and 2025/26 inclusive.

4.48 Since the adoption of the 2013 Core Strategy, an updated Employment Land Review (ELR) (Lichfields, 2017) has assessed the future requirements for office and industrial employment uses to 2026. The updated ELR considered three scenarios: Labour Demand; Past Completion Rates; and Labour Supply. The table below sets out the demand of the three scenarios.

	1. Labour Demand	2. Past Completion Rates	3. Labour Supply
OFFICES			
Requirements	18,690	-14,600	18,650
Current Supply (Allocations and permissions)	50,825		
Surplus/Shortage	+32,135	+65,425	+32,175
INDUSTRIAL			
Requirements	-5,000	15,540	-5,100
Current Supply (Allocations and permissions)	97,745		
Surplus/Shortage	+102,745	+82,205	+102,845

Table 4.1 Demand/Supply Balance for Office and Industrial Space in Folkestone and Hythe District (sqm) 2016 - 2026

4.49 Regarding the existing supply, the ELR finds that generally the district's employment sites show good activity and low vacancy rates. In particular, a low level of vacancy was evident among industrial sites, demonstrating that much of the current industrial stock is meeting a need in the market. This includes good occupancy at lower quality sites, with high demand at the lower end of the rental market. Overall, occupancy levels in the office market appear to be lower than the industrial market.

4.50 The ELR concludes that, based on the current supply of employment space from planning permissions and allocated sites, there is a sufficient supply of space to meet the estimated office and industrial requirements under all three future growth scenarios over the period 2016 to 2026, and also beyond to 2031. The ELR raises concerns, however, that the location of strategic employment allocations does not maximise opportunities for delivery, particularly around key motorway junctions and transport hubs.

4.51 There are however some concerns, particularly around:

- The balance between limited supply in Folkestone, which exhibits the strongest demand, and the rest of the district; and
- The quality of available employment sites.

4.52 These considerations will be closely monitored to see if further intervention, beyond the protection and allocation of land through planning policy, is necessary. The ELR particularly recommends the regular assessment of sites and the preparation of an employment land trajectory through the council's Authority Monitoring Report (AMR).

4.53 The council is also completing an Employment Opportunities Study (Lichfields) which examines the employment opportunities and growth sectors that could be harnessed through the creation of a new garden settlement in the North Downs Area (through policies SS6-SS9). The delivery of a garden town will provide significant opportunity for innovative types of employment development, that are 'super connected' and which could form a cluster of excellence around junction 11 of the M20 and Westenhanger station. Masterplanning of the settlement will need to reflect the findings of the study, to ensure the settlement maximises employment opportunities within both existing and emerging key sectors, and provides for interim uses that support the growing town. The council will monitor the need for employment land through future updates of the AMR and Employment Opportunities Study; any further change to the employment strategy will be addressed through the next iteration of the Core Strategy Review.

4.54 Setting a housing delivery framework to 2036/37 in this Core Strategy Review ensures housing supply is guided for a period in excess of 15 years after the adoption. With these provisions, land can be managed to ensure sufficient and continuous supply for future decades, although it is only appropriate for this document to allocate sites of strategic priority (policies SS6-SS11) and broad locations for growth, with additional expansion of Sellindge proposed in policy CSD9.

4.55 A positive approach is set to increase opportunities to meet selected housing and employment needs, and to reduce the projected decline in the working population and younger age groups.

Policy SS2

Housing and the Economy Growth Strategy

The core long-term **requirement** is to deliver **633 dwellings (Class C3) a year on average from 2018/19 to 2036/37**, a total requirement of **12,030 new homes** over the plan period. This will be achieved by major strategic growth in the district including the delivery of a new garden town.

During the first five years of the plan following submission a **minimum** requirement will be set of **490 new homes a year on average from 2018/19 to 2022/23** to allow for transition to the housing requirement, to be set out within a housing trajectory for the plan period.

Allied to this rate of housing delivery, business activity and the provision of jobs will be facilitated through supporting employment opportunities in the garden settlement, existing town centres, the protection of sufficient employment land across the district, allocations and concerted efforts to deliver rural regeneration (especially in the south and west of the district).

Provisions to ensure the effective implementation of this policy are detailed in section 5.3.

4.56 SS2 primarily addresses Core Strategy aims under the following Strategic Need: A, C and D.

4.57 The table below shows how the housing requirement to 2036/37 will be met. Due to the scale of strategic allocations (policies SS6-SS11) and need for phasing with infrastructure, they will play a long-term role in maintaining housing supply.

Source	Contribution (net dwellings) ⁽¹⁾
1. Delivery through the allocated garden settlement over the plan period 2018/19 to 2036/7 ⁽²⁾	5,500
2. Delivery through the further expansion of Sellindge ⁽³⁾	350
3. Delivery through allocated development sites (remaining Core Strategy Policy CSD8 and Places and Policies Local Plan allocations) without planning permission ⁽⁴⁾	1,400
4. 'Windfall' sites - allowance of 50 units per annum for 17 years ⁽⁵⁾	850
5. Delivery (minimum) through extant planning permissions and sites under construction. ⁽⁶⁾	4,100
Total 2018/19 –2036/37 (minimum)	12,200

Table 4.2 How the housing minimum requirement will be delivered through the plan period

1. Rounded to the nearest fifty.
2. Core Strategy Review Policies SS6-SS9
3. Core Strategy Review Policy CSD9.
4. 10 per cent deducted from total to account for non-delivery of sites.
5. Windfall development accounts for the housing delivery arising from small sites of 1 to 4 dwellings. Evidence from the years 2007/08 to 2016/17 indicates an average of 62 dwellings from windfall development per annum. 50 dwellings has been used as a conservative estimate of long-term delivery. Early years have been discounted to avoid double counting with existing planning permissions.
6. 10 per cent deducted from sites where construction has not started to take account of non-delivery.

4.58 Table 4.2 shows the different components of the housing land supply over the Core Strategy Review plan period, including allocations in the Places and Policies Local Plan, existing planning permissions, 'windfall' delivery (small sites of 1 to 4 dwellings) and the strategic allocations in this plan. A cautious approach has been taken, with deductions made for the possible non-delivery of sites (where planning permissions lapse, sites are developed for fewer homes than anticipated or some homes are completed beyond the plan period) and a conservative estimate has been made for windfall development. Even with this approach it is estimated that approximately 12,200 new homes will be delivered over the plan period, exceeding the requirement of 12,030 set in Policy SS2: Housing and the Economic Growth Strategy.

4.59 Housing policy can contribute directly to securing employment, with the approach to the type of dwellings important (CSD1 and CSD2). The size and design of housing should tackle the requirement for accommodation for families and working age people and allow independent living for older people. Further lower-cost housing is critical to meet housing needs, and this should include a mix of tenures to support low-income households.

4.3 Place Shaping and Sustainable Settlements Strategy

4.60 The following policy sets out key local principles for the location and design of proposed development, so that these strategic issues are considered collectively at an early stage and as a result are sensitive to the needs of places.

4.61 Development is channelled to existing settlements and the new garden settlement in the North Downs Area, not only to help protect the district's specially designated countryside, but also to shape distinctive places and maximise infrastructure potential. The long-term role of many settlements, especially larger ones, should also reflect provision in towns and villages nearby and in adjoining districts.

4.62 The following settlement hierarchy provides a framework to accommodate change, to clarify places not regarded as countryside, to guide regeneration and to co-ordinate development decisions.

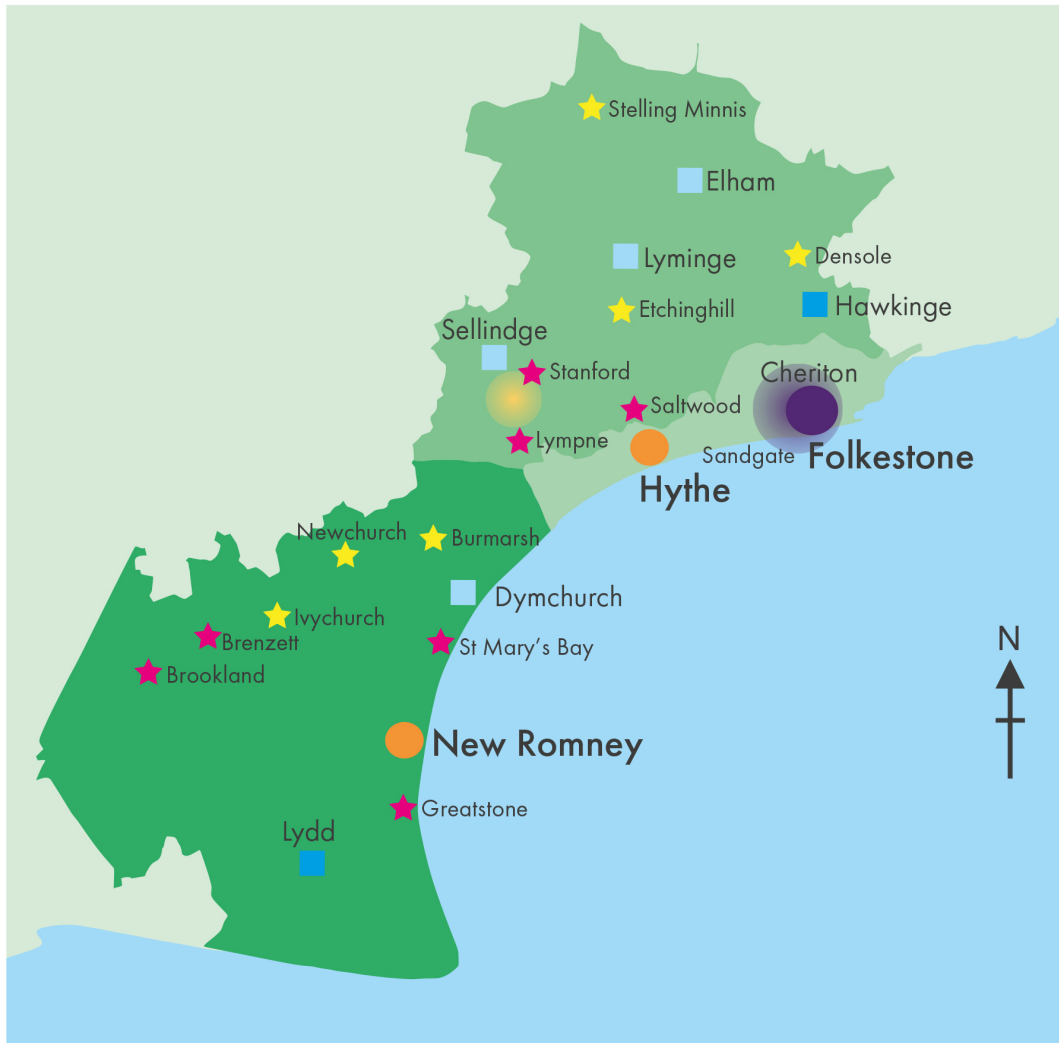
Status and Strategic Role	Urban Area	Romney Marsh Area	North Downs Area
The Sub-Regional Town: <i>To accommodate substantial residential, commercial and social development. To provide improved (inter-) national transport links, and a good choice of employment, retail, cultural/leisure and public services for the whole of the district, adjoining districts and visitors</i>	Folkestone (incorporating Cheriton and Sandgate)		
Strategic Towns: <i>To accommodate significant development – in so far as consistent with maintaining historic character – appropriate to the needs of their wider hinterlands, and maintaining the viability of their local transport hubs, Town Centres and higher-order tourism, employment and public services.</i>	Hythe	New Romney Town (incorporating Littlestone-on-Sea)	New garden settlement (North Downs Area)
Service Centres: <i>To accommodate development appropriate to the district and the centre's own needs, in order to grow and consolidate their position as centres serving the local hinterland with shops, employment and public services.</i>		Lydd Town	Hawkinge
Rural Centres: <i>To develop – consistent with enhancing the natural and historic environment – in a manner that supports their role as integrated tourist and local centres providing shops and services for a significant number of residents, visitors, and also for other villages in the North Downs or Romney Marsh.</i>		Dymchurch	Elham, Lyminge, Sellindge
Primary Villages: <i>To contribute to strategic aims and local needs; and as settlements with the potential to grow and serve residents, visitors and neighbourhoods in the locality with rural business and community facilities.</i>		St Mary's Bay, Greatstone-on-Sea, Brookland, Brenzett	Lympne, Saltwood,
Secondary Villages: <i>To continue to provide crucial rural facilities to visitors and their own residents and workforce, in line with local needs, their environment, and role as relatively small country settlements.</i>		Ivychurch, Newchurch, Burmarsh	Stelling Minnis, Densole, Etchinghill Stanford

Table 4.3 District Settlement Hierarchy

4.63 This settlement hierarchy is intended to concentrate development in selected locations across the district, maximise use of existing infrastructure and support business and community facilities. It will also deliver land and resources for strategic needs. The settlement hierarchy should be used throughout planning, investment and infrastructure development processes. It includes the proposed new garden settlement in the North Downs Area.

4.64 To maintain the character and integrity of the countryside, and protect small rural places, the extent of existing and proposed settlements is defined through boundaries separating settlements from open countryside.

4.65 Focusing attention on these places protects the open countryside, particularly that covered by strategic constraints, and also seeks to create sustainable places. A complementary mix of uses within an area minimises the length of journeys to services and employment, and other regular trips, and increases the proportion of people who can travel healthily by walking or cycling. Alongside more efficient use of energy in buildings, minimising the number and length of car trips will help to reduce carbon emissions and the local contribution to climate change. Figure 4.2 and Table 4.3 identify the settlement hierarchy for the district, demonstrating that communities are recognised and supported across the district, including essential higher-order settlements in the Romney Marsh and North Downs Areas.



The District Settlement Hierarchy

- | | | | |
|-------------------|--------------------|--------------|-------------------------|
| Sub-Regional Town | Rural Centres | Urban Area | Proposed Strategic Town |
| Strategic Towns | Primary Villages | North Downs | |
| Service Centres | Secondary Villages | Romney Marsh | |

Figure 4.2 District Settlement Hierarchy

4.66 Many of the larger settlements (as well as some distinct neighbourhoods within towns) benefit from recognised centres where a sense of place and economic vibrancy is particularly strong. Their economic role is supported in SS4.

4.67 Given the importance of defined settlements and the proportionate approach to future needs behind the hierarchy, it can also be used for targeting new social, community and green infrastructure improvements. This ensures not only that the local population can support the viability of services, but also, for those who have to travel further, that there is much more likely to be a practical choice of transport modes (see policy SS5). Nevertheless, planning must reflect the predominantly rural nature of the district, and provision could also meet the collective needs of more isolated communities through focusing on locations best placed within clusters of villages.

4.68 The settlement hierarchy will underpin planning decisions, help implement the Core Strategy and guide future plan-making, with the following implications:

- *Strategic Towns:* Existing important and well-served settlements are expected, along with Folkestone as the Sub-Regional Town, to be suitable for expansion from their current built limits. There will be a new garden settlement within the North Downs Area, designed to garden settlement principles (policies SS6-SS9). The district spatial strategy in SS1 is for managed growth of these settlements sufficient to meet strategic needs and subject to environmental impact. Major growth will predominantly be delivered through specific development allocations.
- *Service Centres:* These key settlements have played a significant role in the district's development and include some significant opportunities, but they should be delivered without a substantial expansion of the outer extent of their built environment.
- *Rural Centres and Primary Villages:* These are larger or better-served rural settlements within their character area, and as a group of locations there may be potential – subject to further examination of environmental impact – for modest expansion from their current built limits to meet rural development needs. There is a particular contrast in size between the largest and smallest settlements in these categories, so any growth should be proportionately limited in scale and well related to the existing built environment and infrastructure. Neighbourhood plans are particularly encouraged in these locations to define locally preferable development (although decisions are at the full discretion of the local community).

4.69 As part of this approach to encouraging positive change, the strategy supports development which enhances a sense of place of communities and locations throughout the district. This place-shaping entails facilitating development where the quality of life and the physical environment is lower, and only encouraging development in locations of high townscape, strategic landscape, established historic or biodiversity value where it reinforces or contributes to local character and sustainability. The strategic approach to growth taken in this plan is underpinned by a district-wide study that ensures the approach to site selection facilitates sustainable development, capitalises on existing infrastructure investment and protects the highest value and designated landscapes.

4.70 Alongside a focus on distinctiveness, the objective for the district as a whole is a higher-quality environment and a more complete range of services for residents and visitors. Development needs to ensure services are maintained or expanded, and the prosperity and vibrancy of neighbourhoods is enhanced.

4.71 The place-shaping of developments requires consideration of the wider character of the area as well as reference to the immediate locality or neighbourhood. This applies to strategic features, such as the Kent Downs AONB, where the specific design advice should be applied to protect the landscape. The principle also incorporates the coastal setting, watercourses and topography of the district that result in widespread areas of potential flood risk. Responding to this risk is a vital, especially taking into account the potential implications of climate change and sea level rise.

4.72 Close attention will be paid to minimising hazards and flood risks in line with national policy. It is critical that, where possible, development is directed away from those areas identified as facing greatest hazards in the Strategic Flood Risk Assessment (SFRA)⁽⁴⁾ should a tidal flooding event occur. A high priority will be placed on upgrading flood defence infrastructure (see SS5).

4 Herrington Consulting (2015) Strategic Flood Risk Assessment

4.73 Residential development within Flood Zones 2 and 3 will be necessary to support sustainable growth, subject to the principles of the spatial strategy, CSD5 and national policy. Developments at risk of flooding must consider alternative locations that may minimise risk (the sequential approach). If within the Romney Marsh, the Urban Area, or the North Downs Area, there are locations that are in a Flood Zone of lesser risk that could provide a similar development, then the presumption should be that the development should be refused. If no suitable site outside Flood Zone 2 or 3 is available, then consideration should be given to minimising hazards to life and property utilising the SFRA. This identifies and grades large parts of central and western Romney Marsh where flood hazards exist, but the threat posed in a flooding event is less than extreme.

4.74 Given local characteristics, and the frequency of developments involving dwellings, specific provisions are set out in policy SS3 below drawing from the SFRA in relation to proposals such as replacement dwellings. Moreover, for safety reasons it is unlikely that single-storey dwellings are appropriate in areas of flood risk. Similarly, particularly close attention should be given to 'high vulnerability' proposals in flood zones, including caravans and mobile homes for permanent residential use.

4.75 This plan has made provision for strategic development by applying national policy, with a study used to identify land suitable for strategic-scale development across the district. However, other new major proposals could potentially emerge after the adoption of this plan. If the nature of such proposals (including development scale, uses and form) addresses strategic district needs (or wider) – and not purely local issues arising from within the applicable character area – then these developments should be considered on a district-wide flood risk basis and must fully meet national policy.

4.76 Development will be promoted in policy SS3 using the principles of protecting places, avoiding hazards and allowing for adaptation, operating within the three character areas. This will be delivered through high-quality and sustainable design; protecting the countryside and natural and historic environments; applying a sequential approach for developments at risk of flooding or at risk of impacting adversely on viability; and promoting the efficient use of land that is well related to settlements, previously developed or well served by a choice of transport modes.

4.77 The location and design of development should integrate with settlements, ensure more efficient use of natural resources and management of risks, and reflect the community and future occupiers. To achieve this developments should be planned with close regard to their contribution to the place in question from environmental, social and economic perspectives.

Policy SS3

Place-Shaping and Sustainable Settlements Strategy

Development within the district is directed towards existing sustainable settlements and a new sustainable garden settlement south of the M20 near Westenhanger to protect the open countryside and the coastline, in accordance with policy SS1. Change in settlements will be managed to occur in a form that contributes to their role within the settlement hierarchy (Table 4.3) and local place-shaping objectives, to promote the creation of sustainable, vibrant and distinct communities.

The principle of development is likely to be acceptable on previously developed land, within defined settlements, provided it is not of high environmental value. All development must also meet the following requirements:

- a. The proposed use, scale and impact of development should be proportionate and consistent with the settlement's status and its identified strategic role (see Table 4.3) within the district.
- b. Consideration of alternative options within the appropriate area should be evident, with a sequential approach taken as required for applicable uses set out in national policy, for example to inform decisions against clause (c) below on flood risk. In considering appropriate site options, proposals should identify locational alternatives with regard to addressing the need for sustainable growth applicable to the Romney Marsh Area, or Urban Area or North Downs Area.
- c. For development located within zones identified by the Environment Agency as being at risk from flooding, or at risk of wave over-topping in immediate proximity to the coastline (within 30 metres of the crest of the sea wall or equivalent), site-specific evidence will be required in the form of a detailed flood risk assessment. This will need to demonstrate that the proposal is safe and meets with the sequential approach within the applicable character area (Urban Area, Romney Marsh Area or North Downs Area), and (if required) exception tests set out in national policy. It will utilise the Strategic Flood Risk Assessment (SFRA) and provide further information. Development should also meet the following criteria as applicable:
 - i) no residential development, other than replacement dwellings, should take place within areas identified at "extreme risk" as shown on the SFRA 2115 climate change hazard maps; or
 - ii) all applications for replacement dwellings, should, via detailed design and the incorporation of flood resilient construction measures, reduce the risk to life of occupants and seek provisions to improve flood risk management.
 - iii) Strategic scale development proposals should be sequentially justified against district-wide site alternatives.
- d. A design-led and sustainable access approach should be taken to density and layout, ensuring development is suited to the locality and its needs, and transport infrastructure (particularly walking/cycling). Efficient use should be made of central land in town centres or in easy walking distance of rail and bus stations, with appropriate redevelopment of complementary uses above ground floor retail, leisure or other active uses, to directly support the vitality of centres.
- e. Proposals should be designed to contribute to local place-shaping and sustainable development by:
 - i) respecting and enhancing key historic features of conservation interest; and
 - ii) through appropriate sustainable construction measures, including water efficiency and a proportion of energy from renewable and low carbon sources on new-build development.
- f. Development must address social and economic needs in the neighbourhood and not result in the loss of community, voluntary or social facilities (unless it has been demonstrated that there is no longer a need or alternative social/community facilities are made available in a suitable location).

4.78 SS3 primarily addresses Core Strategy aims under the following Strategic Needs: A, B,C and D.

4.79 Towns and villages will be planned for through a positive approach that accords with the settlement's strategic role and enhances its sense of place. Infrastructure requirements (see policy SS5) should be planned in early. Particular emphasis will be placed on distinctive design that responds to local character while still being innovative and delivering sustainable buildings in which people of all ages and mobility can live and work.

4.80 Development must respect and enhance the character of historic and/or coastal settlements and landscapes⁽⁵⁾; and in all instances a high-quality built environment and green infrastructure uses should be created (see CSD4) which promote security and a sense of place and community.

4.81 Moreover, there is an increasing range of mechanisms available to local communities to plan for their own places, alongside district-wide planning. The council will support initiatives, especially where they help deliver the aims of the Core Strategy Review and there is a good prospect of the community successfully implementing plans for sustainable development.

4.82 The Kent Design Supplementary Planning Document (SPD) offers a useful framework for building a sense of place into design, and illustrates good examples of layout, the pattern of streets, housing types and parking management. The public realm should be 'people friendly' and not dominated by the car; the needs of pedestrians and cyclists should be placed at the heart of design and addressed in the Design and Access Statements of planning applications. The Places and Policies Local Plan sets out detailed design policy, including reference to national standards, including Building for Life 12, that when followed will ensure good design can be achieved. The new garden settlement will achieve the highest quality of design, landscape and townscape, providing local distinctiveness and character that draws from the surrounding countryside, vernacular and heritage. This approach is explored further in the Charter for Otterpool Park.

4.83 Positive proposals have emerged from local communities in the district, including to support the sense of place in Sellindge, which is proposed to be further extended within this plan (see policy CSD9). Neighbourhood plans and other community-led development will be supported, and the settlement hierarchy provides guidance for rural settlements where community-led planning could be particularly suitable. Alternative local documents, such as a Village Design Statements or the planning-related elements of Parish Plans, may also be beneficial. Provided the requirements for Supplementary Planning Documents are followed, and proposals align with the sustainable development aims in the Core Strategy Review, these may be adopted by the council and become material considerations in the determination of planning applications.

4.84 Development should address the social needs of occupiers and neighbourhoods, contributing to vibrant and mixed places, and should contribute to the provision or direct support of community facilities in line with SS5. It is appropriate for the planning system to protect facilities that are cherished and needed within the neighbourhood. The long-term needs of future occupiers should be addressed in designs, enabling flexible use and adaptation to reflect the changing lifestyles and needs of occupants (see policy CSD2), the protection of residential amenity and the creation of a sense of security.

4.85 It is also increasingly critical that new buildings perform more efficiently in terms of their use of natural resources. It is not the purpose of planning policy to duplicate the provision of Building Regulations; these provide a national minimum level of performance on some aspects of sustainable construction, including water and energy efficiency. In line with national policy, local plans can – on the basis of local evidence – provide a framework for improved design requirements in relation to the most critical local needs. Water and energy usage are particular concerns in the district, and these are primarily addressed in policy CSD5 and the Places and Policies Local Plan, while policies supporting the delivery of the garden settlement provide site-specific requirements to ensure delivery of an exemplar project.

4.86 New-build development must include appropriate sustainability measures, seeking to maximise energy efficiency and reduce water consumption (see policy CSD5 and the Places and Policies Local Plan), and should seek to deliver the highest viable standards of construction. The refurbishment of existing building stock will be encouraged and should, where possible, incorporate sustainable design and construction techniques to improve environmental performance.

5 See also key historic features of interest shown in Figure 5.2 (section 5.1).

4.87 Designs should seek to increase the use of natural lighting, heating and ventilation and take a 'fabric-first' approach to reducing energy demand. During the build-out stage there are also opportunities for increased recycling of construction and demolition waste, the preservation of soil and the procurement of low-impact and locally-sourced materials and native species.

4.88 The council will keep sustainable design requirements under review to ensure that new development is built to appropriate standards having regard to best practice, Core Strategy Review aims and national policy. The garden town will achieve the highest possible standards for energy and water efficiency, with an aspiration that the development will achieve water and carbon neutrality.

4.4 Priority Centres of Activity Strategy

4.89 The following policy sets out an approach to places at the heart of settlements or those central to future prosperity, such as town centres, to promote active places throughout the district.

4.90 Economic development and prosperous neighbourhoods are essential, not least to help overcome problems in deprived communities. Drawing from the district's assets and points of competitive advantage can attract investment and support existing business and start-up enterprises; businesses often seek convenient attractive locations in or around town centres, or to cluster with other concentrations of economic activity. These mixed activity places can complement and bring together neighbourhoods, offering vibrancy and a range of job opportunities.

4.91 Locations with retail centres, shopping streets, mixed inner urban areas, business parks and industrial estates at their core are therefore identified as potential priority centres of activity.

4.92 Town and village centres play a critical role in anchoring the character and economy of localities in the district. Many of these focal points have remained resilient to change over long periods, providing a sense of history as well as meeting economic and community needs. Although Folkestone's town centre has shifted slightly inland over time, most of the district's towns have retained their central focal point despite the decreasing importance of maritime activity and the growing influence of railways and roads over the form of settlements.

4.93 There has been general growth in a variety of business activities on the edge of towns, and perhaps less of a range of trade in central areas, with growing competition from services such as shopping on-line. Similarly industrial functions face particular competition and challenges to remain viable. These established business locations require management as other land use proposals (sometimes commanding higher monetary returns) have led to pressures on the health of some places, with the potential for them to be wholly undermined.

4.94 Town and local centres still retain a strong practical and symbolic significance. This is largely due to their proximity to many residents, provision of public transport, cultural and community services, public spaces and features of historic interest. Where distinctive and attractive, these features of 'authentic places' are often particularly valued by visitors, although wider awareness of the appeal of some of the district's market towns is perhaps limited⁽⁶⁾.

4.95 The place-shaping and community-building roles of town and local centres are allied with the benefits of minimising dependence on the private car to access shops and services. Accordingly, their vitality and viability is supported in national policy. Clusters of industry also shape places by providing jobs in convenient locations for the workforce and practical services supporting other businesses and residents.

4.96 As concentrations of activity and interest, these areas are where people meet face-to-face (by accident or arrangement). This is particularly likely in many of district's historic centres originally built to a modest human scale, or those which have evolved on a simple layout such as a linear high street. At a different scale similar principles can apply to smaller centres within individual neighbourhoods or villages, underpinning quality of life and essential services, and these should also be recognised and supported.

6 Addressed in various Core Strategy Delivery policies on individual/ rural places.

4.97 To guide planning, investment and place-shaping, the general distribution of settlements with major employment sites and economic (retail) centres across the district is outlined below (Table 4.4)⁽⁷⁾.

Location and Development Purpose	Urban Area	Romney Marsh Area	North Downs Area
Major Employment Sites: <i>To protect existing and provide further industrial (B-class and similar sui generis uses) premises suitable to the needs of the district's businesses and inward investors.</i>	Sites in Folkestone and Hythe	Site at New Romney, sites in Lydd	Site at Lympe, site at Hawkinge, sites within New Garden Settlement
Town Centres: <i>To accommodate the majority of identified needs for retail, office and leisure uses in the district through new development to improve their vitality, public realm, mix of uses, and daytime and evening economy.</i>	Folkestone (main town centre) and Hythe	New Romney	New Garden settlement
District Centres: <i>To accommodate appropriate development to maintain their mix of uses and improve their vitality, viability and public realm.</i>	Cheriton	Lydd	Hawkinge
Local Centres: <i>To protect crucial services and accommodate development that maintains their viability for residents and visitors.</i>	Sandgate village, other neighbourhood parades	Dymchurch	Lyminge, Elham, Sellindge

Table 4.4 Priority Centres of Activity Network

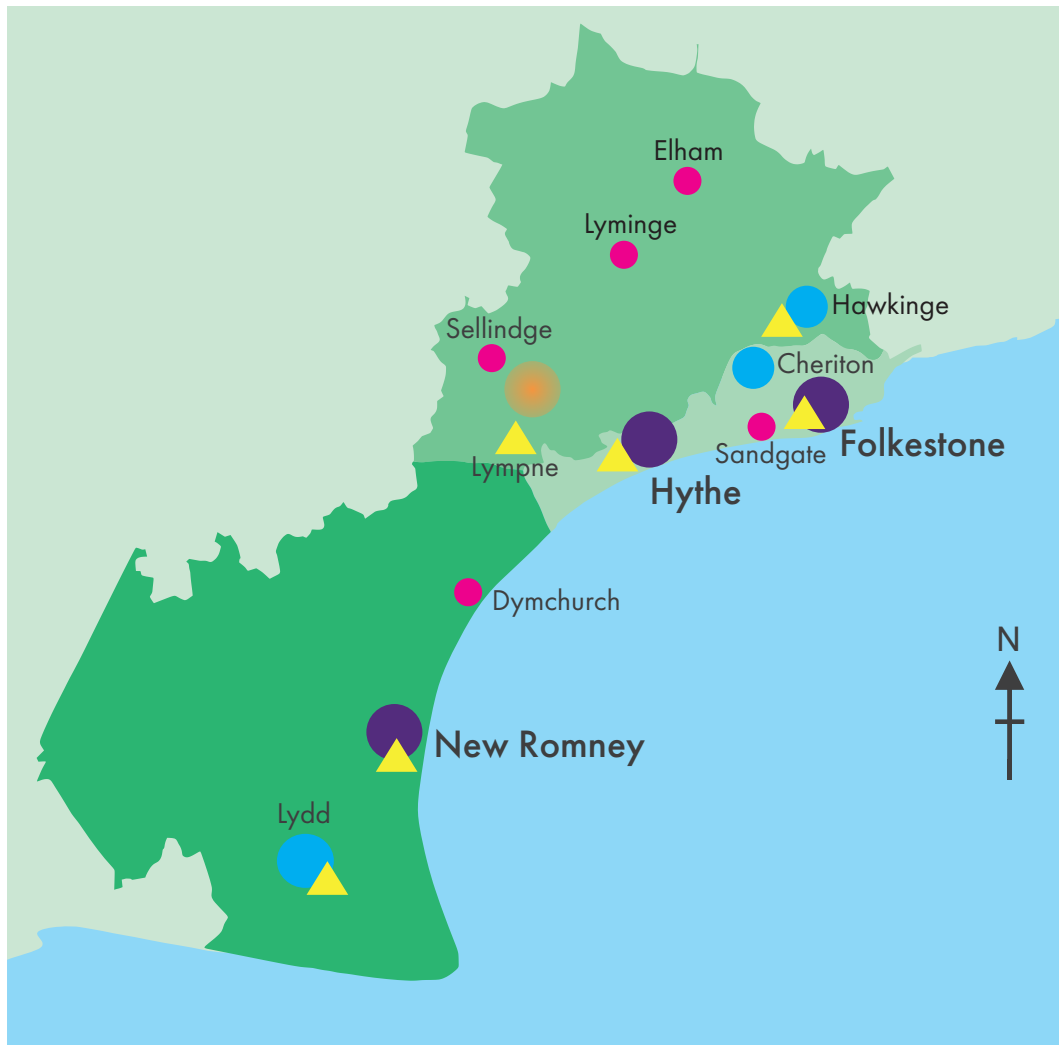
4.98 Retail centres at the heart of Folkestone, Cheriton, Hythe and New Romney serve a large proportion of the district's population but some shopping expenditure is lost to competing centres (especially Canterbury and Ashford). The new garden settlement will help to retain local spending, while at the same time being of a scale that would not compete with the larger retail centres of Folkestone, Canterbury, Ashford and Dover and, more locally, Hythe.

4.99 Cheriton and Sandgate in the Urban Area, Lydd and Dymchurch in the Romney Marsh, and Hawkinge, Lyminge, Elham and Sellindge in the North Downs all contain a range of services vital for the district's residents, and often tourists. The degree of choice of shops and services varies, reflecting population density and accessibility, most notably in the Urban Area (the lengthy active frontages of Cheriton contrasting with much smaller but still locally important parades). Nevertheless these centres all offer vital local facilities for day-to-day life, such as Post Offices or healthcare, contribute to their sense of place and minimise the need to travel. These centres, and larger concentrations of services, are appropriate for development where it maintains and enhances their role.

4.100 Figure 4.3 illustrates the range of locations driving the district's economic development.⁽⁸⁾

7 The current geographic extent of identified economic sites and centres is shown on the Policies Map.

8 Locations and number of Major Employment Sites relative to centre of settlements is only illustrative.



Priority Centres of Activity Network

- Town Centres
- District Centres
- Local Centres
- ▲ Settlements with Major Employment Locations
- Proposed Strategic Town
- Urban Area
- North Downs
- Romney Marsh

Figure 4.3 Priority Centres of Activity Network

4.101 With High Speed 1 the prospects for business formation in target creative industries, financial/business services and other services are positive. Along with the provision of suitable new premises for these growth sectors, policies provide protection to resilient local industries, with the objective of building on a diverse economic base.

4.102 The council's Economic Development Strategy (2015) seeks to boost the local economy and job opportunities through a number of actions, including increasing the supply and quality of employment land by identifying and bringing forward appropriate sites for commercial development, particularly around the district's three junctions with the M20 motorway.

4.103 This strategy is supported by the Employment Land Review (2017) which identifies several weaknesses of the local economy, including a lack of good quality commercial space that meets modern occupier needs and an absence of strategic road access to much of the district outside Folkestone. These drawbacks have contributed to the district being highly self-contained in terms of local businesses operating in mostly local markets, with little inward investment.

4.104 There is a need to review and expand the priority centres of activity: the new garden settlement provides an opportunity to deliver a major change to the economy of the district by providing a focus for well-located strategic employment development. The Otterpool Park Garden Town Employment Opportunities Study identifies a range of potential sectors and premises that could be targeted to drive employment growth including advanced manufacturing, a business park, an element of hybrid employment space and dispersed workspaces in local centres. These represent types of provision that are largely absent from the current employment land portfolio and will significantly widen the market appeal of the district for inward investment from other parts of Kent and further afield.

4.105 However, development should not only take the form of new employment land; the Employment Land Review identified other, more qualitative, business needs. Existing industrial sites require investment with industrial and warehousing-based businesses forming a critical part of the district's economy. New start-up business space and modern offices will also be required over the plan period.

4.106 Furthermore, attracting office and modern business uses – in particular to Folkestone and Hythe – is strategically significant in stimulating growth and providing additional expenditure to support local retailers. A positive approach to employment-led mixed-use development may help deliver further employment sites and economic development objectives. Similarly there is potential to enrich the appeal of the district's larger centres by extending the hours of activity into the evening through new leisure-based enterprises.

Policy SS4

Priority Centres of Activity Strategy

In focal points for maintaining and developing jobs and services, as represented by the Priority Centres of Activity, development will be encouraged where it complies with national policy and contributes to continued centre viability. Major commercial development, including A and B-class uses, should be located in accordance with the Priority Centres of Activity network as shown on the Policies Map and should reinforce the role of the centre. Development in Priority Centres of Activity will be allowed where it does not result in a net loss of on-site B-Class uses, and it does not in any way jeopardise the identified commercial purpose of areas set out in the Priority Centres of Activity network (see Table 4.4).

Strategic objectives will be delivered through the following principles:

- a. A 'town centre first' policy will operate for applicable uses in line with national policy. Potential town centre activities or those creating significant transport demand, including retail, leisure and major office uses, should be located sequentially, looking firstly at locations within town centres, then on the edge of centres, and only then out of centre; and with regard to their impact on the vitality and viability of the defined town, district and local centres.
- b. For other employment-generating (non-town centre) activities, investment should alternatively be directed to designated Major Employment Sites. If suitable sites are shown to be unavailable and unfeasible within any Priority Centre of Activity, development for employment-generating uses may only be acceptable in accordance with policies SS1, SS3 and CSD3 and where demonstrated to be in locations suffering longstanding deprivation (and subject to directly contributing to local workforce up-skilling, sustainable transport provisions and an acceptable environmental impact on the locality).

To deliver commercial regeneration objectives, mixed-use development on employment land may be acceptable in line with the above principles where appropriate new B-class premises are provided, the proposals provide a net gain of suitable local job opportunities, and where it can also be demonstrated that a following criterion is also satisfied:

- At appropriate older Major Employment Sites, it directly delivers a range of small new and replacement industrial premises more appropriate to local needs; or
- In and on the edge of Town Centres, it provides a significant quantum of small incubation premises/offices designed to meet the needs of indigenous start-up businesses.

All development in Town and District Centres should contribute to a mix of active ground floor uses, with predominantly retail goods (A1) frontage shopping retained at the core of centres. Elsewhere in Town Centres an appropriate mix of offices (A2/B1), cultural, community and voluntary facilities, and other shop uses will be permitted; with a limited increase in the proportion of restaurants (A3) where shown to be adding to the choice, vitality, tourist appeal and evening economy of Town Centres.

4.107 SS4 primarily addresses Core Strategy aims under the following Strategic Needs: A, C and D.

4.108 The above policy, and Priority Centres of Activity network, will guide plan-making and implementation, and seek to maintain a balance of uses within places and across the district, managing change in line with national policy. Detailed provisions for particular Priority Centres of Activity will reviewed in a subsequent Local Plan document as follows, with any adopted changes to the extent of designations shown on the Policies Map.

4.109 *Major Employment Sites*: boundaries and sites will be considered with regard to quantitative needs (SS2), national policy, and:

- Their existing or realistic future commercial quality and attractiveness as defined primarily by assessment/criteria in the Employment Land Review⁽⁹⁾;
- The need to maintain a sufficient supply of affordable premises for local industry, and to address the employment needs of deprived communities in the vicinity of the site; and
- The desirability of access by a choice of travel modes and of promoting the reuse of previously-developed land before considering 'greenfield' sites.

4.110 *Town Centres:* Primary Shopping Frontages have been designated in Folkestone and other town centres on the Policies Map. The purpose of Primary Shopping Frontages is to prevent the loss of retail uses in the main shopping streets of the town centres. (Secondary Shopping Frontages have also been designated within Folkestone Town Centre to support the primary area, providing a wide range of shops, services and restaurants as well as space where more specialist and individual shops can locate to). Folkestone Town Centre is the most sustainable and viable location for major retail, leisure and office development within the district, capable of accommodating substantial commercial growth in line with SS2 and CSD6. The Core Strategy Review will provide for the retail needs of the district by applying the Priority Centres of Activity Network and national policy.

4.111 *District and Local Centres:* District and Local Centres are designated on the Policies Map to safeguard the viability and the shopping and service needs of communities in smaller centres. The prospects of delivering development in Sellindge will be reviewed before confirming whether to designate it a Local Centre. Neighbourhood parades in the Urban Area will be protected in line with local evidence.

4.112 In town, district and local centres development should also foster a sense of vibrancy and place through a mix of public, private and voluntary facilities in accordance with SS3. These services support visitors, as well as local businesses and residents, complementing the tourist attractions and rural appeal of the district (policy CSD3). Modest expansion of existing business sites in sustainable locations outside of the Priority Centres of Activity may accord with plan aims, but should be dealt with in accordance with national and local policy.

4.5 District Infrastructure Planning Strategy

4.113 This policy sets out the Core Strategy Review approach to overseeing the delivery of significant infrastructure. Key principles of major infrastructure topics such as transport are outlined.

4.114 One of the primary tasks of the Core Strategy Review is to co-ordinate the delivery of new or upgraded infrastructure alongside development, particularly in planning for the delivery of a new garden town. Infrastructure can be defined as economic, social or environmental measures that provide critical or necessary support for the sustainable functioning of communities. The district has benefited from some significant infrastructure upgrades including national and international transport connections, major flood defence works, improvements to utility networks, and investment in new educational facilities. This has occurred – and will continue to do so – through a variety of organisations, legal measures and funding sources.

4.115 It is important that infrastructure is used efficiently, and development must be designed to minimise impacts on essential facilities. It is not always necessary to provide new infrastructure, if demand can be managed or additional capacity can be created. Nevertheless new development will create demand for new social and community facilities and physical infrastructure upgrades at certain locations under the spatial strategy.

4.116 Not all new infrastructure will be funded through development, although it is likely that the proportion directly financed by central government will fall. The spatial strategy will ensure that a significant element of the new infrastructure required will be derived from development contributions, either in terms of direct on- and off-site investment by developers or by pooled contributions arising from a number of development projects.

9 Lichfields (2017)

4.117 Before 2016 section 106 legal obligations and agreements with planning permissions were the principal means to secure funding towards part or all of new infrastructure within the district. These developer contributions are subject to tests set out in Planning Practice Guidance and the 2010 Community Infrastructure Levy Regulations. Section 106 agreements are individually negotiated and commonly cover matters such as on-site works, affordable housing, transport upgrades and contributions to social and community infrastructure. The majority of contributions collected in the district - for education, adult social services and youth and community facilities - have up to now been passed to Kent County Council as the leading public service provider in these areas.

4.118 However the funding arrangements for helping to deliver new infrastructure have changed since the 2013 Core Strategy was adopted. The previous arrangement for collecting contributions through section 106 agreements and obligations has been scaled back⁽¹⁰⁾. In place of this, the council has developed a Community Infrastructure Levy (CIL) Charging Schedule for the district. CIL is a flat-rate levy, with charges based on the size, type and location of new development, as a set charge per square metre of new floorspace. CIL charges for the district came into effect on 1 August 2016. The CIL charge is in addition to any site-specific planning obligations required to mitigate the direct impacts of a development. More information on CIL can be found on the CIL pages of the council's website. The different types of infrastructure to be funded from CIL and from site-specific planning obligations are set out in the council's Regulation 123 List (June 2016).

4.119 When planning permission is granted a CIL liability notice is issued setting out the levy due when development is started, the payment procedure and the possible consequences of not following the procedure.

4.120 As well as developer finance through section 106 and CIL, the council will consider funding for infrastructure through other sources, such as partnership agreements with statutory agencies, central government grant allocations and bidding mechanisms such as the Housing Infrastructure Fund (HIF).

4.121 Critical and necessary infrastructure needed to support the spatial strategy is set out in the Infrastructure Delivery Plan. All projects highlighted are important, yet with the pressing need for an infrastructure strategy, critical infrastructure is outlined in order to assist with the delivery of the Core Strategy and to provide initial guidance for planning and investment decisions. The policy below allows more detailed and financially specific provisions to be made through CIL, while addressing priority requirements flowing from the spatial strategy and strategic allocations.

4.122 Infrastructure planning as set out in the Core Strategy and CIL requirements provides – along with the development plan's growth as a whole – additional certainty for other strategies and programmes. For instance, the early identification of a project enables forward planning by infrastructure funding bodies and utility companies, and can be used to support bids to regulators and other organisations. This maximises the opportunities for securing funding and helps ensure the Core Strategy delivers its strategic objectives, with infrastructure provided when needed.

10 For any one specific infrastructure item, there is a maximum of five contributions possible from section 106 agreements and obligations, so for infrastructure needs that arise from developments over a wide area, section 106 contributions are not being used.

Policy SS5

District Infrastructure Planning

Development should provide, contribute to or otherwise address the district's current and future infrastructure needs. Infrastructure that is necessary to support development must exist already, or a reliable mechanism must be available to ensure that it will be provided at the time it is needed.

The Community Infrastructure Levy (CIL) has been introduced to ensure that, alongside Section 106 contributions, resources are in place sufficient to meet the infrastructure needs of the district in line with the growth provisions of this strategy. CIL applies to all qualifying forms of development across the district, and a meaningful proportion of levy revenues raised in each neighbourhood will be used to deliver infrastructure within that neighbourhood. Developer contributions through specific legal agreements will continue to be negotiated taking appropriate account of the development's viability for required local infrastructure (including facilities essential for development to take place or to mitigate the immediate impact of development).

CIL and developer contributions will be used to secure resources contributing towards essential infrastructure needs. Potential infrastructure requirements of this Core Strategy Review are identified in the council's Infrastructure Delivery Plan. Planning permissions will only be granted where suitable developer contributions are secured or are accompanied by a CIL liability notice, and where:

- a. The design of a development aims to reduce unnecessary or unsustainable demands on physical and social/community infrastructure, and environmental or utility network capacity;
- b. Development does not jeopardise current or planned physical infrastructure;
- c. The location, design or management of development provides a choice of means of transport and allows sustainable travel patterns, for pedestrians, cyclists and/or public transport. All major trip-generating uses will provide Travel Plans.

Developments must reflect the principle that infrastructure should be used more efficiently, or demand managed more effectively, before the need to increase capacity or deliver new infrastructure is created.

4.123 SS5 primarily addresses Core Strategy aims under the following Strategic Needs: A, B, C and D.

4.124 These potential major upgrades, most notably in the strategic allocations (SS6–SS11), are illustrated below in Figure 4.4.



Identified Infrastructure Upgrades

- | | | |
|---------------|--------------------------|--------------------------------------|
| A Roads | Railway | Focus for Extended Bus Network |
| M20 | Key Highway Improvements | New Primary School |
| Rail Stations | Priority Flood Defences | Seabrook Valley Green Infrastructure |

Figure 4.4 Identified infrastructure upgrades

4.125 In addition to supporting spatial strategy delivery, infrastructure planning will assist in meeting statutory development and environmental requirements, for example green infrastructure provisions necessary under the Habitats Regulations Assessment regime (see policy CSD4).

4.126 Communication networks are at the heart of the district's future growth. In relation to transport, the district has benefitted from major investment in transport infrastructure connecting it nationally and internationally. The Core Strategy Review seeks to ensure this investment is fully utilised and where required improved to ensure strategic needs are met. In particular infrastructure improvements will be required to the strategic and local road network and Westenhanger Station, which will require substantial upgrades to form a transport hub providing High Speed 1 services to the new garden town and surrounding area.

4.127 To fully benefit from this economically, and to address social inclusion and environmental objectives, a focus is now needed on the links that serve the interchanges and allow movement from strategic infrastructure to and from homes and businesses. This applies across the district, with significant opportunities to improve connections to railway stations and between settlements within the district and beyond. Accordingly, in implementing the priorities for travel infrastructure improvements, a spatial focus is advantageous, potentially on the M20 corridor, through rail and more integrated travel solutions that improve connectivity both within and beyond the boundaries of the district.

4.128 Following comprehensive review and discussion in the evidence base⁽¹¹⁾, it is clear that providing an increased choice of means of travel is integral to long-term development, meeting the district's travel needs, and moving towards a low-carbon and inclusive economy. Further aims from the district's Transport Strategy are summarised below. (This is currently being updated for the Core Strategy Review.)

Key aims of the Transport Strategy⁽¹²⁾

Smarter Choices - *to inform those who travel of the choice that is available, including the provision of digital real-time information through mobile technology.*

Highways - *to review the operation of selected junctions and links, road safety and further potential to replace and improve the one-way system in Folkestone with a two-way system that improves connectivity and access. In addition, to consider the use of intelligent transport systems and (so far as the M20 and A20 are concerned) to participate in any review carried out by the Highway Authority and the Highways England on "Operation Stack".*

Rail - *to provide better access to, and integration with, the railway stations, especially those benefiting from High Speed 1 services. In addition the enhancement of existing railway station facilities at Westenhanger to provide a transport hub for High Speed 1 services serving the new garden town and hinterland.*

Walking and Cycling - *to promote a safer environment for walking and cycling within and between centres and enhanced legibility for visitors and to provide routes which are suitable for different cycle user groups. To promote and achieve the high use of walking and cycling as modes of travel for shorter journeys.*

Ports and Airports - *to promote connections to existing ports and airports within and outside the district, such as by new rail and coach services, and to support improved access to London Ashford (Lydd) Airport subject to no adverse environmental consequences.*

Parking - *to address the demand for parking as part of a balanced strategy for sustainable movement, with a potential focus on managing parking provision to support the viability of town centres. To consider emerging technologies, including provision for electric vehicle and bus charging and the potential for autonomous and semi-autonomous vehicles, over the plan period.*

4.129 The spatial strategy focuses on places that reduce demand to travel, particularly by car. Nevertheless it is particularly important that the approach of maximising walking and cycling within settlements is supported through attractive and secure developments and urban environments (policy SS3).

4.130 A key infrastructure requirement is the provision of broadband technology. This sector is undergoing major changes and the government, through its agency Broadband Delivery UK (BDUK) is supporting investment in improving broadband coverage. The availability, reliability and speed of broadband provision is now a key consideration for house buyers and many view it as essential as the standard utilities. Similarly, it is also a key requirement for the business sector, while the provision of 5G technology will further revolutionise how mobile devices are used.

11 AECOM (2017) Transport Strategy

12 URS/Scott Wilson (2011) Transport Strategy (Currently being updated.)

4.131 In light of changing work patterns, the increase in remote office working, and the need for local businesses to maintain an online presence, the council is keen to ensure new developments, and existing settlements, are serviced with the fastest available broadband speeds. Policy E8 of the Places and Policies Local Plan seeks the provision of Fibre to the Premises (FTTP) as part of new developments. Within this Core Strategy Review proposals for a new garden settlement in the North Downs Area offer the opportunity to create a 'smart town', making the best use of new technology while allowing flexibility for future upgrades; requirements are set out in Policy SS9.

4.132 Given the district's characteristics, maintaining investment in new coastal defences is essential, albeit costly. The upgrading and improvements of flood defence and coastal engineering will be informed by the conclusions of the Strategic Flood Risk Assessment⁽¹³⁾ and will seek to implement the recommendations of the Shoreline Management Plan, the Folkestone to Cliff End Flood and Erosion Management Strategy⁽¹⁴⁾.

4.133 It is clear that the scale of works will necessitate drawing funding from a range of local and national sources. A partnership approach between the Environment Agency, the council and landowners will be required to deliver essential coastal and flood defences given significant risks in some areas of the district.

4.134 In relation to many other aspects of physical infrastructure, the planning system will ensure landowners and developers work with utility companies and that the provision of sufficient essential services is maintained.

4.135 Social and community uses are also essential to create successful places, as recognised under policy SS3. Priority for infrastructure funding for social and community facilities and educational buildings, will be given to schemes which are critical or necessary for the allocated strategic sites and other major developments central to implementing the plan's growth strategy. The council will work closely with the county council and national agencies, using the provisions of the spatial strategy to manage existing and delivery new community infrastructure.

4.136 Further, higher and adult education facilities are limited in number in the district. As addressed in many spatial policies in this plan, it is critical that development facilitates investment in and improvements to the local education system. The positive spatial strategy will help ensure that there is no major decline in the number of families and young children in the district (and contributions secure new primary and secondary school facilities). Opportunities for focused development, to ensure the continued feasibility, attractiveness and relevance of education facilities, will be welcome and contributions sought as appropriate.

4.137 Planning for minerals and waste infrastructure is undertaken by Kent County Council. The principles of efficient and sustainable infrastructure used in SS5 would benefit minerals and waste planning. The Core Strategy seeks to ensure that any applicable development is designed to minimise waste production and promote sustainable waste management, while opportunities may exist in the district to explore opportunities for waste to energy production.

4.6 Strategic Allocations

4.138 This section sets out strategic allocations for the district. The allocations are:

- New Garden Settlement in the North Downs Area (Policies SS6-SS9);
- Folkestone Seafront (Policy SS10); and
- Shorncliffe Garrison (Policy SS11).

4.139 Although permission has been granted on both the Folkestone Seafront and Shorncliffe Garrison sites, and development is underway at Shorncliffe Garrison, policies SS10 and SS11 are included unchanged from the 2013 Core Strategy to guide the remaining phases of the developments.

13 Herrington Consulting (July 2015) Strategic Flood Risk Assessment

14 Environment Agency (February 2015) Folkestone to Cliff End Flood and Erosion Management Strategy

4.140 As set out in Section 4.2: Housing and the Economy Growth Strategy, there is a need to plan for significantly more homes than was identified in the 2013 Core Strategy. Although the exact scale of new homes is not yet confirmed, this draft of the Core Strategy Review plans for an overall requirement of **633 new homes a year** over the period 2018/19 to 2036/37, approximately **12,030 new homes in total for the district**.

New Garden Settlement

Growth Options Study (2016-17)

4.141 The council identified the need for significant growth following the conclusions of the Strategic Housing Market Assessment (SHMA) - an average of 633 new homes a year.⁽¹⁵⁾ Alongside this, the council commissioned consultants AECOM to undertake a Growth Options Study for the district to assess whether and if so, how, this growth could be accommodated.

4.142 The Growth Options Study is divided into two parts, and is supported by a district-wide High Level Landscape Appraisal. The findings of the study are outlined below.

High Level Options Report

4.143 The purpose of the High Level Options Report⁽¹⁶⁾ was to assess the potential for strategic growth across the district (defined in the study as sites with the capacity to deliver 250 homes or more).

4.144 Strategic constraints were mapped, including the Kent Downs Area of Outstanding Natural Beauty (AONB) and the functional flood plain. The study identified 14 spatial planning principles drawn from government policy, as set out in the National Planning Policy Framework (NPPF).

4.145 The [High Level Options Report](#) divided the district into six character areas, based on the three general character areas identified in the Core Strategy⁽¹⁷⁾ as follows:

The Urban Area	Romney Marsh Area	North Downs Area
1. Folkestone and surrounding area	3. Romney Marsh and Walland Marsh	5. Sellindge and surrounding area
2. Hythe and surrounding area	4. Lydd, New Romney and Dungeness	6. Kent Downs

Table 4.5 Growth Options Study Character Areas

4.146 Each character area was assessed against 10 criteria drawn from the spatial planning principles. These criteria were:

1. Environmental constraints (including statutory and non-statutory designations, flood risk and agricultural land);
2. Transport and accessibility;
3. Geo-environmental considerations (including contaminated land and hydro-geology);
4. Infrastructure capacity and potential;
5. Landscape and topography;
6. Heritage;
7. Housing demand (including house prices, viability and affordability);
8. Regeneration potential (including an assessment of Indices of Multiple Deprivation);
9. Economic development potential (including opportunities for employment growth); and
10. Spatial constraints and opportunities (including the need to avoid settlements coalescing).

4.147 The consideration of landscape and topography was informed by a [High Level Landscape Appraisal](#)⁽¹⁸⁾ a comprehensive study of landscape character and the capacity for change across the district. A number of different spatial distributions to growth were then developed and assessed with stakeholders and partner organisations.

15 Strategic Housing Market Assessment, Part One - Objectively Assessed Need, Peter Brett Associates, March 2017

16 Growth Options Study - High Level Options Report, AECOM, December 2016

17 See Core Strategy Review, Section 1.2

18 High Level Landscape Appraisal, AECOM, February 2016

4.148 Through this process of analysis and testing with specialists, the study concluded that the areas of Folkestone, Hythe, Romney Marsh and Walland Marsh, Lydd, New Romney and Dungeness and the Kent Downs were not suited for housing growth of a strategic nature, although smaller developments may be appropriate and will continue to be delivered through the Places and Policies Local Plan.

4.149 The Phase One study concluded that **Sellindge and surrounding area** was the most free from strategic constraints, although some constraints were present (notably proximity to the Kent Downs AONB, ecological constraints, heritage, the presence of villages and grade 2 agricultural land). This area then formed the basis for more detailed study in the Phase Two Report.

Phase Two Report

4.150 The purpose of the [Phase Two Report](#)⁽¹⁹⁾ was to take the findings of the High Level Options Report and assess the potential of **Sellindge and the surrounding area** to accommodate strategic growth. This report added detail and site-specific evidence to define boundaries that have then been used to inform policies in this Core Strategy Review.

4.151 Four areas of land were defined within the Sellindge and surrounding area location identified as having potential in the broad appraisal:

- Area A: North and East of Sellindge;
- Area B: South of the M20;
- Area C: South and West of Sellindge; and
- Area D: East of Stone Hill.

4.152 In a similar process to the High Level Options Report, these four areas were then tested against eight criteria drawn from national planning policy:

1. Agricultural land quality;
2. Transport and accessibility;
3. Landscape;
4. Infrastructure;
5. Heritage;
6. Regeneration potential;
7. Economic development potential; and
8. Spatial opportunities and constraints.

4.153 The Phase Two report found that within the study area, there are around 235 hectares of land considered suitable for residential development and appropriate supporting uses, and a further 258 hectares of land also considered suitable for residential development, subject to appropriate mitigation. This gives a total of approximately 493 hectares of land that has been identified as having potential for strategic development.

4.154 The report concludes that: *"... options should build in the necessity of achieving sustainability through concentrating development into a critical mass. This would help minimise the risk of fragmented development dispersed across a wider area or a 'suburban' model of development lacking appropriate supporting facilities and services alongside housing. Providing development as a critical mass will conversely provide more scope and opportunity to attract employment uses of a meaningful size and to provide strategic-scale open space, playing fields, schools and the other relatively large-scale land uses and infrastructure that any community needs to promote social cohesion and sustainability."*⁽²⁰⁾

4.155 Although undertaken independently, the Growth Options Study gives support to the council's Expression of Interest prepared in response to the Locally-Led Garden Villages, Towns & Cities Prospectus issued by the Department for Communities and Local Government in March 2016 - 'Otterpool Park - A Garden Town of the Future' (June 2016).

19 Growth Options Study - Phase Two Report, AECOM, April 2017

20 Section 3.1

A Charter for Otterpool Park

4.156 Following this initial work, the council prepared 'A Charter for Otterpool Park' (November 2017). Although the charter does not form planning policy, it does set out the council's aspirations for the new settlement and was the subject of stakeholder consultation before being finalised.

4.157 The charter is based on the three themes of sustainability: environmental, social and economic sustainability. The Foreword summarises these themes and is given in the box below.

Charter for Otterpool Park

Otterpool Park will be a new growing settlement, planned from the outset on garden settlement principles, that responds to its unique setting close to the Kent Downs Area of Outstanding Natural Beauty (AONB). The town will enhance the natural environment with carefully designed homes and gardens, generous parks and an abundance of trees, woodlands and natural habitats.

The garden town will have a distinctive townscape, outstanding local landscape, its very own heritage and access to a diverse coastline. There will be an emphasis on quality landscaping, open space and recreation that supports healthy lifestyles and an inclusive community.

It will be a community built on sustainability with a wide range of mixed tenure homes and jobs for all age groups that are within easy walking, cycling and commuting distance.

The masterplanning of Otterpool Park will be a beacon of best practice that embraces new technologies and designs to achieve a low carbon, low waste and low water usage environment.

Community involvement and participation in the planning of Otterpool Park has been encouraged from the outset. Land value will be captured so as to provide long-term funding for the stewardship of community assets.

4.158 From this evidence and initial work four policies have been developed to guide new strategic scale development in the North Downs Area:

- SS6: New Garden Settlement - Development Requirements;
- SS7: New Garden Settlement - Place Shaping Principles;
- SS8: New Garden Settlement - Sustainability and Healthy New Town Principles; and
- SS9: New Garden Settlement - Infrastructure, Delivery and Management.

New Garden Settlement - Development Requirements

4.159 As set out above, the development of a new garden settlement provides the opportunity to meet the district's housing needs on a strategic scale, within and beyond the plan period of this Core Strategy Review. An indicative strategy for Policy SS6 is shown below, based on the evidence work outlined in the preceding sections.

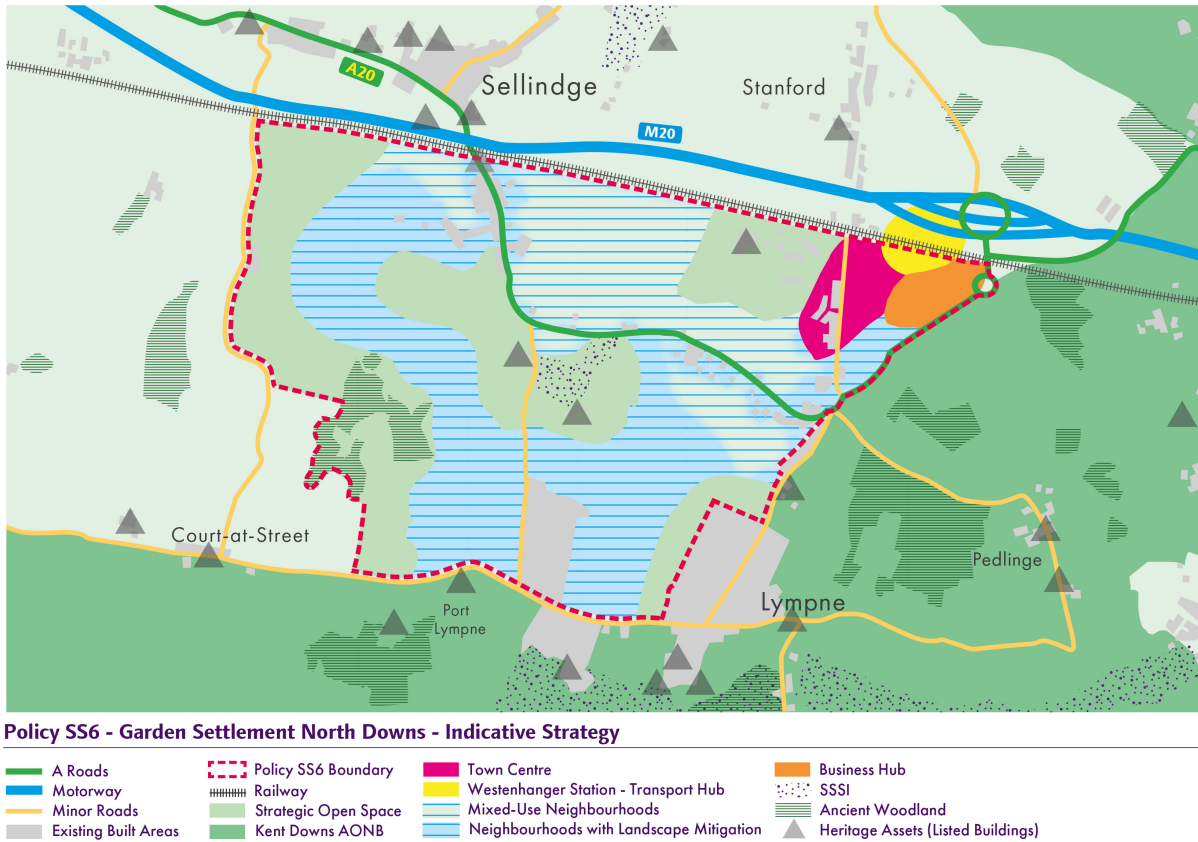


Figure 4.5 Garden Settlement North Downs - Indicative Strategy

4.160 As well as providing strategic scale growth the garden town also provides a unique opportunity for local self-build and custom-builders on a large scale.⁽²¹⁾ Custom and self-build housing can bring a level of innovation, diversity and choice not found in conventional housing developments, providing opportunity for small- and medium-sized enterprises through construction and the local supply chain. The garden settlement will place self-build and custom-build housing as a central element of housing delivery.

4.161 The council will explore whether a community-led homes fund can be established to enable local people, and groups of people working together, to build innovative forms of housing to meet their individual needs. In allocating sites for custom-build and self-build homes, priority will be given to people on the council's self-build register, which may include a local connection test.

4.162 The council is completing an Employment Opportunities Study for Otterpool Park (Lichfields) that will inform the provision of employment space, the types of businesses that could be attracted to the town and the potential numbers of jobs that will be created. Potential target sectors include:

- Green construction;
- Environmental goods and services;
- Advanced manufacturing;
- Creative digital media and business; and
- Professional and financial services.

21 'Self-build' is the practice of aspiring homeowners creating their own homes. Self-builders' inputs may vary from undertaking the building work themselves to contracting out some or all of the work to an architect or building package company. Consequently the term 'custom house-building' is also commonly used

4.163 The scale of the garden settlement offers the opportunity to create a vibrant local economy, supporting the sustainability of the town, growing new businesses and supporting local suppliers, as well as serving the wider district. To promote this, the council will provide skills development and apprenticeships, working with local businesses and the construction industry. The garden settlement can offer a unique selling point to businesses, by promoting and delivering innovation, fostering new and growing sectors, being well-connected to outstanding infrastructure, the coast and countryside.

Policy SS6

New Garden Settlement - Development Requirements

Land is allocated within the North Downs area for a new garden settlement as shown on the Policies Map.

The settlement will be developed on garden town principles and will have a distinctive townscape and outstanding accessible landscape. It will be planned to be sustainable, providing new homes with a broad mix of tenures, employment opportunities and community facilities within easy walking and cycling distance. It will be a landscape-led development with an emphasis on woodland planting, open space and recreation that supports healthy living and encourages interaction between residents. Environmentally the settlement will be a beacon of best practice, making best use of new technologies, and will be designed to achieve a low carbon, low waste and low water usage development with an aspiration for water and carbon neutrality.

Outline planning permission will be granted for a comprehensive proposal that is supported by a masterplan prepared by the site promoters. The masterplan shall be prepared in partnership and in consultation with the local planning authority, stakeholders, partner organisations, local people and interest groups and include a detailed phasing and delivery strategy.

(1) New homes

- a. The settlement shall provide for a minimum of 5,500 new homes in a phased manner within this plan period (to 2036/37) with potential for future growth to provide a total of 8000-10,000 homes (subject to detailed masterplanning) within the site allocation area beyond the plan period;
- b. The mix of tenure and sizes of new homes shall be in accordance with Policies CSD1 and CSD2 and evidence in the Strategic Housing Market Assessment, Parts 1 and 2 (PBA, 2016/2017) and shall include build for rent provision to meet identified need. A minimum of 22 per cent of all dwellings should be provided as affordable homes;
- c. All homes shall meet the adopted Nationally Described Space Standards in accordance with Policy HB3 of the Places and Policies Local Plan (or any revision to that policy);
- d. The initial phase of development shall provide homes in neighbourhoods located in and around the town centre (Policy SS7(2)), well-connected to the centre by a walking, cycling and public transport network. Close to the town centre there shall be a higher proportion of smaller residential units serving all age groups;
- e. The town centre shall be supported by an early lower density neighbourhood that has good connectivity to the town centre by public transport, cycling and walking;
- f. Additional neighbourhoods will be masterplanned in future phases in accordance with Policy SS7(3). All neighbourhoods will be expected to provide a mix of home typologies, with plots provided for custom-build and self-build development in accordance with Policy SS6(2);
- g. A minimum of 10 per cent of homes in each substantial phase shall be built to meet the needs of the elderly, from active retired people to those requiring intensive nursing care, including specialist C2 provision. All such homes shall be built to meet [M4\(3\) Category 3: Wheelchair User Dwellings](#) standards as set out in Building Regulations; and
- h. The remaining 90 per cent homes shall be built to meet [M4\(2\) Category 2: Accessible and Adaptable Dwellings](#) as set out in Building Regulations. Homes should be designed to be flexible to respond to the changing needs of families.

(2) Self-build and custom-build homes

- a. At least 10 per cent of all dwellings shall be provided as self-build or custom-build plots, with each substantial phase contributing a proportion of self-build and custom-build housing;
- b. Innovative self-build and custom-build designs will be encouraged that are flexible and incorporate new technologies, particularly those that achieve carbon and water neutrality; and

- c. Self-build and custom-build housing will not be required to be uniform in scale, plot width or materials. Design requirements will be established by:
 - i. Planning policy and a design code approach setting out principles of place-making and sustainability; and
 - ii. A 'plot passport' scheme introduced alongside a Local Development Order (should a substantial self-build phase be pursued) or alternative approval mechanism, allowing plot purchasers to submit an application to the council for assessment of compliance against the code.

(3) Employment development

- a. A challenging target will be set for the number of jobs that will be created across the private, public and voluntary sectors: the aspiration shall be for **one job per dwelling**. The settlement's location near the gateway to Europe (Channel Tunnel) provides the opportunity to deliver employment and town centre development that complements other centres including Folkestone town centre, Hythe and other growth areas across East Kent;
- b. The masterplan shall provide business space suitable to accommodate growing sectors operating in regional, national and international markets with a capacity to contribute to employment and GVA growth, as identified in the Employment Opportunities Study;
- c. Employment space should be delivered alongside infrastructure and new homes so that job opportunities are available when the first phases of housing are occupied. Interim business uses will be encouraged on suitable sites as successive phases are developed;
- d. An innovation centre or business hub shall be included in the first phase of development to support business start-ups and provide space for growing businesses; and
- e. Details of interim and meanwhile uses which support the delivery of the garden town itself or the growth of future employment sectors shall form part of the implementation strategy in support of the outline planning application.

(4) Community and educational facilities

- a. Community facilities shall be provided at each phase of development in accordance with the neighbourhood principles set out in Policy SS7(3);
- b. A health centre shall be provided in the early phases of development, in partnership with local Clinical Commissioning Groups and the Kent Health and Wellbeing Board, drawing from exemplar facilities elsewhere. The centre shall be designed to deliver an integrated service for patients - including a cluster of general practitioners, a wide range of diagnostic services and primary care treatment - to minimise the requirement for secondary care treatment at local hospitals. The centre should be located on an accessible site close to other community services; and
- c. Secondary, primary and nursery school facilities shall be provided to meet projected needs in accordance with the forecast requirements of the Local Education Authority and shall be delivered in partnership with appropriate providers. It is expected that four 2 forms of entry (2FE) primary schools and at least one secondary school will be required within the settlement, together with additional off-site investment in local secondary schools. There should be a maximum walking distance of 800 metres/10 minutes from every home to the nearest primary school, with an aspiration that homes are within a 400 metre/5 minute walking distance.

New Garden Settlement - Place-Shaping Principles

4.164 The new garden settlement will demonstrate a landscape-led approach to development that respects topography and views. The development will enhance existing networks of woodland, green spaces, ponds, rivers and streams (termed 'green infrastructure'). Generous structural landscaping should be provided that includes advanced planting for future phases and buffers to the motorway and high speed rail corridor. The masterplan will be supported by a green infrastructure strategy which should enhance natural features while providing high levels of accessibility and enjoyment for those who live in the area.

4.165 Landscape-led masterplanning and the high quality design and layout of the town (its 'townscape') will be key to the success of the settlement. Each neighbourhood should have a distinctive character with different densities of development. The masterplan should show the relationship of different land uses, the height and massing of buildings, the legibility of streets and how the development will make use of high quality materials that are sensitive to, and sit comfortably alongside, the local environment. There is existing design guidance that can be drawn on, including the [Kent Design Guide](#) (Kent Design Initiative) and the [Kent Downs Area of Outstanding Natural Beauty Landscape Design Handbook](#) (Kent Downs AONB Unit), but the development will need to be informed by detailed design codes drawn up with the participation of the local community. The area's heritage assets, in particular Westenhanger Castle and its setting, can make a significant contribution to the character of the new settlement, that can help attract future residents, businesses and visitors and create a strong sense of place from the outset.

4.166 At the heart of the development will be a vibrant high street that will meet the needs of residents, workers and visitors with attractive cultural, community, shopping and leisure facilities, as well as spaces for events and meetings to foster community cohesion. This will need to be carefully planned to avoid any detrimental impacts on nearby town centres (such as Folkestone, Hythe, Ashford and Dover) or shops and facilities in nearby villages, yet also meet the everyday needs of the settlement and nearby communities. Each neighbourhood in the garden settlement will also need to be supported by educational, recreational and community facilities.

4.167 The settlement presents a major opportunity to secure a high speed rail service between Westenhanger and London St Pancras at the earliest opportunity. The council is pursuing this with train operating companies, infrastructure providers and stakeholders. A transport hub should be provided, located at Westenhanger station, allowing easy transfer between walking, cycling, bus and train journeys. The railway station upgrade and hub will potentially deliver:

- Lengthening of the existing platforms;
- New and refurbished station buildings with improved customer facilities;
- A new footbridge between platforms; and
- Car parking to meet the needs of the new town and nearby villages.

Ways of integrating the station improvements with other land uses and facilities should also be explored.

4.168 An innovative approach must be taken to maximise walking, cycling and the health and wellbeing of residents. This and other travel plan requirements, including the setting of targets, monitoring and the use of technology and incentives, will require detailed consideration and must support the emerging masterplan, with opportunity for revisions and amendments as the development is delivered.

Policy SS7

New Garden Settlement - Place Shaping Principles

(1) A landscape-led approach

- a. Proposals shall demonstrate a landscape-led approach that respects topography and views, guided by a Landscape and Visual Impact Assessment; and
- b. A green and blue infrastructure strategy shall be developed that enhances existing green and blue infrastructure assets in accordance with Policy CSD4. Additionally the strategy shall deliver:
 - i. Advanced woodland planting and habitat creation using native species to benefit later phases of development, particularly from prominent locations visible from the Kent Downs Area of Outstanding Natural Beauty, and to avoid as far as possible temporary loss of biodiversity value when construction begins. Woodland planting and habitat creation, shall also be designed to prevent the coalescence of the new settlement with Lympne and to separate neighbourhoods within the settlement itself. Planting and habitat creation should also be used to provide distance buffers between the M20/High Speed transport corridor for noise and air quality mitigation purposes;
 - ii. Clear net biodiversity gains through the planting of native species and the creation of green ecological corridors to improve species' ability to move through the environment in response to predicted climate change, and to prevent isolation of significant populations of species. The strategy shall enhance nearby ancient woodlands, Local Wildlife Sites, Otterpool Quarry Site of Special Scientific Interest and other sensitive ecological features, including the existing pond at the former Folkestone Racecourse;
 - iii. A new country park, easily accessible from the town centre and beyond and supported by and linked to other areas of strategic open space, that enhances the historic landscape setting of Westenhanger Castle;
 - iv. Playing fields and sports provision, play areas, informal open spaces, allotments and woodland located to maximise use and meet the sporting, leisure and recreational needs of the garden settlement;
 - v. Publicly accessible, well-managed and high quality open spaces, which are linked to the open countryside and adjoining settlements. This shall be informed by an access strategy that balances demands for public access with ecological and landscape protection, taking into account the impacts of increased access on the Kent Downs AONB and Folkestone to Etchinghill Escarpment Special Area of Conservation and other protected areas; and
 - vi. Sustainable drainage systems (SuDS) to maximise landscape and biodiversity value and to prevent downstream flooding of the East Stour River, developed as part of an integrated water management solution.

(2) A vibrant town centre

- a. A town centre shall be created, of higher density housing and town centre uses, in a vibrant high street to act as a focal point to the settlement, providing for a mix of employment opportunities at the heart of the garden settlement. The high street shall be planned so that it is within easy walking distance of the station and located within an area of higher density housing to increase its vitality and viability. Higher density mixed-use development with several storeys of residential use above commercial premises will be appropriate in the high street and town centre;
- b. Food shopping (convenience retail) shall be provided within the town centre to allow choice and variety as well as reducing the need to travel for day-to-day needs. A range of other shopping floorspace (comparison retail) shall also be provided to create a vibrant town centre, alongside a mix of town centre uses. An impact assessment shall be undertaken to demonstrate that there would be no detrimental impacts on the vitality and viability of nearby local village centres and other town centres including Folkestone, Hythe, Dover and Ashford; and
- c. Street level frontages in the centre shall be active frontages that open up to public spaces to promote activity throughout the day and into the evening. Indoor and outdoor eating and drinking places and

an adaptable town square shall be provided, designed to accommodate outdoor markets and public events.

(3) Village neighbourhoods

- a. The town centre shall be closely integrated with village neighbourhoods, reflecting garden town principles, easily accessible by walking and cycling links to the town centre and each other;
- b. Neighbourhoods and the town centre shall be connected by a legible network of active streets, footways, cycle ways and open spaces;
- c. Each neighbourhood centre will include a primary school, pre-school nursery, food (convenience) shopping, open space, recreational and community facilities in the first phase of its development; and
- d. Each neighbourhood shall be designed to have its own distinctive identity, to create a special character within the unique setting of the Kent Downs.

(4) A high quality townscape

- a. Neighbourhoods, buildings and spaces within the settlement shall be planned to create a unique and distinctive character, taking advantage of long-range and local views to create interest and drawing on the historic character and grain of the area;
- b. Design codes shall be drawn up to guide all phases of development with the participation of the local community. The codes should establish the parameters for achieving the highest standards of urban design, architecture and landscaping;
- c. A high quality palette of building materials will be used throughout, drawing on a thorough understanding of local distinctiveness, landscape and palette and tone. Building materials, landscaping and design should be of a consistently high quality regardless of tenure;
- d. Modern methods of construction will be encouraged where high standards of design, durability and sustainability can be demonstrated; and
- e. External lighting should be designed to support the aims of the [Kent Downs Management Plan](#) on Dark Skies and the Institution of Lighting Professionals (ILP) Guidance Notes for the Reduction of Light Pollution, to ensure the impact of lighting is minimised and that the most efficient technology is used.

(5) Enhanced heritage assets

- a. A heritage strategy shall be agreed that identifies how the development will enhance local heritage assets and their setting, including the Grade I listed Scheduled Monument of Westenhanger Castle (and its associated barns), the Grade II listed Otterpool Manor Farm and Upper Otterpool and any other designated or non-designated heritage assets identified. The application shall be supported by a detailed heritage strategy, setting out how the long term, viable use of heritage assets will be established and where necessary providing mechanisms for their integration into the development;
- b. The heritage strategy should include an initial archaeological assessment to guide archaeological works and this should be kept under active review. The provision of public art should be an integral part of the heritage strategy;
- c. Westenhanger Castle and its setting shall become a focal point for the new settlement that informs its character. The development shall provide an enhanced setting for the Castle, including generous public open space through the delivery of a new park, and shall protect key historic views. Proposals shall explore the opportunity to recreate the historic southern approach to the Castle and provide mechanisms for its integration with the development;
- d. Other archaeological and heritage assets will be evaluated, protected and, where possible, enhanced. Proposals must include an appropriate description of the significance of any heritage assets that may be affected, including the contribution of their setting; and
- e. Proposals should explore the potential for:

- i. Renovating the existing buildings and barns at Westenhanger Castle to improve the setting of the building and provide space for businesses, leisure and craft industries; and
- ii. Enhancing other heritage assets both within and outside the allocation boundary such as the setting of Lympne Castle and the Lympne Conservation Area where appropriate.

(6) Sustainable access and movement

- a. The development shall be underpinned by a movement strategy which prioritises walking, cycling and access to public transport and demonstrates how this priority has informed the design of the new settlement. All homes shall be within 800 metres/10 minutes walk of a local neighbourhood centre with an aspiration that all homes are within 400 metres/5 minutes walk of such facilities;
- b. Development shall incorporate smart infrastructure to provide real-time and mobile-enabled public transport information in accordance with smart town principles (Policy SS9 (2));
- c. The capacity of M20 junction 11 shall be upgraded and other key junctions on the road network will be redesigned and improved in partnership with Highways England and Kent County Council;
- d. A permeable network of tree-lined streets, lanes, pathways, bridleways, cycleways and spaces will be created that provides connections between neighbourhoods, the town centre, employment opportunities and public transport facilities. Footpaths, cycleways and bridleways should link to existing public rights of way, nearby villages and the wider countryside, including the North Downs Way and the Sustrans national cycle route network, taking account of the findings of the access strategy (Policy SS7 (1)) on sensitive habitats;
- e. Road infrastructure should be designed for a low speed environment, with priority given to pedestrians and cyclists through the use of shared space in ultra low speed environments and dedicated cycle routes and separate pedestrian walkways where appropriate. The use of grade separations, roundabouts, highway furniture and highway signage should be minimised;
- f. A parking strategy shall be developed that balances the necessity of car ownership with the need to avoid car parking that dominates the street scene to the detriment of local amenity. The parking strategy shall deliver well-designed and accessibly located cycle parking facilities within the town and neighbourhood centres, at Westenhanger Station and transport hub, as well as at employment developments;
- g. Westenhanger Station shall be upgraded at the earliest opportunity to provide a high speed service ready integrated transport hub, in partnership with Network Rail, the rail operator and Kent County Council, which gives priority to pedestrians, cyclists, bus and train users. The council will continue to work with Network Rail to introduce high-speed rail services from Westenhanger to central London, subject to discussions with stakeholders; and
- h. The existing bus network that serves the surrounding towns and villages will be upgraded and new services provided as an integral element of the transport hub and settlement. All new homes shall be within a five minute walk of a bus stop.

New Garden Settlement - Sustainability Principles

4.169 There is the potential for the garden settlement to become a beacon of best practice for environmental sustainability, embracing new technologies to achieve a low carbon, low waste and low water environment, with an aspiration for carbon, water and waste neutrality to be further explored and investigated as masterplanning and policy develops. The need to plan for the supply of water and control water usage will be essential, as the district is an area of 'severe water stress'.

4.170 The sustainability of the town will be driven by an energy strategy that will set out how the lowest possible carbon targets will be achieved, in both the short- and long-term, making best use of renewable energy on- and off-site. As technology is rapidly evolving, the strategy will need to demonstrate how buildings can be designed to be adaptable with the potential to incorporate new technologies, such as battery energy storage, creating individual or decentralised energy networks. The strategy will show how the use of energy efficient technologies will result in significantly lower energy use than the national average.

4.171 The council will work closely with local Clinical Commissioning Groups and the Kent Health and Wellbeing Board to develop a healthy new town programme that delivers high levels of public health for new residents, using the principles set out in Policy SS8. Neighbourhoods will be planned to foster community development and promote healthy living by encouraging people to be active. Providing spaces for local food growing, such as allotments and community orchards, is one way that health can be promoted. A scheme could be developed that encourages produce grown on allotments and in orchards to be sold in local shops or at a market, so promoting healthy living, encouraging community interaction and reducing 'food miles.' Such a project would provide opportunity for local producers beyond the new settlement to benefit through direct sale and provision to the community.

4.172 An element of the area allocated for the new garden settlement, within the boundary of policy SS6, is protected by a minerals safeguarding designation within the Kent Minerals and Waste Local Plan 2013-2030. The purpose of minerals safeguarding is to protect the county's supply of minerals from development which could prevent its extraction; in this location the identified minerals are sandstone and Kentish ragstone. Proposals for development will, however, come forward within areas overlying mineral resources and the Minerals and Waste Local Plan provides policies for dealing with these proposals, which may include the requirement to remove the minerals before development begins. Further guidance is provided in Kent County Council's 'Safeguarding Supplementary Planning Document' (April 2017).

Policy SS8

New Garden Settlement - Sustainability and Healthy New Town Principles

(1) A sustainable new town

- a. Development shall be guided by an energy strategy. The strategy shall demonstrate how best practice in energy conservation and generation will be achieved at both the micro- and macro-level in homes and commercial buildings. The strategy shall include the potential for a site-wide heat and power network and decentralised energy networks;
- b. All new build housing shall be built to water efficiency standards that exceed the current building regulations so as to achieve a maximum use of 90 litres per person per day of potable water (including external water use). The development shall be informed by a Water Cycle Strategy which includes detail of:
 - i. Water efficiency, and demand management measures to be implemented to minimise water use and maximise the recycling and reuse of water resources with the aim of achieving water neutrality across the settlement, utilising integrated water management solutions;
 - ii. Water quality, how it will be protected and improved, and how the development complies with the Water Framework Directive;
 - iii. Surface water management measures to avoid increasing flood risk through the use of Sustainable Drainage Systems (SuDS); and
 - iv. Water services infrastructure requirements and their delivery, having regard to Policy CSD5 and the Environment Agency's guidance on Water Cycle Studies;
- c. For non-residential development, development shall achieve BREEAM 'Outstanding' standard including addressing maximum water efficiencies under the mandatory water credits;
- d. The energy strategy shall demonstrate how the development takes a fabric-first approach, makes the maximum use of passive solar gain, as well as energy generation from the latest technologies in and on buildings and structures. All community buildings shall seek to meet zero carbon standards as exemplars, with an aspiration for the development to achieve carbon neutrality;
- e. The energy strategy shall demonstrate how the settlement will meet the government's commitment to ban all new petrol and diesel cars and vans by 2040 and include measures from the outset for all properties to have ready access to slow, fast and rapid electric charging points; with integration of technologies into work places, community buildings, car parks and infrastructure to facilitate the transition to electric vehicles and provide appropriate charging facilities for electric bus provision at the transport hub;
- f. The application shall be accompanied by a site-wide waste strategy that demonstrate how a significant reduction in household waste and an increase in recycling rates will be delivered in comparison with the average across the county. Internal and external storage for recycling and waste shall be provided for all homes and businesses;
- g. Construction and landforming of the settlement shall be soil neutral to avoid any importing or exporting of earth;
- h. Proposals will be accompanied by a minerals assessment which includes information concerning the availability of minerals within the site, their scarcity, the timescale for the development and the practicality and viability of the prior extraction of any identified mineral resources. Reference should be made to 'Safeguarding Supplementary Planning Document' (KCC, 2017) and 'Minerals Safeguarding in England: Good Practice Advice' (British Geological Survey, 2011); and
- i. Proposals shall set out measures for the remediation of contaminated land. The assessment of contaminated land should be phased, starting with a Phase 1 Investigation (or Desk Study) the results of which will determine the requirement for a Phase 2 Investigation (intrusive investigation), which will in turn determine any requirement for a Remediation Strategy and Verification Report.

(2) A healthy new town

- a. Proposals shall create a vibrant, healthy place to live by promoting physical activity and more active lifestyles for all age groups, facilitating community building. Preventative health care measures shall include:
 - i. The provision of high quality public open spaces that are easily accessible for all age groups;
 - ii. Noise and air pollution mitigation measures such as distance buffers between the M20/High Speed 1 transport corridor and the development, incorporating landscaping within the buffers designed to integrate with the wider green infrastructure network;
 - iii. The design of streets and spaces shall encourage community outdoor activities including play and meeting places and the provision of tactile public art, with homes orientated to encourage informal overlooking. Provision should be made for elderly people through the careful consideration of access, mobility, facilities, shelter and seating, with opportunity given for intergenerational activity; and
 - iv. Sustainable access and transport shall be promoted in accordance with Policy SS7(6);
- c. Allotments and community orchards for local food growing shall be provided on fertile land with safe and convenient access from all residential neighbourhoods; and
- d. In lower density areas generous gardens should be provided as part of an appropriate mix of housing, alongside high quality communal spaces. In higher density areas where larger gardens are not feasible, new homes should have access to an allotment or community orchard within 800m (10 minutes' walk).

New Garden Settlement - Infrastructure, Delivery and Management

4.173 The creation of the new garden settlement will be a long-term initiative, lasting 20 to 30 years and delivered through a phased approach. Initial development will focus on new housing in and around a town centre (Policy SS7(2)) and additional village neighbourhoods will grow around this core.

4.174 The creation of a new settlement generates economies of scale that can be used to deliver critical infrastructure at the earliest opportunity and throughout the town's development. The uplift in land value that will be created by the granting of planning permission will be captured to provide:

- The highest quality townscape and landscape;
- High standards of energy and water efficiency;
- Early investment in infrastructure; and
- A sustainable funding stream for the management and maintenance of the community facilities and public realm over the long-term.

New garden settlement and the Community Infrastructure Levy

In order to capture the uplift in land value created by the new settlement, the garden settlement will be excluded from the application of the Community Infrastructure Levy (CIL). This will maximise the funding that can be secured through Section 106 and Section 278 legal agreements to deliver the infrastructure and community facilities set out in Policies SS6-SS9 at the right phases of the development. The council will amend its Community Infrastructure Levy Charging Schedule to implement this approach.

The opportunity for Housing Infrastructure Fund (HIF) funding will be pursued. If achieved, this may provide opportunity for a tariff-based approach to Section 106 payments to enable the delivery of strategic infrastructure at the earliest opportunity.

4.175 The garden settlement will be designed as a 'smart town' to ensure infrastructure and services are made more efficient through the use of digital and telecommunications technology for the benefit of residents and businesses. Where feasible, the latest high speed internet technology should be made available to the neighbouring communities of Lympne, Postling, Stanford, Westenhanger and Barrow Hill, with 5G connectivity

also explored as an early opportunity for innovation. This technology also offers opportunities to improve health, for example by providing elderly people with information links between their homes and the health centre and also allowing the monitoring of data about the town's infrastructure, energy and water usage.

4.176 Arrangements will be put in place for the long-term maintenance and management of this infrastructure, through the creation of a Community Trust or elected local body. Although the exact model will need to be agreed, any structure must ensure that the settlement has an active community that can manage its own assets, with local people shaping the future of the town. The Trust or body must be capable of generating a sustainable income so that its future can be secured; increases in land value will be captured to provide funding for stewardship and maintenance of the community's assets.

4.177 A key objective will be to develop a network of local volunteers. A community development programme should allow for governance arrangements to change as the town grows, with the potential for the creation of a Town Council or similar representative body. Businesses will also be active in the new community, helping to generate a spirit of entrepreneurship to further the economic prosperity of the town.

Policy SS9

New Garden Settlement - Infrastructure, Delivery and Management

(1) Delivery of infrastructure

- a. The settlement should be self-sufficient regarding education, health, community, transport and other infrastructure, where necessary allowing for the expansion and improvement of nearby facilities such as secondary education;
- b. Critical infrastructure, such as primary education, should be provided in the first phases of development to support investment and community development. The provision of infrastructure should be phased in a way that does not disadvantage early residents or neighbouring communities through placing pressure on existing infrastructure in the local area;
- c. The nearby communities of Lympne, Barrow Hill, Sellindge, Westenhanger, Saltwood, Stanford and Postling should have appropriate access to and benefit from the infrastructure provided. If it is appropriate for infrastructure to be shared with existing communities then this shall be decided through local consultation as part of the masterplanning process; and
- d. Infrastructure provision will be secured or funded through Section 106 and Section 278 legal agreements to ensure it is delivered at the appropriate phase of the development.

(2) A smart town

- a. All residential, business, community and town centre buildings and public spaces shall be enabled for ultra-fast fibre-optic broadband provided to premises (FTTP). Broadband speeds shall be reviewed at periodic intervals to provide the highest standards of connectivity. Periodic reviews of the masterplan shall demonstrate how the latest information technology will be incorporated into each phase of development;
- b. New dwellings shall provide adaptable space suitable for home working and other buildings (including shops, cafes, commercial buildings and community facilities) shall provide facilities for working on the move;
- c. Data analysis and smart monitoring of water and energy use and waste generation shall be available to all new homes, business and community buildings. Aggregated and comparative data shall be accessible to allow households to compare usage against the average for the development; and
- d. Ducting for fibre-optic and other cabling, energy and other service infrastructure shall be provided in multi-service corridors outside the public highway that are easily accessible to statutory undertakers to avoid unnecessary highway works and surface repairs.

(3) Long-term management and governance

- a. Infrastructure, the urban realm, open spaces and facilities shall be designed to take into account long-term management and maintenance requirements; and
- b. A strategy for the long-term stewardship of the settlement shall be developed. This shall include the creation of a Community Trust or new elected body. The infrastructure that will need to be managed and maintained by the Trust or elected body may include:
 - i. Strategic and local open spaces;
 - ii. Sports pitches;
 - iii. Leisure facilities;
 - iv. Community buildings;
 - v. Public squares and spaces;
 - vi. Sustainable drainage systems (SuDS); and
 - vii. Allotments, community orchards and woodlands; and
- c. Requirements to ensure the quality of all open space and physical assets on handover to the Trust or elected body will be set out in a Section 106 legal agreement.

Folkestone Strategic Allocations

4.178 The Core Strategy's two site allocations at Folkestone make up this sub-section of the plan.

Folkestone Seafront

Planning permission for Folkestone Seafront (12/0897/SH) was granted in 30 January 2015. At the time of writing, the site is in the pre-development stage, with a Section 73 application for amendments to the masterplan under consideration. Policy SS10: Spatial Strategy for Folkestone Seafront is retained unaltered from the 2013 Core Strategy⁽²²⁾ to guide future phases of development. Should development progress substantially this policy may be deleted from the submission draft of the Core Strategy Review.

The Site

4.179 Vacant land at Folkestone's Seafront and Harbour – including the former port area – lies in close proximity to the town centre. On the main route between these areas of potential is the Creative Quarter (which will develop further in line with policy CSD6). At its western end, the Seafront meets the rejuvenated Coastal Park, and the site is highly prominent from the Leas part of the town centre lying on the cliff-top above.

4.180 The redevelopment of Folkestone Seafront provides a unique opportunity for the town to reconnect with the coast and reinvent itself as a place to live, work and visit for the twenty-first century. It can provide new facilities and a design providing a contemporary sense of place, but also drawing on strong historic maritime connotations. The Harbour, built from 1807 onwards, is grade II listed in part. From the mid-nineteenth century it benefited from a direct connection to the national railway network, and the area played an important military role during times of war in the first half of the twentieth century. The decline of seaside mass tourism, and then the closure of ferry services in 2000, have left a large under-used area which has lost its sense of vitality and purpose and currently benefits little from its prominent coastal location.

The Proposal

4.181 Although most of the land is cleared, there is a collection of listed buildings and the Folkestone Leas and Bayle Conservation Area in and around the site. It is essential that the redevelopment of the harbour and seafront adopts sound urban design principles, recognising the strategic importance of the site, its history and key role in the town's future. It is considered that the policy does this by allowing for a variety of uses, complementing Folkestone town centre and creating a meaningful and successful place in its own right.

4.182 The site is suitable for mixed-use development, focused around distinct character areas and comprising the beach and residential uses, allied with significant active or commercial uses to provide a vibrant destination. It is important that recreational and open space uses, and leisure (potentially including food and drink) premises utilise the site's waterside location. Infrastructure upgrades will need to be provided in the immediate vicinity to improve connection from the Seafront to the heart of the town centre lying above. Adjoining land to the north of the site will need to be addressed to ensure integration and ease of movement to and from the town centre.

4.183 The Harbour frontage provides a special waterside environment to attract new commercial investors. This would introduce new forms of activity to the area (complementing recent restaurant developments), extend the appeal of Folkestone, boost the local housing market and regenerate the area.

4.184 Key aspects of the current proposals are shown illustratively in Figure 4.6 below, and should be used to inform further masterplanning of the development. The exact extent of land allocated is shown on the Policies Map. Reference should also be made to policy CSD6's provisions for regeneration in the Creative Quarter, and the interrelationship with central Folkestone.

22 This policy is numbered SS6 in the 2013 Core Strategy

Folkestone Seafront Strategic Site and Surroundings

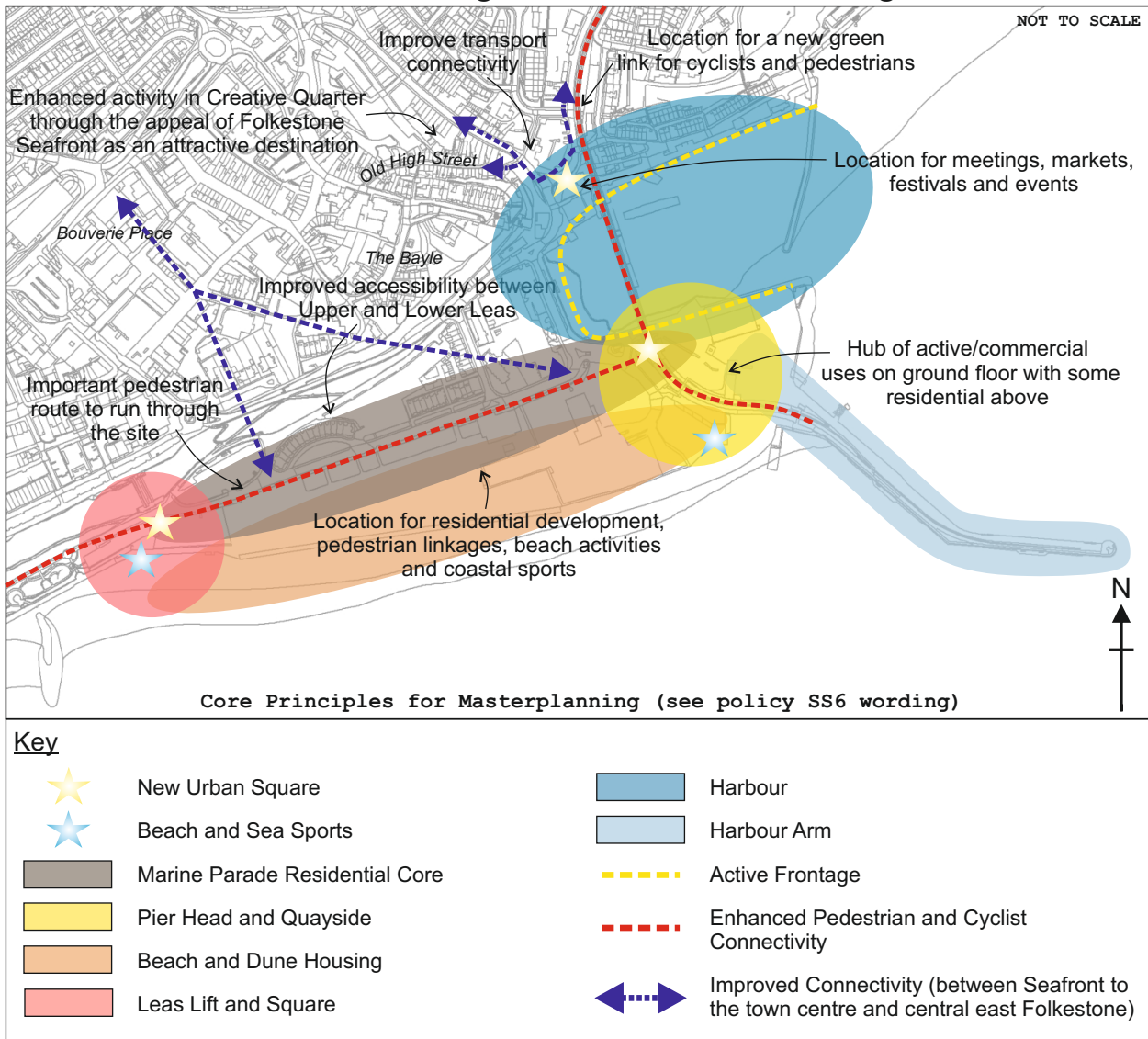


Figure 4.6 Folkestone Seafront Strategic Site and Surroundings

4.185 Local partners should work together to further improve connectivity between the seafront and town centre. The area at the entrance to the Harbour and Creative Quarter forms a natural meeting point and should be significantly improved to develop its role as a public open space. It also forms a node in terms of transport access, requiring a partnership between district and county councils and the developer to deliver movement enhancements (see policy SS5). Sympathetic highway improvements (including the public realm, and along Tontine Street/Tram Road for bus access) will be necessary, in addition to the proposed green link.

4.186 South of the Harbour lies the Pier Head and Quayside Quarter which could be suitable for more intensive development and a greater mix of uses. Together with the high-quality beach and the Harbour, the Pier Head and Quayside should provide a cluster of uses and activities creating a destination to visit in its own right, providing a mixture of retail, restaurants, bars, offices and homes, in a historic maritime environment.

4.187 This will be supported by connections from the Harbour area to East Folkestone, together with a re-imagined, attractive Marine Parade featuring beach-side homes alongside existing listed buildings, forming an appealing route for pedestrian and cycle movement (linking to the Coastal Park).

4.188 Development in the area (CSD6) will be able to draw from both the coastal environment and the rich history of the site; for instance through design features, public art and displays. Redevelopment of the site must both conserve and enhance the character and setting of the wider conservation area and listed buildings. The marine environment also offers opportunities for significant biodiversity enhancement. All these aspects should be addressed through proposals based on high-quality design and architecture complementing a mix of active uses, providing the appeal and vibrancy of a flagship coastal destination and visitor attraction for central Folkestone.

4.189 The development lends itself to the promotion of standards of sustainable construction that are higher than current national requirements. This may include: high levels of energy efficiency; decentralised and low carbon energy generation; grey water recycling and sustainable drainage systems (SuDS); and development to promote healthy lifestyles.

Policy SS10

Spatial Strategy for Folkestone Seafront

Folkestone Seafront is allocated for mixed-use development, providing up to 1,000 homes, in the region of 10,000 sqm of floorspace comprising small shops and retail services (A use classes), offices (class B1) and other community and leisure (C1, D1, D2 and sui generis) uses; together with beach sports and sea sport facilities and with associated and improved on- and off-site community and physical infrastructure.

Planning permission will only be granted where:

- a. Proposals clearly support the delivery of planned incremental redevelopment for a distinctive, unique and high-quality seafront environment, with a mix of uses providing vitality for the whole site and Folkestone.
- b. The proposals directly contribute to the regeneration of Folkestone by reconnecting the town centre to the Seafront, and enhancing the attractiveness of Folkestone and its appeal as a cultural and visitor destination, complementary to the Creative Quarter and existing traditional maritime activities.
- c. Development is appropriately phased to ensure benefits can be fully realised, with infrastructure improvements delivered at appropriate stages to ensure on-and off-site facilities are available to create a sense of place and community and to manage environmental improvements in relation to infrastructure capacity.
- d. Sufficient contributions are made to highways, public transport and parking arrangements to provide sustainable connectivity between the Seafront development, the town centre and central and eastern Folkestone, including improved pedestrian, cycle and bus links and according with SS5.
- e. Appropriate financial contributions are provided to meet additional school pupil places generated by the development.
- f. Design is of very high quality, preserving the setting of the key heritage assets and archaeological features of the site, sympathetic to the landscape and coastal character of the area including the retention of the Inner Harbour Bridge.
- g. The layout is planned to achieve sufficient ground floor active/commercial uses in and around the Harbour and at the Pier Head Quarter to ensure a sense of vitality can be maintained, fully utilising the setting, and also featuring a central avenue and a range of open and enjoyable coastal environments.
- h. Development delivers 300 affordable housing dwellings for central Folkestone, subject to viability (or if the total residential quantum is less than 1,000 units, a 30 per cent contribution).
- i. Residential buildings achieve a minimum water efficiency of 90 litres/person/day, plus Code for Sustainable Homes level 3 or higher. All development must be designed and constructed to achieve high standards of environmental performance, and buildings should be designed to allow convenient waste recycling.
- j. All development is located within the site in accordance with national policy on the degree of flood risk and compatibility of specific use and, where necessary, includes design measures to mitigate flood risk.
- k. Development proposals include an appropriate recreational access strategy to ensure additional impacts to Natura 2000 site(s) are acceptably mitigated, in accordance with policy CSD4.

Any detailed planning application submitted in relation to any of the site will only be granted if it is supported by and consistent with either:

- A masterplan for the whole site produced in line with this policy, or
- An outline/detailed planning application for the whole site that provides satisfactory masterplanning in line with this policy, including phasing proposals and necessary viability assessments.

Masterplanning for the site should accord with the core principles shown in Figure 4.6.

4.190 For the avoidance of doubt, any planning application should comply with other applicable elements of Core Strategy policy, including the provision of Lifetime Homes within the mix of residential development (CSD2), and flood risk management (SS3).

Shorncliffe Garrison, Folkestone

Planning permission for Shorncliffe Garrison, Folkestone (14/0300/SH) was granted in 17 December 2015. At the time of writing, development is progressing on site, with Reserved Matters approval in place for phase 2 of the development. Policy SS11: Spatial Strategy for Shorncliffe Garrison, Folkestone is retained unaltered from the 2013 Core Strategy⁽²³⁾ to guide the remaining phases of development. Should development be completed on the site, this policy will be deleted from the submission draft of the Core Strategy Review.

The Site

4.191 The Shorncliffe area, in west Folkestone, is part of the district's rich military heritage. The military presence here dates back to the early nineteenth century. Along with the Shorncliffe Redoubt, Martello Towers and the Royal Military Canal, the garrison formed part of the key fortifications built in anticipation of invasion by Napoleon following the French revolution and has remained an important training area for the British Army, used alongside Hythe and Lydd Ranges.

4.192 Military land take in the area has changed periodically, with land historically released for expansion of the community of Cheriton, which is centred around its district shopping centre north of the railway. Folkestone West High Speed 1 railway station and M20 junction 12 are close to Cheriton. Although integrated within Cheriton, topography in particular distinguishes Shorncliffe from the coastal communities of Sandgate and Seabrook to the south, further military land in the Seabrook Valley (including the small settlement of Horn Street) and open countryside to the west. The site is therefore located within a transitional area between the town and less built-up land, currently dominated by utilitarian military uses.

4.193 The Ministry of Defence (MoD) concluded a review of its land holdings and operational requirements within the area (which include further married quarters accommodation for service personnel) which found that significant improvements were needed to the Military Estate within the district to meet the MoD's needs, while much of the land in the garrison comprised old, inefficient and underutilised buildings that were not suitable for modern defence purposes.

4.194 In total the area released by the MoD comprises over 70 hectares, over half of which forms open space such as the "back door training area" to the west within the Seabrook Valley, Shorncliffe Redoubt and sports pitches such as "The Stadium". The remaining area provides predominantly previously developed 'brownfield' land with potential for a new neighbourhood. This includes the current Risborough and Burgoyne Barracks and part of St Martin's Plain on the western edge of Cheriton.

4.195 Folkestone is constrained to the north and east by key elements of the green infrastructure network, and to the south by the sea. The logic of an urban extension in this location has therefore been long-established. A land consolidation project by the MoD has made this area available for redevelopment while the MoD upgrades its facilities at Shorncliffe and in Shepway. Release of superfluous sites for redevelopment raises public sector funds for investment in high-quality modern accommodation at Shorncliffe and elsewhere in the district (notably Lydd Training Camp). A significant military presence will be retained at Shorncliffe on the Sir John Moores barracks land in the south east of the site and at St Martin's Plain.

4.196 The MoD has worked closely with the council in ensuring that land is brought forward for development in a managed and comprehensive way. An indicative masterplan document, including technical appendices in relation to transport, utilities and environmental conditions, was prepared for the MoD to underpin this strategic allocation. The conceptual diagram below (Figure 4.7) broadly reflects the indicative masterplan, which forms a key element of the evidence underpinning this policy.

The Proposal

23 This policy is numbered SS7 in the 2013 Core Strategy

4.197 The scale and location of available land at Shornccliffe offers an important opportunity for providing high-quality family housing contributing to and benefiting from existing and upgraded services and infrastructure (including Cheriton High Street and High Speed 1 rail services). Enhancing the public realm and open spaces in the locality can benefit the surrounding community.

4.198 There is excellent potential to provide a primarily residential development which can integrate well with the existing residential area, increasing local housing choice and services. Additionally it can support improved sports facilities, unlock new public greenspace and improve access and bus services in west Folkestone and Cheriton. The development is planned so that a suitable quantity of development can provide significant new community and public services.

4.199 Key aspects of the current proposals are shown illustratively in Figure 4.7 below and should be used to inform further phases of the development. The exact extent of land allocated is shown on the Policies Map.

Shorncliffe Garrison, Folkestone, Strategic Site

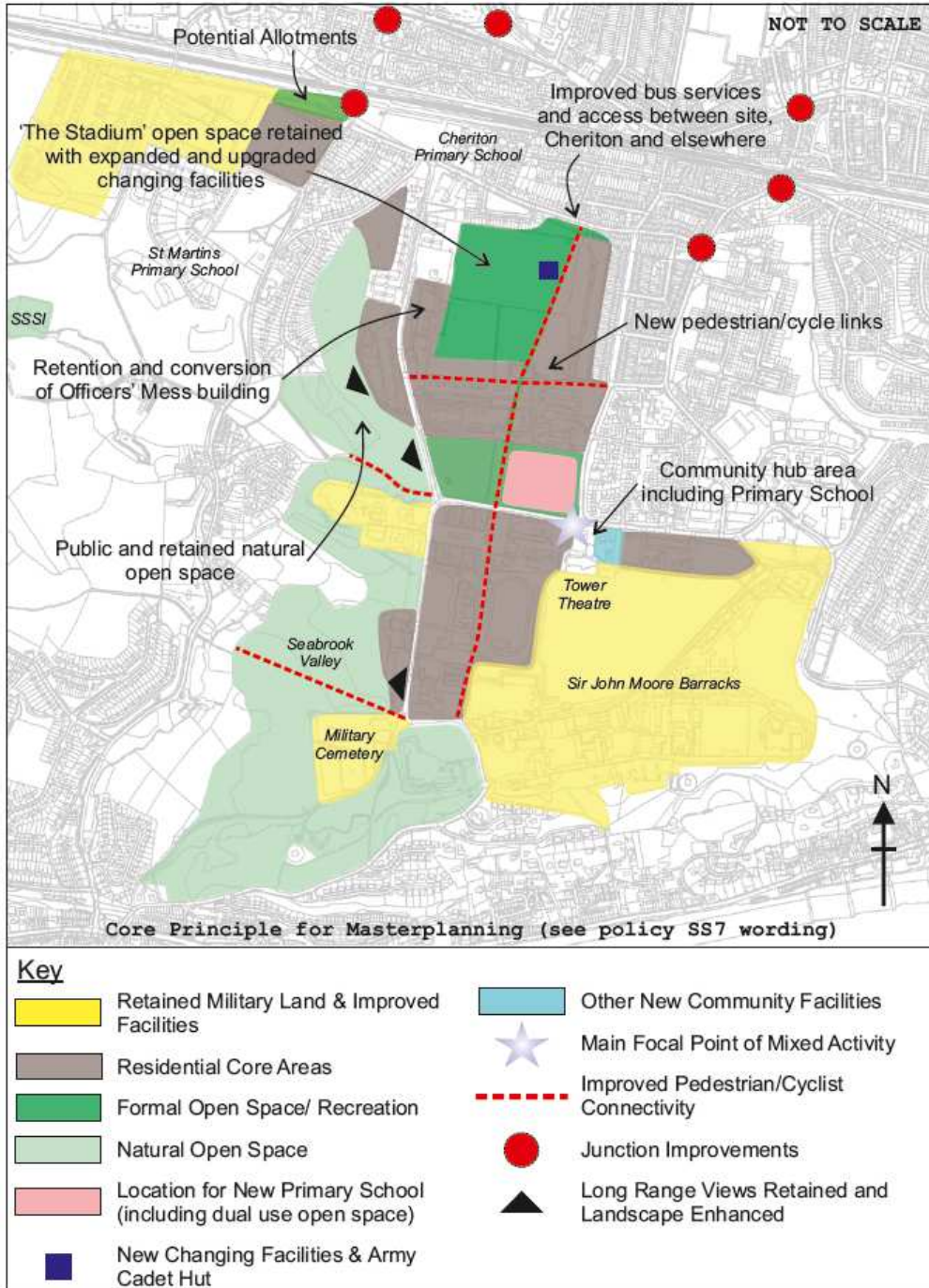


Figure 4.7 Shorncliffe Garrison Strategic Site

4.200 Development should be laid out to form a legible street network, drawing on the scale and pattern of development in nearby Victorian streets. The development should contribute to the sense of place and Kent Design objectives (policy CC3 of the SPD) and enhance connectivity and legibility from north to south and east to west, improving access for pedestrians, cyclists and the management of vehicular traffic.

4.201 While the buildings on the barracks are not listed, there is scope for the retention and conversion of the Officers' Mess (Risborough Barracks) Pond Hill Road, and the MoD library North Road, as well as key features within the site, such as the prominent entrance pillars on Royal Military Avenue. Listed buildings and other heritage assets are found in close proximity, and the history of the area should shape the future. Further investigation may reveal opportunities for confirmation of, and improvements to, features of military interest for visitors.

4.202 The site is well placed in the district, with motorway and high speed rail services nearby. The provision of day-to-day services on site (such as the primary school) will limit overall traffic generation. However in line with policy SS5, close attention is needed to the package of upgrades and contributions necessary to offset travel impacts generated by new residents, especially connections to strategic transport routes. A list of junction improvements, including tackling the existing limitations of Horn Street railway bridge and critical upgrades on Cheriton High Street (notably the highway near the M20 junction approach, where it may be appropriate for other developments to contribute) are outlined in the Infrastructure Delivery Plan.

4.203 Pedestrian and cycle access routes underpin the layout and linkages to the new community hub, and towards the heart of Cheriton. There is scope for a substantial expansion to the local bus network. With a developer contribution and other support measures an expansion of services can be delivered in the early phases of the development, with the prospect of an increased choice of destinations within the Urban Area for Cheriton and Shorncliffe residents. Improvements to integrated bus and cycle links with Folkestone West High Speed 1 railway station are a priority.

4.204 The site should provide high-quality well-designed dwellings. Sustainability features should in particular seek to achieve very high levels of water efficiency and address the social needs of the district.

4.205 The site will make an important contribution to meeting the housing needs of western Folkestone. In accordance with Core Strategy policies, a significant proportion of homes will be designed to be flexible to the needs of residents as they age, and affordable homes will also be provided (intermediate⁽²⁴⁾ and rented tenures).

4.206 The proposals will provide increased public open space in the Shorncliffe/Seabrook/Horn Street area. Any changes will be governed by a protective open space strategy, taking account of national policy and the council's green infrastructure approach. In particular, many existing sports pitches play an important recreational and open space amenity role for residents, especially at The Stadium, and these can be enhanced through the proposals.

4.207 The steeply sloping training land in the Seabrook Valley will be released from military use and under these proposals will be better used for its green infrastructure (conservation and landscape) functions, subject to arranging improved public management of the land. Improvements to the Seabrook Valley are very important to deliver the district's green infrastructure strategy (policy CSD4). Particular attention should be paid to biodiversity enhancement, with potential connections to the Site of Special Scientific Interest (SSSI) to the west of Seabrook Valley, and facilitating use of the new public open space (consistent with nature conservation objectives). Enhancements may also contribute to Water Framework Directive objectives (see CSD5).

4.208 The redevelopment of the barracks shall include a replacement army cadet centre and changing rooms facility at The Stadium. A central community hub will be delivered through making land available and possible contributions to a new primary school, plus a health and medical centre or similar adjacent to the Tower Theatre, linking in with the existing community facilities serving the wider area.

4.209 The strategic allocation involves land disposal to fund further public investment in the district and on-site. Development delivery must be flexible in terms of the MoD's operational requirements. An appropriate phasing arrangement will need to be secured to enable development to proceed successfully and for infrastructure

24 There is the opportunity for the MoD to provide married quarters for qualifying soldiers serving in local regiments, as part of the 'intermediate' element of the mix of housing, subject to there being a mechanism to ensure these houses can be returned to the district's general stock of affordable housing in the longer term if no longer required by the MoD.

to be delivered in a timely manner. Specific proposals should relate to whole development parcels of land, or for smaller areas should demonstrate that they do not risk prejudicing the implementation of future proposals within the allocation.

Policy SS11

Spatial Strategy for Shorncliffe Garrison, Folkestone

The Shorncliffe Garrison complex is allocated for a predominantly residential development of around 1,000 dwellings to 2026 (up to 1,200 by 2031) and an improved military establishment, together with a hub of new community facilities, associated enhancements to sports and green infrastructure, and on- and off-site travel infrastructure upgrades.

Planning permission will also only be granted where:

- a. Residential development is shown to be part of a comprehensive approach to modernisation and consolidation of military land within the district.
- b. Development is appropriately phased to ensure benefits can be fully realised, with infrastructure improvements delivered at appropriate stages to ensure on- and off-site facilities are available to create a sense of place and community and to manage environmental impacts in relation to infrastructure capacity.
- c. Significant transport improvements are delivered including appropriate contributions for critical junction upgrades, and other highway improvements, and a contribution is made to improved and extended bus services and further sustainable travel measures for walking and cycling (including connections to Cheriton High Street and Folkestone West railway station) in accordance with policy SS5.
- d. The proposal includes on-site provision of appropriate community infrastructure including land and possible contributions towards a new primary school (up to two-form entry) and health/care facility (and/or delivery of a community/public facility of equal social value).
- e. The proposal incorporates high-quality green infrastructure at the design stage, with sports and public open space usable for active recreation retained in line with national policy, and improved changing facilities provided at 'The Stadium'.
- f. Land at Seabrook Valley as shown in Figure 4.7 is released from military use for public and natural open space purposes, and a management strategy is in place to enhance biodiversity and to increase accessibility to the countryside where appropriate. Development proposals shall include an appropriate recreational access strategy to ensure additional impacts to Natura 2000 site(s) are acceptably mitigated, in accordance with policy CSD4.
- g. The design and layout of development should form a legible network of streets, drawing on the scale and pattern of surrounding development so as to enhance connectivity from east to west with a strong new south to north pedestrian/cycle axis, through the site. Townscape, heritage and archaeological analysis should be undertaken prior to the demolition of any buildings. This should ensure good place-making through the retention of important features, including heritage assets and reference to former uses on the site.
- h. Development design integrates fully and sensitively with the existing residential neighbourhoods of Cheriton and with the Seabrook Valley landscape.
- i. Development delivers 360 affordable housing dwellings for the Urban Area subject to viability (or if the total residential quantum is less than 1,200 units, 30 per cent).
- j. Residential buildings achieve a minimum water efficiency of 90 litres/person/day, plus Code for Sustainable Homes level 3 or higher. All development must be designed and constructed to achieve high standards of environmental performance, and buildings should be designed to allow convenient waste recycling.

k. A programme is agreed for the satisfactory remediation of the land.

Any detailed planning application submitted in relation to any of the site will only be granted if it is supported by and consistent with either:

- A satisfactory masterplan for the whole site produced in line with this policy, or
- An outline/detailed planning application for the whole site that provides satisfactory masterplanning in line with this policy, including phasing proposals and necessary viability assessments.

Masterplanning for the site should accord with the core principles shown in Figure 4.7.

4.210 For the avoidance of doubt, any planning application should comply with other applicable elements of Core Strategy policy, including on the provision of Lifetime Homes and family dwellings within the mix of residential development (CSD2).

Core Strategy Delivery

5 Core Strategy Delivery

This section covers a range of chapters focusing on delivery of the whole Core Strategy: policies labelled 'CSD'. Apart from the last part devoted to implementation, it focuses on more thematic or area-based policies which may be of direct relevance to planning applications.

5.1 Core Policies for Planning

Balanced Neighbourhoods

- Primary aims: *A1, A7, A8, C2, C5, D2, D5, D6, D8* (see section 3.1).
- Main local evidence base studies: *Sustainability Appraisal, Strategic Housing Market Assessment (PBA, March 2017)*

5.1 The policy covers one of the key influences on the social makeup of neighbourhoods: the tenure mix of housing. Popular settlements are those that not only appeal in terms of having a distinctive identity, high-quality environment and good infrastructure, but where there is a balanced community. Neighbourhoods are made up of a mix of people and to this end, and to address significant needs for housing, every place should include a range of accommodation if feasible.

5.2 In addition to new residential development in this plan, housing priorities for the district as set out in the council's Housing Strategy are to provide high-quality affordable homes to meet local needs, improve the condition of the homes, support vulnerable people and make the best use of the existing housing stock.

5.3 Many of these issues are addressed through the approach set out in the spatial strategy (policies SS2 and SS3). In regard to affordable housing it is important opportunities are utilised to provide additional housing in a variety of different tenures. There is a growing range of housing tenures available – especially in the 'intermediate' categories of affordable housing – to meet individual and development circumstances. Alongside affordable rented, the definition of affordable housing can include shared equity products (within the intermediate category) which allow the prospect of occupiers 'staircasing up' to full ownership.

5.4 All new developments with a residential element should address the district's significant affordable housing needs, including smaller sites, which form a considerable proportion of the housing supply. This policy is complemented by substantial new provision to be delivered through a strategic allocation for a new garden settlement in the North Downs Area and other strategic sites, some of which have planning permission or are under construction (see policies SS6-SS11).

5.5 Since the adoption of the Core Strategy in 2013, the government has introduced legislation that limits the requirement to provide affordable homes to developments of 11 or more dwellings or, in Areas of Outstanding Natural Beauty, five dwellings or more. Given this, the Core Strategy Review amends policy CSD1 to take account of this change.

5.6 The Strategic Housing Market Assessment (SHMA) indicates that 139 new affordable homes are required a year in the district.⁽¹⁾ Of these affordable homes, the SHMA indicates that 70 per cent should be affordable rent/social rent and 30 per cent should be shared equity.

5.7 Historically affordable housing delivery as part of market housing developments has been relatively low in the district, with 178 affordable homes delivered by Section 106 agreement over the period 2012/13 to 2017/18 (around 30 affordable homes a year). However, 303 additional affordable homes have been delivered over this period by other means (around 50 affordable homes a year), including direct provision by the district council and registered affordable housing providers. Given the strategic development allocated in this Core Strategy Review it is anticipated that the numbers of affordable homes delivered through market housing developments will increase significantly.

1 SHMA Part 2 - Objectively Assessed Need for Housing (PBA, December 2016), paragraph 5.29

Affordable housing delivery

Over the Core Strategy Review plan period (2018/19 to 2036/37) there is a requirement for 139 affordable dwellings a year, equating to approximately 2,640 affordable dwellings in total. 139 affordable homes a year represents approximately 22 per cent of the overall housing requirement of 633 new homes a year. Affordable housing contributions have therefore been set at a minimum of 22 per cent of all new sites in the Core Strategy Review, subject to viability; for those allocations with planning permission (for example Policies SS10 and SS11) requirements are unchanged from the 2013 Core Strategy.

Provision at 22 per cent is considered to be realistic and deliverable; this will be assessed further through viability assessment of the plan. If, over the course of implementing the Core Strategy Review, monitoring identifies that targets are not being met this will be reviewed as part of a future review of the plan.

Policy CSD1

Balanced Neighbourhoods

Development resulting in new housing (class C3) will be allowed in line with policy SS3 (optimising distinctiveness, appeal, sustainability and accessibility of places) where it contributes to the creation of balanced and popular neighbourhoods through high-quality design proposals which address identified affordable housing needs.

All housing development should, subject to viability, include a broad range of tenures (incorporating market housing for sale, shared equity and other forms of intermediate housing, and affordable rented) wherever practicable. This requirement includes the following:

- Development proposing (or land capable of accommodating) 5 to 10 dwellings (net gain) within the Kent Downs Area of Outstanding Natural Beauty should provide at least one affordable dwelling on-site, subject to viability.
- Development proposing (or land capable of accommodating) 11 to 14 dwellings (net gain) at any location within the district should provide at least two affordable dwellings on-site, subject to viability.
- Development proposing (or land of 0.5ha or more in size) 15 or more dwellings (net gain) at any location within the district should provide 22 per cent affordable dwellings on-site, subject to viability.

For development proposing 15 or more dwellings, as a starting point approximately 30 per cent of the affordable housing provision shall be shared equity and 70 per cent affordable rent/ social rent. For sites under this threshold, the proportion of affordable housing tenures will be negotiated on a site-by-site basis.

Provision should be made on-site (unless off-site provision through a financial contribution of broadly equivalent value can be robustly justified).

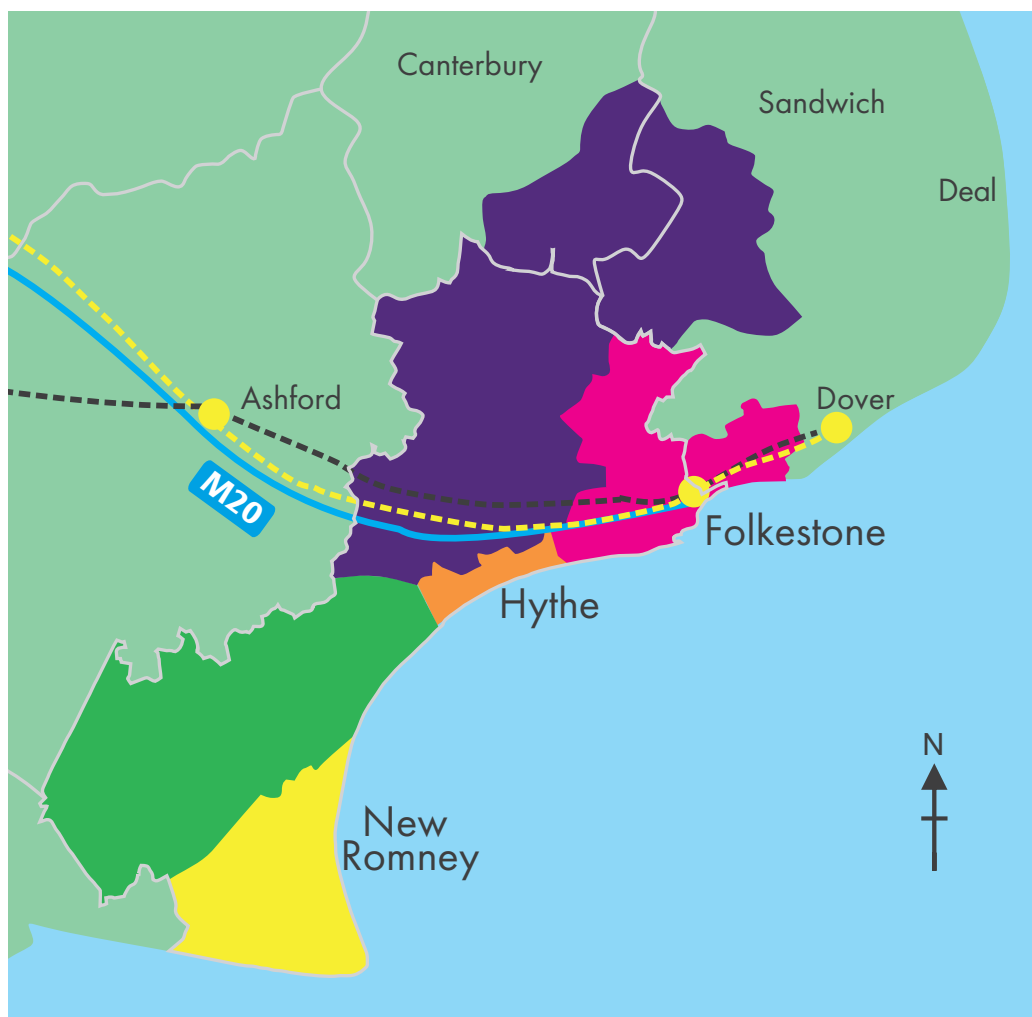
Affordable housing developments will be allowed at sustainable rural settlements as an exception to policies of rural development restraint (policy SS1 and policy HB6 of the Places and Policies Local Plan) where it has been demonstrated that there is a requirement in terms of local need and a suitable site.

Provision of affordable housing within individual sites and settlements should not be concentrated in one location, and must be designed to integrate in function and appearance with private housing and existing properties.

5.8 Full account will be taken of viability in achieving these targets where a site-specific viability assessment is provided with individual planning applications.

5.9 It is expected that to ensure the delivery of mixed and sustainable communities, affordable housing provision will be made on-site, especially on medium-scale and larger developments. Should this be shown to be impractical on a specific site, then an equivalent financial contribution will be required. This will be monitored and reviewed.

5.10 The tenure mix within affordable housing products is set out in policy CSD1 to guide larger developments, based on evidence in the SHMA. For smaller developments these proportions may not be achievable, and the type of tenure will be negotiated in the context of local needs and the circumstances of individual sites.



Local Housing Market Areas



Figure 5.1 Local Housing Market Areas

5.11 Local housing markets across East Kent cut across administrative boundaries, varying significantly as shown in Figure 5.1. However, nearly all non-urban housing areas face particularly acute problems of access to local housing, especially in the north of the district. To meet rural housing needs, and to address the often significantly more expensive nature of the district's rural housing markets, an 'exceptions' approach to rural affordable housing will be important as set out in national policy and Places and Policies Local Plan Policy HB6.

District Residential Needs

- Primary aims: A1, A4, A8, C2, C3, C5, D1, D2, D6 (see section 3.1).
- Main local evidence base studies: *Sustainability Appraisal, Strategic Housing Market Assessment (PBA, 2016-17); Gypsy and Traveller Accommodation Assessment (Arc4, forthcoming)*

5.12 This policy covers a range of other strategic needs in the mix of residential development. Local planning authorities are required under national policy to plan for a mix of housing on the basis of the needs of different types of household, having regard to demographic trends and the accommodation requirements of specific groups. The district has an increasingly ageing population and a trend towards people living in smaller households.

5.13 To plan for a sustainable community in line with strategic needs, an appropriate housing mix is required, meeting the needs of existing residents while also attracting new households. It is particularly important to appeal to families and key employees contributing to a mixed population structure.

5.14 A more balanced social make-up will support economic objectives and public services for all the community but developments must also be designed to address demographic pressures. Good residential development should respond to local needs for the right type of housing, and decently designed and sized accommodation provides the flexibility for a variety of living, caring and leisure and working arrangements to take place within the home.

Policy CSD2

District Residential Needs

Residential development and new accommodation should be designed and located in line with the spatial strategy's approach to managing demographic and labour market changes and meeting the specific requirements of vulnerable or excluded groups.

Housing supply will also be managed with an objective that provision should meet the following targets for new homes across the plan period:

- Owner-occupied - 55 per cent of new homes;
- Private rented - 23 per cent of new homes;
- Shared ownership - 7 per cent of new homes; and
- Social rented/affordable rent - 15 per cent of new homes.

Within these tenures the supply of homes will be managed and monitored to meet the following proportions in terms of sizes of new dwellings:

Tenure	One bed	Two bed	Three bed	Four bed +
Owner-occupied	5%	28.5%	39%	27.5%
Private rented	20%	32%	31%	17%
Shared ownership	22%	29%	28%	21%
Social rent/affordable rent	24%	16%	36%	24%

Table 5.1

Development should maintain the vitality and mix of activity in the local economy and neighbourhoods, or alternatively accommodation should directly contribute to meeting the long-term flexible living or care requirements of residents.

Specialist units for older people (Class C3(b)) will be delivered through strategic allocations as part of a new garden settlement in the North Downs Area (Policies SS6-SS9) and expansion at Sellindge (Policy CSD9).

Residential accommodation providing an element of care will be permitted in line with the above and where:

- a. It does not lead to an over-concentration of socially vulnerable people in a neighbourhood, and
- b. It makes a suitable contribution as necessary to the community and sustainable transport infrastructure needs associated with residents, and
- c. It is shown to be designed to provide a high quality of care.

The accommodation needs of specific groups will be addressed on suitable sites based on evidence of local need, including appropriate provision for Gypsies, Travellers and Travelling Showpeople.

5.15 The Spatial Strategy requires a mix of housing size to be provided, as set out in Policy CSD2. In planning decisions consideration should be given to the particular circumstances of the development including design and viability.

5.16 The very elderly or other vulnerable people (including those with significant care needs) should be enabled to remain in their own homes wherever suitable and possible, as an alternative option to residing in traditional institutional accommodation. The adaptation of existing housing stock to enable independent living is supported. Given the district's demographic profile it is essential to build flexibility into new homes, enabling them to meet the lifelong needs of their occupants. (In turn this can reduce unnecessary demands on healthcare resources, although it may still be appropriate for developers to make a contribution towards needs that directly arise from new development in line with SS5.)

5.17 Proposals that feature a mix of residential development including dwellings that meet M4(3) Category 3: Wheelchair User Dwellings standards as set out in Building Regulations will be welcomed. Kent County Council estimates that people with physical disabilities will be the most sizeable group of Adult Social Services clients arising from planned residential development. All accommodation designed to meet the needs of the elderly should meet the above standard and include suitable, accessible storage for mobility scooters.

5.18 Alongside independent living support, new facilities that provide care for the elderly and other vulnerable groups may be required. In particular, large developments may provide an opportunity to construct facilities to contribute to more sustainable communities, additional to new affordable housing and general market dwellings (Class C3).

5.19 Development for care facilities should be integrated within neighbourhoods, with close consideration to a design and location appropriate to the needs of occupants. This relates to both the adequacy of services in the vicinity, and whether the proposals themselves would allow modern and effective care provision (both internally and through features for prospective residents such as a suitable garden areas on-site).

Planning for travellers' sites

In August 2015 the Government introduced new guidance, 'Planning policy for traveller sites' which contains a revised definition of the term 'gypsies and travellers'. The council is currently completing a new Gypsy and Traveller Accommodation Assessment (GTAA), to reflect the new definition, working in partnership with the other Kent local planning authorities and consultancy Arc⁴.⁽²⁾ Findings from the assessment will inform policy and site allocations in the review of the development plan.

Rural and Tourism Development

- Primary aims: A1, A2, A3, A8, B6, B7, B8, C5, C8, D2, D3, D4, D8 (see section 3.1).
- Main local evidence base studies: *Sustainability Appraisal, Rural Services Study, Employment Land Review*.

5.20 This policy provides a district-wide approach to economic and social regeneration, complementing spatial strategy policies through addressing needs of small settlements, businesses and the countryside. In line with national policy a positive framework needs to be provided for more scattered functions and places, small business and rural needs, capitalising on sense of place and heritage. This must accord with countryside protection and sympathetic design and landscaping.

5.21 Appropriate flexibility is needed for genuinely rural uses – including the exceptional rural housing need in areas outside settlements – where the countryside protection principle established in SS1 would otherwise substantially constrict development, and the detail of this may be brought forward through policies in neighbourhood plans. (In addition, Places and Policies Local Plan policies E6 and E7 contain further guidance on this issue.)

2 The new GTAA will supersede the East Kent Gypsy, Traveller and Travelling Showpeople Accommodation Assessment, (University of Salford, April 2014).

5.22 Like most of Kent and many rural areas, the district's economy is reliant on the employment generated by small firms, but diversity brings its own resilience and a range of opportunities that need to be seized.

5.23 Improved communications, particularly digital, can improve the competitive offer of rural East Kent economies. The rural parts of the district have particular infrastructure and communication needs, particularly regeneration requirements in places like Romney Marsh. More immediate benefits to business from upgrades such as High Speed 1 rail are most likely to be felt in Folkestone and the M20 corridor, but competitive advantages accrue in 'access dependent' sectors elsewhere (for example tourism).

5.24 Improved connectivity will be important, through maximising transport choice, reinforcing coastal travel routes, and the promoting rural cycling and walking as healthy activities in their own right.

5.25 Many of the district's enterprises, especially smaller ones, are found in its villages and countryside. In particular, tourism-related activities have traditionally been important in places along the coast, trading on the distinctive nature of individual places. Tourism activities (visiting an area for leisure, business or family reasons) by their nature present challenges in co-ordinating the work of different sectors and the mix of attractions and accommodation across a wide area. Overnight stays by visitors to the district need to increase to maximise value to the local economy.

5.26 The district still retains traditional tourism facilities, especially in coastal areas – for instance beach resorts and the Romney Hythe and Dymchurch Railway – as well as accommodation such as caravan and camping parks on the Romney Marsh.



Features of the Rural and Coastal Built Environment








	Conservation Areas		Churches		Military Museums
	District Boundaries		Acoustic Mirrors		Castles
	Settlements		Windmill		Martello Towers
	Royal Military Canal				

Figure 5.2 Features of the rural and coastal built environment

5.27 Figure 5.2 shows that although clusters exist on the coast, key features of the district's attractive historic environment are also found across the North Downs and Romney Marsh, especially the built environment and military artefacts. The latter may particularly help to attract visitors given increasing interest in the area's role as a frontier in times of national conflict.

5.28 The Heritage Strategy identifies the positive role heritage can play in the district's future, including:

- Acting as a catalyst for economic and social regeneration;
- Encouraging tourism and visitors; and
- Contributing to improved public health and wellbeing.

5.29 However, while proposals affecting heritage assets will be considered positively, some assets are worthy of conservation for their significance alone and some may be incapable of re-use or being made viable. Places and Policies Local Plan policy HE1 supports proposals that provide, where possible, a viable use that assists in social and economic regeneration and ensures the long term protection, conservation and, where appropriate, the enhancement of heritage assets in line with legislation.

5.30 This approach will be complemented by the restoration and enhancement of historic military landmarks within towns, and the upgrade of cultural attractions in the Urban Area. Events in and around the town centres, such as the third Folkestone Triennial (2017), are drawing in new visitors. Improvements to the public realm and the retail, leisure and cultural mix of centres, and maintaining sufficient accommodation will underpin tourism in the Urban Area in line with policies CSD 6, CSD 7 and SS 10.

Policy CSD3

Rural and Tourism Development

Proposals for new development in locations outside the settlement hierarchy may only be allowed if a rural or coastal location is essential, and to meet green infrastructure requirements. Development in these locations will only be acceptable in principle if forming a site for:

- a. affordable housing (rural exceptions in accordance with CSD1, or allocated sites)
- b. agriculture, forestry or equine development
- c. sustainable rural diversification, and tourism enterprises as set out below
- d. local public or essential services and community facilities in line with policies SS3/4
- e. replacement buildings (on a like-for-like basis)
- f. conversions of buildings that contribute to the character of their location
- g. sustainable rural transport improvements
- h. essential flood defences or strategic coastal recreation.

To underpin the sustainable development of the countryside, the loss of facilities in the centre of any village will be resisted unless appropriately demonstrated to be unviable, and rural economic diversification will be supported, especially through the re-use or refurbishment of redundant rural buildings.

Tourist, recreation and rural economic uses will be appropriately protected and new development allowed within defined settlements in the settlement hierarchy. Where sites are unavailable within settlements – and development is proportionate in scale/impact and also accessible by a choice of means of transport – it may also be acceptable on the edge of Strategic Towns and Service Centres, and failing that, Rural Centres and Primary Villages.

Rural economic development must be consistent with green infrastructure (GI) and coastal and water environment principles.

5.31 The district's rural areas offer a range of attractions from Stelling Minnis in the AONB through to Dungeness at the southern tip of the district. The district's high-quality natural environment can help to support 'footloose' enterprises, existing tourist accommodation and opportunities for new small-scale high-quality accommodation and marketing of local food, drink, craft and natural produce. The North Downs offers particular opportunities for investment in existing tourist facilities, including Westenhanger and Lympne Castles, through the development of a new garden settlement (see policies SS6-SS9) and at, or adjoining, Port Lympne Reserve, subject to sympathetic consideration of the natural and historic attributes that underpin the district's appeal.

5.32 As a rural district with places of particular interest to visitors specifically because of their unique environments (for example, Dungeness), rural and coastal development must be appropriately managed. Planning for rural areas should therefore sympathetically utilise and enrich, rather than contribute to undermining, the character of the countryside and its intrinsic beauty and qualities. Therefore this policy should be read in parallel with national policy and environmental and coastal policy, particularly with green infrastructure provisions

(CSD4) and Habitats Regulations Assessment findings on recreational uses and impact. Given the characteristics of the district, the scope of this policy is wide. In the countryside, rural services and infrastructure for residents and visitors alike may be found in a range of locations and serve far afield. It is an important principle that the stock of rural economic or social uses should be managed for the benefit of the countryside as a whole. National policy requires that services and facilities found within settlements should be retained and protected.

5.33 There is a particular sensitivity around new buildings and structures in the countryside. This is especially so in landscapes such as the AONB or where not within or adjoining villages. Existing building(s) that contribute to the character and appearance of the local area by virtue of their historic traditional or vernacular form and are in sound structural condition should be retained and re-used. Buildings should be converted without requiring substantial alteration, extension or rebuilding, and proposed works must not detract from the character of the building(s) or their setting. Re-use and conversion of buildings can also be more resource efficient and sustainable than new build development.

Green Infrastructure of Natural Networks, Open Spaces and Recreation

- Primary aims: *B1, B3, B4, B6, B7, C4, D4, D5, D8* (see section 3.1).
- Main local evidence base studies: *Sustainability Appraisal, Habitats Regulations Assessment (sites other than Dungeness complex), Habitats Regulations Assessment (Dungeness SAC, Dungeness to Pett Level SPA), Green Infrastructure Report, Open Space Strategy (2017), Play Area Review (2017), Play Area Strategy (2017)*.

5.34 This policy covers the district's varied and extensive green and open spaces. To enable a strategic approach a 'green infrastructure' (GI) perspective is used. It complements the fundamental objectives of countryside protection and urban regeneration; and the policy's GI principles can also apply to the district's water features and coast.

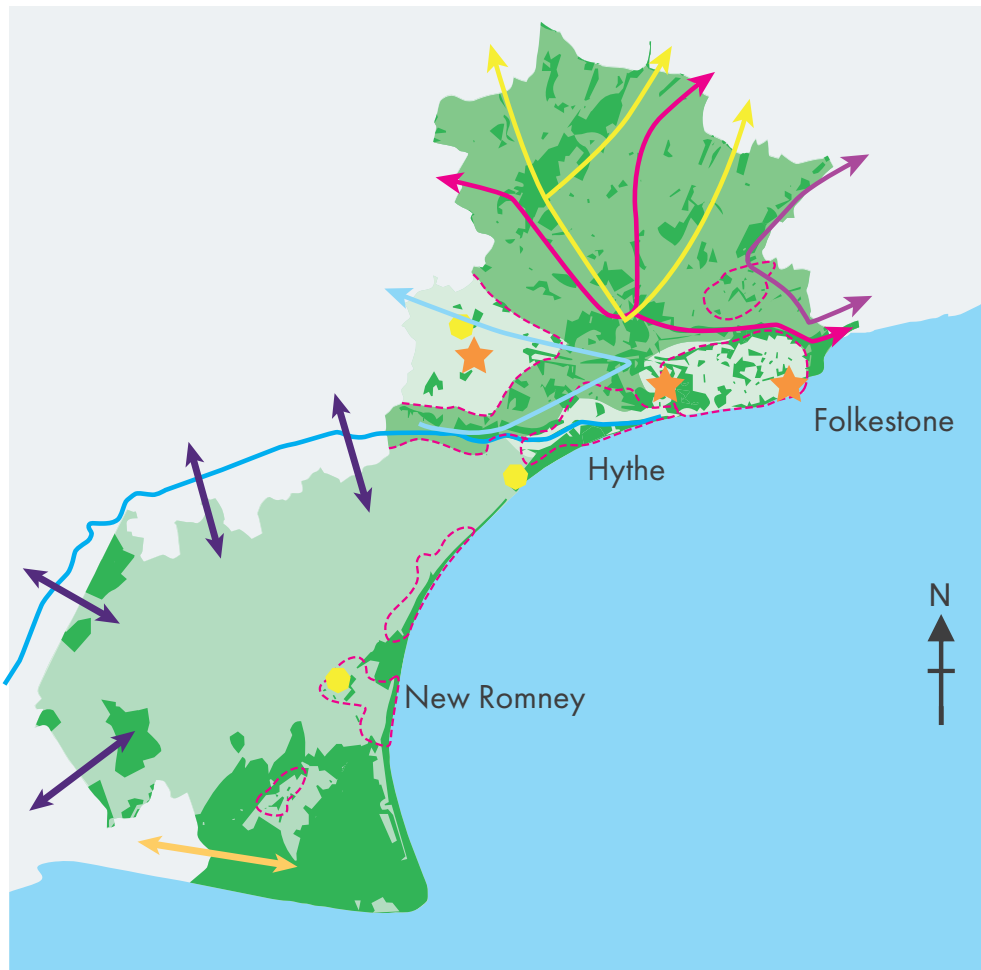
5.35 The following definition⁽³⁾ is applied for this plan: *“For the purposes of spatial planning the term Green Infrastructure relates to active planning and management of sub-regional networks of multi-functional open space. These networks should be managed and designed to support biodiversity and wider quality of life, particularly in areas undergoing large scale change”*.

5.36 Climate change is a major issue that will affect land use and development, particularly around the coast. The GI approach offers land management and site-specific opportunities to co-ordinate local mitigation and adaption; parallel with spatial strategy measures to reduce carbon emissions such as through more sustainable modes and patterns of travel.

5.37 Climate change and associated flood risks illustrate how GI provisions should be applied alongside policy (CSD5) on water and the coastline.

5.38 Natural and open spaces, including inland aquatic environments, enhance the district's character and the quality of its towns and villages. These different functions of these spaces are not mutually exclusive, and this multi-functional dimension has underpinned the concept of planning for an integrated 'green infrastructure'. For example, forests can produce fuel, define a landscape, hold recreational value, play a positive role in biodiversity and contribute to combating climate change.

3 Land Use Consultants (2009) South East Green Infrastructure Framework from Policy into Practice



Green Infrastructure Network

Strategic Green Infrastructure Opportunities		Green Infrastructure Layers
Royal Military Canal	Potential to Reinforce Mid Kent Greensand & Gault BOA Corridor	Romney Marshes
Strategic Sites	Potential to Reinforce Chalk Grassland BOA Corridor	AONB
Major Areas of Change with Potential GI Connections with Surrounding Landscape	Potential to Reinforce East Kent Woodland & Downs BOA Corridor	Strategic & Local Green Infrastructure Wash
Romney Marsh & Rye Bay Habitat	Potential to Reinforce Dover & Folkestone Cliffs & Downs BOA Corridor	
Romney Marsh Connections with Ashford and Rother	GI Strategic Fringe Zones	

Figure 5.3 Green Infrastructure Network

5.39 It is not the case, however, that in all instances all facets of GI are necessarily equally sustainable or suitable; this is contingent on the nature of the asset. Some sites have a recognised primary function and may be sensitive to other uses and warrant strong protection for that sole purpose, and their future sustainable management should be based on a precautionary principle.

5.40 A range of internationally protected habitats are notable within the district, including the Dungeness/Romney Marsh complex, with the United Kingdom's largest shingle structure at Dungeness (demonstrating the most diverse and extensive examples of stable vegetated shingle in Europe) and the grassland sites at Folkestone to Etchinghill Escarpment, and Park Gate Down.

5.41 The district's international Natura 2000 series sites (shown in Figure 2.8) are protected by the Habitats Regulations. Following assessment⁽⁴⁾ of the 2013 Core Strategy's compliance with these regulations, the council is working with partners to ensure the integrity of international habitats (areas outside the boundaries of international sites where these support the species for which an international site has been selected will also be protected). Key principles in this regard are set out below for Dungeness.

5.42 As a funder of the Romney Marsh Countryside Partnership, the council has long supported work to sustainably manage tourism and recreation at Dungeness and will continue to do so. By working with stakeholders including Natural England, the Royal Society for the Protection of Birds (RSPB), the Environment Agency, landowners and neighbouring authorities, the council is developing a sustainable access strategy for the area – which may include proposals to support sustainable visiting and to monitor impacts on the Dungeness Natura 2000 series sites. Given the breadth of its membership and its cross-boundary scope, the Romney Marshes Living Landscape project, or a similar grouping, would appear to offer a good vehicle to achieve such a strategy.

5.43 With regard to the internationally important calcareous grassland, improved GI management and evidence gathering, including site monitoring, is specifically recognised as a necessary part of the sustainable development and this applies district-wide. As at Dungeness, the council has long supported work to sustainably manage the Downs and will continue to do so through working with partners including the White Cliffs Countryside Partnership, Natural England and the Kent Downs AONB Unit, to explore new opportunities to monitor impacts and manage the Folkestone–Etchinghill international habitat.

5.44 After internationally designated sites, protection and enhancement will apply to green infrastructure district-wide, but guided through recognising a hierarchy of sites such as national Sites of Special Scientific Interest, and then sub-national designations (for example Kent Biodiversity Action Plan (BAP)⁽⁵⁾ habitats and geological sites and Local Wildlife Sites).

5.45 There are other areas of strategic opportunity for biodiversity improvements in the district and these will be addressed through the green infrastructure strategy, with action complementing management of development through the planning system. At the local level, Biodiversity Opportunity Area (BOA) corridors are shown on Figure 5.3 to inform protection, and increase connectivity and habitat creation. Some linear features, including other habitats and the coastal environments and watercourses (notably the Royal Military Canal) are also of major significance due to their multi-functional and cross-boundary nature. The multi-functional nature of green infrastructure also encompasses other more local open spaces and play areas, and a network of these spaces is identified in the Open Space Strategy, Play Area Review and Play Area Strategy.⁽⁶⁾ These documents assess the quantity, accessibility, quality and value of the district's open and play spaces and contain recommendations for their conservation and enhancement to meet future needs.

5.46 In short, using this evidence the council will coordinate efforts to conserve, enhance and restore biodiversity and geological diversity and to increase provision of, and sustainably managed access to, green infrastructure within the district. This policy will support a programme of action on critical sites between partners from across administrative boundaries. To verify this, green infrastructure, in particular the condition of key sites and the implications of developments, will be a focus of increased monitoring.

5.47 The district's coastal environment is clearly a defining element of the district's green infrastructure, as acknowledged in this plan's place-shaping objectives and Figure 5.3. In addition to marine-related habitats, the coast provides outdoor recreation for residents and visitors. The general multi-functional principle of green infrastructure needs careful consideration in this respect, as development of these functions may not be mutually complementary. However a tailored green infrastructure approach recognises that the varied nature of the

4 URS/Scott Wilson (2012) Habitat Regulations Assessment for Dungeness & URS/Scott Wilson (2012) Habitat Regulations Assessment for sites other than Dungeness

5 Kent BAP Steering Group (1997) Kent Biodiversity Action Plan (BAP)

6 Open Space Strategy, LUC, 2017; Play Area Review, LUC, 2017; Play Area Strategy, LUC, 2017

coast (indeed all water assets as covered in policy CSD5) can manage stretches of coastline sustainably. A positive and integrated approach can relieve potential pressures on sensitive elements of green infrastructure, through absorbing and managing activities such as coastal recreation in places best served for that purpose, enabling enhanced protection of other key natural environments.

5.48 It is particularly important for green infrastructure that development is consistent with coastal management plans. Proposals must not adversely affect dynamic coastal processes and should avoid unnecessarily exacerbating 'coastal squeeze' impacts as recognised in the Habitat Regulations Assessment and elsewhere.

Policy CSD4

Green Infrastructure of Natural Networks, Open Spaces and Recreation

Improvements in green infrastructure (GI) assets in the district will be actively encouraged as will an increase in the quantity of GI delivered by the council working with partners and developers in and around the sub-region, including through pursuing opportunities to achieve net gains in biodiversity, and positive management of areas of high landscape quality or high coastal/recreational potential.

Green infrastructure will be protected and enhanced and the loss of GI uses will not be allowed, other than where demonstrated to be in full accordance with national policy, or a significant quantitative or qualitative net GI benefit is realised or it is clearly demonstrated that the aims of this strategy are furthered and outweigh its impact on GI. Moreover:

- a. Development must avoid a net loss of biodiversity.
- b. The highest level of protection in accordance with statutory requirements will be given to protecting the integrity of sites of international nature conservation importance.
- c. A high level of protection will be given to nationally designated sites (Sites of Special Scientific Interest and Ancient Woodland) where development will avoid any significant impact.
- d. Appropriate and proportionate protection will be given to habitats that support higher-level designations, and sub-national and locally designated wildlife/geological sites (including Kent Biodiversity Action Plan habitats, and other sites of nature conservation interest).
- e. Planning decisions will have close regard to the need for conservation and enhancement of natural beauty in the Kent Downs Area of Outstanding Natural Beauty (AONB) and its setting, which will take priority over other planning considerations. Elsewhere development must not jeopardise the protection and enhancement of the district's distinctive and diverse local landscapes (especially where these support the setting of the AONB), and must reflect the need for attractive and high-quality open spaces throughout the district.

The GI network shown in Figure 5.3 and identified in supporting evidence, and other strategic open space, will be managed with a focus on:

- Adapting to and managing climate change effects.
- Protecting and enhancing biodiversity and access to nature, particularly in green corridors and other GI strategic opportunities in Figure 5.3, with appropriate management of public access (including the Sustainable Access Strategy for Dungeness and together with a strategic approach to the international sites as detailed above); and also avoiding development which results in significant fragmentation or isolation of natural habitats.
- Identifying opportunities to expand the GI functions of greenspaces and their contribution to a positive sense of place (including enhancements to public open spaces and outdoor sports facilities).
- Tackling network and qualitative deficiencies in the most accessible, or ecologically or visually important GI elements, including improving the GI strategic fringe zones in Figure 5.3 through landscape improvements or developing corridors with the potential to better link greenspaces and settlements.

5.49 The Kent Downs Area of Outstanding Natural Beauty (AONB) is the largest countryside designation in the district. The Kent Downs AONB Landscape Design Handbook is used for development management and can continue to inform development decisions in order that they best contribute to GI and AONB objectives. Landscapes outside the AONB should primarily be managed through the above green infrastructure policy and national policy, as landscapes can play an important role in supporting the district's varied character.

5.50 'Natura 2000' series habitats benefit from specific protection under the Habitats Regulations (Appropriate Assessment), but spatial planning for GI purposes can still offer benefits through setting out positive and integrated management provisions. These district-wide features, along with the GI assets of the central part of the district, suggest priorities in delivering network improvements.

Appropriate Assessment Key Findings: Dungeness⁽⁷⁾

The Appropriate Assessment of Dungeness for the Core Strategy has highlighted a range of issues in relation to the Natura 2000 series habitats. Some aspects of management through the planning system will primarily take place in more detailed planning policy documents, or directly through planning applications (e.g. supporting ecological studies must have regard to the supporting habitats not designated but still associated with protected habitats, especially in Romney Marsh; if such land is lost then – if significant – alternative provision may need to be secured).

The specific proposals of the spatial strategy avoid substantial impacts on ecologically sensitive land, but Appropriate Assessment has identified that indirect implications through potential increases in recreational pressure must be addressed, especially for Dungeness's Natura 2000 series habitats. Any plans, programmes or approaches introduced to promote greater tourism or watersports usage (either in relation to tourism and policy CSD3 or any other initiative) of these sites will:

- Be required to undertake Habitats Regulations Assessment, to protect the integrity of the habitats (this applies to planning policy proposals in any instance and can include other measures, for example planning for new paths, cycle routes, visitor facilities etc).
- Be required to follow an agreed formal Sustainable Access Strategy (implementation must not commence prior to the strategy) including considering provisions for improving sustainable access to/from the Dungeness area.

The Sustainable Access Strategy for Dungeness will identify resources, oversee the update of surveys of visitor usage and activity, and decide on appropriate management interventions (which may include increased stewardship, surveillance, education and further targeted controls on public access).

5.51 GI features – including parks, play spaces and sports pitches⁽⁸⁾ – in population centres are also highly valued for their accessibility and contribution to local neighbourhoods, despite covering a less extensive area. There are a large number of facilities such as outdoor sports grounds, parks and playspace providing for the district's population, although their quality varies substantially. Improvements to provision should enhance green infrastructure through complementary functions, for example the promotion of wildlife on the perimeter of sports fields.

5.52 Folkestone and Hythe now have some high-quality major open spaces including the Coastal Park, and improvements to various play spaces have been delivered in neighbourhoods across the district. Working with partners, most notably the De Haan Charitable Trust, a package of improvements in west Folkestone has been agreed centred on the Three Hills Sports Ground, Cheriton Road, in close proximity to a number of the town's

7 URS/Scott Wilson (2012) Habitat Regulations Assessment for Dungeness

8 Private domestic spaces, such as gardens, often not normally regarded as part of the GI network, may play a key role in underpinning urban biodiversity.

secondary schools. The challenge is to ensure further progress, including at Shorncliffe (SS11); the delivery of new sports and play facilities elsewhere within the district; and that national policy continues to be addressed in the implementation of this policy.

5.53 As the concept of GI addresses the integration of open spaces, places and natural networks to help their management for environmental and human needs, one potential area of significance is land in and around the edge of settlements. This 'urban fringe' is a logical place of interest given its role as a zone between where most people live and the large GI features often found within the open countryside. Urban fringe problems are often most acute where development has been most significant (such as at Hawkinge). 'Strategic Fringe Zones' in Figure 5.3 show current areas of GI interest in this respect, and potential future focal locations are also shown.

5.54 Traditionally this has been considered in terms of landscaping but the urban/rural fringe is better not considered in isolation but in multi-functional terms. Similarly a spatial approach can also focus on corridors that may function as a key link for biodiversity and residents between urban areas and larger expanses of green infrastructure.

5.55 In and around urban areas, development should be planned to deliver multiple GI benefits, involving provision and upgrading of public parks, remedying of deficiencies in sports provision, provision of play spaces in deprived areas and the provision of allotments. An example of potential improvements to GI that could be delivered under the Core Strategy is the Seabrook Valley (see policy SS11).

Water and Coastal Environmental Management

- Primary aims: *B1, B3, B4, B5, B6, B7, C4, D4, D9* (see section 3.1).
- Main local evidence base studies: *Sustainability Appraisal, Water Cycle Report, Strategic Flood Risk Assessment*.

5.56 The policy covers a range of issues relating to water, supplementing SS3 which focuses on strategic flood risk by addressing flooding, water and coastal issues.

5.57 The populous South East England already suffers incidents of water stress and low rainfall. This will be further exacerbated with climate change and more extreme weather events intensifying summer drought or flooding in the winter period. Given the district's natural characteristics it is covered by a special Water Scarcity Status (formally designated in 2006) and the careful management of the water cycle is critical to ensure reliable supply and protection of the district's key environmental assets.

5.58 The Water Framework Directive⁽⁹⁾ presents a serious challenge to deliver sufficient upgrades in the quality of water bodies (including groundwater) in a relatively rapid timescale, and one where local planning decisions can assist. The protection of water supply and quality falls under the jurisdiction of a number of bodies: notably the Environment Agency, Kent County Council, the council, the Romney Marshes Area Internal Drainage Board and water companies.

5.59 The district's coastal location means that it is susceptible to maritime flooding and therefore requires significant flood defences. However, coastal land contributes positively to the district's ecology and natural networks while, more accessible coastal environments are subject to both developmental and recreational pressures. Consequently, an integrated and strategic approach to the water cycle and coastal environments is required.

5.60 The district's hydrology presents a contrast between the river basins of the Stour in the north and Rother in the south, as shown in Figure 5.4. The chalk and greensand geology underneath the rolling countryside in the north provides for the district's principal aquifers, vital assets for the district. In the south, the Romney Marsh has a dense network of drainage channels and the Royal Military Canal, and some particularly sensitive ecological attributes.

9 And the Environment Agency's (December 2015) South East River Basin District: River Basin Management Plan

5.61 Climate change will increase the risk of flooding from all sources. The key requirements in relation to major flooding risks and the location of development are included in policy SS3. In particular, all development at risk of flooding should be subject to a site-specific flood risk assessment (appropriate to the scale and type of development), and developers will be required to contribute to mitigation and/or relief measures which will reduce the overall risk of flooding.

5.62 In addition, developers should strive to reduce the risk of flooding from surface water and foul water and its contribution to fluvial flooding, reducing the amount of water discharged to foul water drainage. The Flooding and Water Management Act (2010) requires developers to consider Sustainable Drainage Systems (SuDS), and this should include provisions for their long-term management. In all instances developers should aim to reduce the rate of water runoff from sites.



Watercourses of the District

1	East Stour	6	Brockhill Stream		Watercourses
2	Nailbourne	7	Royal Military Canal		District Boundaries
3	Pent Stream	8	New Sewer		Kent
4	Seabrook Stream	9	White Kemp Sewer		Settlement
5	Saltwood & Mill Leese Stream	10	Jury's Gut Sewer		

Figure 5.4 District Watercourses

5.63 In terms of supply, Affinity Water currently serves all the major centres of population in district, including the strategic sites and broad locations of the Core Strategy. The local Water Resources Management Plan⁽¹⁰⁾ sets out how a positive supply/demand balance will be maintained. The company has investigated the way in which it can encourage its customers to use water more efficiently through measures including leakage reduction and a tariff-based system of demand management charges.

10 Affinity Water (June 2014) 'Our Plan for Customers and Communities' Final Water Resources Management Plan 2015-2020

5.64 As the district falls within a designated Water Scarcity Status Area, water efficiency measures are necessary in new developments and supported by the Environment Agency. The Water Cycle Report⁽¹¹⁾ is currently being updated and the update will assess the implications of the spatial strategy on water resources; as part of this, planning policy will support efforts to significantly reduce average domestic consumption.

5.65 Most of the district's recent residential planning permissions have required Code for Sustainable Homes standards, predominantly at what was level 3. This level (and Code level 4) required design features to enable a maximum consumption of 105 litres of water per person per day. Since the adoption of the 2013 Core Strategy, there have been significant changes to the planning and building regulations systems relating to energy efficiency and low carbon development. Following the Housing Standards Review, the Code for Sustainable Homes was withdrawn (effective from 26 March 2015). As a result of this, local planning authorities can no longer stipulate compliance with Code levels or require Code assessments in planning policy. In place of this, the government introduced a number of changes to building regulations standards, along with some new standards. These included for water (Part G), a new optional standard (110 litres per person per day) for water stressed areas that has been added to the baseline standard of Part G (125 litres per person per day).

5.66 The council requires that all new development meets the new optional standard. Proposals that achieve the water-related elements of good design standards and exceed the optional standard will be encouraged, and will be required for the new garden town to ensure it fully meets the principles at the heart of the garden settlement movement, with an aim that water neutrality is achieved. For non-residential developments, the Building Research Establishment's Environmental Assessment Method (BREEAM) is the most commonly accepted assessment tool by which to judge and require increased sustainability standards. In relation to water, non-residential developments will be expected to reach a minimum of the BREEAM 'Outstanding' standard.

5.67 These standards will support wider measures (including through CSD4), encouraging the more efficient use of water through fully integrated water management practices that significantly reduce pressure on water resources and also decrease discharges. These opportunities can all contribute to climate change mitigation measures.

11 2011 Water Cycle Report

Policy CSD5

Water and Coastal Environmental Management

Development should contribute to sustainable water resource management which maintains or improves the quality and quantity of surface and ground water bodies, and where applicable, the quality of the coastal environment and bathing waters.

This will be achieved by protecting or enhancing natural water reserves through sustainable design and construction, managing development in relation to wastewater infrastructure, and promoting long-term resilience to climatic pressures on the coast and water systems. Proposals must be designed to contribute to the maintenance of a sustainable supply of water resources in the district; the achievement of water management plans for the district; and the maintenance of coastal ecological habitats (through seeking to avoid the inhibition of natural coastal processes).

Development will be permitted where the following criteria are met:

- a. All developments should incorporate water efficiency measures appropriate to the scale and nature of the use proposed. Planning applications for the construction of new dwellings should include specific design features and demonstrate a maximum level of usage to meet the higher water efficiency standard under Regulation 36(3) of the Building Regulations to achieve a maximum use of 110 litres per person per day (including external water use). Proposals should demonstrate that water efficiency and water re-use measures have been maximised and should seek to significantly exceed this standard.
- b. For non-residential development, the development achieves BREEAM 'outstanding' standard addressing maximum water efficiencies under the mandatory water credits, where technically feasible and viable; and
- c. New buildings and dwellings must be delivered in line with wastewater capacity, and designed so as to ensure that peak rate and surface water runoff from the site is not increased above the existing surface water runoff rate, incorporating appropriate sustainable drainage systems (SuDS) and water management features, with full consideration given to integration of water management. The quality of water passed on to watercourses and the sea must be maintained or improved, and flood risk must not be increased by developments within the district.

Water reserves and the coastal environment will be maintained and enhanced through the council working with partners to manage development and upgrade water infrastructure and quality, and through green infrastructure provisions (policy CSD4).

5.68 Policy CSD5 highlights that the objectives of efficient water management and measures such as Sustainable Drainage Systems (SuDS) need to be balanced with long-term coastal management and planning decisions.

5.69 When planning new development and growth it is important to consider both local and strategic wastewater infrastructure. Local infrastructure generally comprises local sewers funded by the development, whereas strategic infrastructure encompasses trunk sewers, pumping stations and wastewater treatment works and is normally funded by the water company. Specific construction features (such as separate and adoptable quality foul and surface water sewers) are important to new developments.

5.70 Capacity in the sewerage system is finite and the spare capacity available (headroom) varies from location to location. If there is insufficient capacity in the sewerage system to accommodate the increased volumes of flow arising from a new development, the development will need to connect off-site to the nearest point of adequate capacity or provide appropriate on-site solutions. The council will consider applying appropriate planning conditions when granting planning permission.

5.71 Most of the district's water supply comes from groundwater sources. Water resources must be maintained, and ground source protection zones must be effective. Pollution prevention measures are required in areas of high groundwater (in consultation with the Environment Agency and Natural England).

5.72 New developments should explore options other than a reliance on tank storage; for example the incorporation of open water storage and conveyance (including swales and wetlands) as a positive design feature of developments.

5.73 Coastal areas face issues of specific economic development pressures and opportunities, and risks from changing physical conditions⁽¹²⁾. Beaches along the district's central and eastern coastline are important for leisure and fishing. Elsewhere, there are a number of prominent coastal areas (in addition to Dungeness), for example the Dover–Folkestone Heritage Coast, requiring flexible management that balances conservation and public access.

5.74 This applies both to impacts from the possible overall growth of recreational pressures (see Appropriate Assessment provisions for Dungeness⁽¹³⁾, policy CSD4) and developments in the immediate vicinity. The strategy's green infrastructure approach offers principles for integrated management.

5.75 Coastal defences provide essential security for many parts of the district. In terms of flood risk and development proposals on the coast, under policy SS3, a site-specific flood risk assessment (FRA) will be required due to over-topping risks close to the coast. Policy CSD5 sets out that development should be designed to avoid adverse impact on coastal habitats and allow species adaptivity ('coastal squeeze'), and maintain the integrity of existing defences (including with sufficient access or development set back to allow maintenance and improvement of defences). Core Strategy policy may also require that developments strengthen the green infrastructure network through measures such as the improvement of water courses, coastal environmental management, or flood prevention; developer contributions to this end will be explored where appropriate (in line with SS5).

5.2 Areas of Strategic Change

5.76 Provisions for Core Strategy delivery in places of change are presented around the three district character areas introduced and mapped in Figure 1.3.

The Urban Area

Primary area aims : A2, A8, A9, B3, B7, C6, C9, D2, D3, D5, D7 (see Chapter 3, including Future Vision).

Main local evidence base studies: SHLAA Update, Employment Land Review and Folkestone Town Centre Spatial Strategy.

5.77 This area comprises the Folkestone and Hythe wards (65,700 of the district's population in the 2011 census). The Urban Area includes centres and facilities that provide much of the district's cultural, educational, health and sporting facilities (policy SS3 and policy SS4).

5.78 To provide an overview of spatial issues within the area, the following table highlights priority areas for regeneration, building on the spatial strategy (also note the deprivation map Figure 2.6).

12 Halcrow for South East Coastal Group (2007) South Foreland to Beachy Head Shoreline Management Plan and The Environment Agency (February 2015) Folkestone to Cliff End Flood and Erosion Management Strategy

13 URS/Scott Wilson (2012) Habitat Regulations Assessment for Dungeness

Community	Necessity and rationale	See also
<i>Central Folkestone</i>	Reasserting its role as an appealing, well-connected, sub-regional centre for commerce, culture, tourism and a high-quality coastal living environment. Framework set for charitable and private sectors working in partnership, to secure spatial and sectoral benefits to other parts of the town.	Policy CSD6 below, and policy SS10
<i>Northern/ Eastern Folkestone</i>	Regenerating its quality and choice of housing and associated community and local services, expanding local employment and reducing deprivation and disparities within the town. Public sector-led neighbourhood regeneration to be increasingly complemented by market-led investment in area.	Policy SS4
<i>Cheriton</i>	Improving its appeal by enhancing community service provision, choice of housing and connectivity to Folkestone West Station. Maintain local shops and improve Cheriton High Street. Led by a mix of national/local public sector investment and private development.	Policies SS11 and SS4
<i>Western Hythe</i>	Expanding its role as a community at the heart of the district providing a wider choice of housing, commercial and local services for the town and district, primarily through private sector development.	Policy CSD7 below

Table 5.1 Priority areas for regeneration

5.79 In the attractive and popular environments of Hythe and West Folkestone the focus will be on further action to maintain their sense of place in line with policy SS3. The accessibility and relative appeal to commercial investment means there are clear opportunities for development of under-used or previously developed land. Development should preserve and enhance the built form and retain important open spaces that characterise the area. Urban environments with a variety of uses, natural surveillance and high pedestrian flows can also promote security and minimise anti-social behaviour.

5.80 For instance at Sandgate, the local centre is recognised in policy SS4 and there is potential for development to contribute to the upgrade of the High Street noted. Sandgate hosts the major office headquarters of SAGA, which is an important employer for the wider district. The council will support Sandgate Parish Council in delivering sustainable development in line with strategic needs. As well as the need to address traffic problems identified in the Transport Strategy⁽¹⁴⁾, public realm upgrades could include improvements to the beach area and the upgrading of existing and provision of new facilities.

5.81 Cheriton High Street is also identified in SS4 as a Priority Centre of Activity, and serves a wide community. It provides a wide range of services and a number of independent stores; however, its long length means it is a disjointed high street. With local travel and junction upgrades there could be opportunities for public realm improvements (for example, co-ordinated signage, lighting, repairs to pavements, seating, green space and cycle storage). It may be appropriate under policy SS5 for developments to contribute to the delivery of suitable projects.

5.82 There are evident economic and community development opportunities across the towns. Although Folkestone town centre acts as the major catalyst for transformation, it is also appropriate under the spatial strategy (policy SS4) to focus on securing further employment development, especially in the north and east

14 AECOM (2017) Transport Strategy

of Folkestone and in and west of Hythe town centre, with the new garden town providing opportunities for transformational employment provision within the district. The improving coastal recreation and cultural offer of the Urban Area complements the rural tourism attractions encouraged under policies SS10 and CSD3.

5.83 There are opportunities to tackle deprivation in the towns through significant job creation and training programmes, potentially as part of developer contributions. This should also be related to investment in education in Folkestone and Hythe in partnership with Kent County Council and other public and voluntary sector organisations to ensure that the right skills are available to potential employers. Housing and employment growth at the new garden town will provide significant opportunities to attract and retain residents of working age, assisting new and existing companies in retaining and recruiting a skilled workforce.

5.84 Improvements to educational facilities can raise standards, behaviour and performance. This will be an important element of tackling deprivation, not least as all but one of the district's state secondary schools are within the urban area. Upgrades to the school building stock and improvements to the layout of educational sites will be supported, particularly where arrangements are included for additional community use of premises and sporting facilities. Civic buildings, including education provision at the garden town, should be of the highest design standard and environmental performance, so as to engender a sense of place and 'set the bar' at the highest level for private sector buildings.

5.85 In relation to secondary and special education, there is a particular need to support investment in the fabric of school buildings and supporting facilities such as suitable and accessible playing fields. Enhancement of further and higher education provision is also important in Folkestone and Hythe - recent provision at 'The Beacon' in Folkestone has been delivered by Kent County Council, with a requirement for further secondary school and special education provision at the new garden town.

5.86 The provisions of policy CSD4 are pertinent, particularly for improving access to sports and green spaces within and on the edge of the towns. In line with policy SS5, development contributions will be sought for upgrades to the open spaces and sports provision of Folkestone and Hythe where a need is generated by the development. Some small- and medium-sized parks and play spaces in and around this area also need improvement. The council has recently completed evidence studies of Open and Play Space, while further evidence is being compiled in regard to playing pitch and sports facilities need over the plan period.

5.87 The Core Strategy supports and seeks to directly contribute to plans to substantially improve the quality of sport provision in Folkestone and Hythe. A significant programme of upgrading of sports facilities is in preparation by the council, town councils and voluntary and charitable groups. The implementation and completion of plans for major new facilities at Cheriton Road Sports Ground, as delivered at the new Three Hills facility, the new urban sports park in Folkestone due to open in 2018, current enhancements to Folkestone Sports Centre, and improvements in central Hythe (through the provision of a replacement swimming pool and leisure centre) will significantly contribute to quality of life and health and recreation provision. Further investment is likely to be required elsewhere in the district over the plan period, including at the new garden town and Sellindge. If a deficit in provision is identified elsewhere within the emerging evidence this will be reflected in later versions of this plan.

5.88 The location of major new sports and leisure facilities or pitches in the Urban Area can best serve demand across the district, albeit the provision of a new garden settlement will generate need, as well as provide opportunity for provision that serves the surrounding area. The delivery of major developments at the former Nickolls Quarry, Hythe, Folkestone Seafront and Shorncliffe Garrison will all provide significant new investment in water sports and team sports pitches, with further facilities to be delivered through Section 106 agreement at allocations within this plan. More local coastal access and recreation opportunities should be managed in accordance with policies CSD4 and CSD5. Investment in other sports should continue through a variety of sources; similar opportunities may exist in the district's smaller urban parks.

5.89 Biodiversity, nature conservation objectives and other less formal open spaces are important both within and adjacent to large towns. Therefore development should where appropriate contribute to enhancing these aspects of green infrastructure (policy CSD4). This approach also improves the visual integration of the urban area into the surrounding countryside and coast. The new garden town must be truly landscape-led, and should include advanced structural landscaping, with woodland planting, to assist integration of the settlement within the surrounding countryside and setting of the AONB.

5.90 The council will work with town and parish councils to provide additional allotments to address any long-term deficiencies in the Urban Area as well as elsewhere in the district, as identified by the recent evidence base supporting this plan.

- **Central Folkestone**

5.91 The arrival of the railways and the rise of tourism shaped much of Folkestone's historic growth. The town now benefits from good transport links, and retains a significant stock of hotel accommodation, but has failed to fully utilise the advantages of its coastal location in more recent years, particularly in East Folkestone. Investment in the 'Creative Quarter' and Folkestone seafront has seen an increase in visitors to the town, with recent investment in hotels further supporting a resurgence in the town's role as a cultural and tourist destination.

5.92 Further new development in central Folkestone should support the town's expansion and sub-regional role, helping to enhance infrastructure, services and jobs.

5.93 Inner Folkestone presents a varied environment and contrasting opportunities, as outlined in the following summary box. Areas notable for their appealing built form and greenery, such as Folkestone's West End, adjoin the core of the town centre. However, the highway network is complex, with numerous one-way streets and a ring road system that encloses the commercial heart. The topography of the town has also impeded its growth and regeneration, adding vertical distance to places in close physical proximity. It has poor pedestrian connectivity between the Harbour, the Seafront, the Leas, the Town Centre and the bus and railway stations, with recent changes to the circulatory system seeking to improve connectivity and reduce journey times for public transport. Further investment in restoring historic cliff paths is proposed, while investment in the restoration of the historic and Grade II* listed Leas Lift should be a priority over the plan period.

Central Folkestone Urban Design and Movement: Summary Points⁽¹⁵⁾

Identified strengths:

- There are good rail connections, with Folkestone Central Station within walking distance from the town centre and nearby access to the Channel Tunnel providing links to France and continental Europe.
- Grand Victorian architecture, imposing buildings and the abundance of intricate detailing, grid-like development pattern and tree-lined avenues promote strength of character, especially in the town's West End.
- The coastal setting of The Leas offers quality public open space with impressive views. The historic core of The Old High Street, Harbour and The Bayle are picturesque, with the Stade on the Harbour adding historic charm.

Identified weaknesses:

- The one-way system/ring road complicate movement and access, and vehicular routes provide physical barriers for pedestrians at Middelburg Square, Bouverie Square and Foresters Way.
- Folkestone Central Station lies north of the railway line and its location is particularly inconspicuous. Similarly, the link between the station and the town centre is unclear both for pedestrians and vehicle travellers.
- New development has not always respected the character and the setting of traditional buildings, being sometimes inappropriate in terms of style, scale and materials. Insensitive alterations and extensions, the removal of traditional features and front gardens to accommodate car parking have led to deterioration in building quality in places.
- Inappropriate usage and signage also degrade visual quality, but it is physical deterioration and vacancy which degrades the built environment most of all.

5.94 Inward investment will be sought within the town's retail and commercial core, the Creative Quarter and Seafront to develop their own sense of place and specific role. Development in these locations should enhance the area's cultural and commercial appeal and vibrancy; and provide a property market impetus for the wider town. Proposals should contribute to public realm upgrades.

Policy CSD6

Central Folkestone Strategy

New development in central Folkestone should deliver investment in commercial, cultural and educational uses and contribute to public realm improvements that enhance the physical environment/sense of security, and improve connectivity both to and within the Town Centre, in line with policies SS4 and SS5.

Figure 5.5 identifies zones within the town where there are sets of linked opportunities: two spatial 'arcs' where Folkestone can develop to maximise its potential. Between these lies the heart of the historic Bayle and Leas Conservation Area, a place which should be the focus of preservation and enhancements.

Within the *Central/West Development Arc* there are opportunities for mixed-use development providing major new office and retail businesses or other services that will contribute to the wider regeneration of the district and East Kent. Some residential development may be supported, provided it delivers genuinely mixed-use development or it enables the full commercial potential of the area to be realised. Furthermore:

- New development should be of very high-quality design that contributes to and improves the existing character and townscape of the area.
- It is appropriate for development to support delivery of public realm and transport improvements within and to the north of the arc.
- Development will need where appropriate to detail the delivery of measures, or contribute to improvements in, skills/training in nearby deprived areas.

The *Seafront/Creative Quarter Regeneration Arc* provides major opportunities for development to contribute to strategic needs and to upgrade the fabric of the town, drawing from its past and potential sense of place:

- Further development by the charitable sector and others through conversion and re-use of derelict land promoting cultural, educational uses, visitor attractions, and other small-scale active uses will be encouraged.
- Within this arc development must maximise wider benefits to the Town Centre through improved connectivity and transport links and providing uses that attract pedestrian footfall, and proposals within the boundary set out in the Policies Map must be in accordance with policy SS10 (Folkestone Seafront).

Across these arcs, and within central or deprived places in the town, development bringing investment for schools, new education and training provision and workforce development measures that increase the skills attainment of local people in priority economic sectors will be acceptable.

5.95 This policy supports the spatial strategy and thematic policies elsewhere in the Core Strategy, which will be applied before considering the additional guidance of this policy.

5.96 The *Central/West Development Arc* is a focus for strategic commercial development. Its environment varies from the high-quality (western) area around Castle Hill Avenue, through to the existing town centre. Developments on and near Castle Hill Avenue benefit from easy walking access to Folkestone Central station and the Leas sea views, and may be the most appealing part of the district to attract high-quality businesses

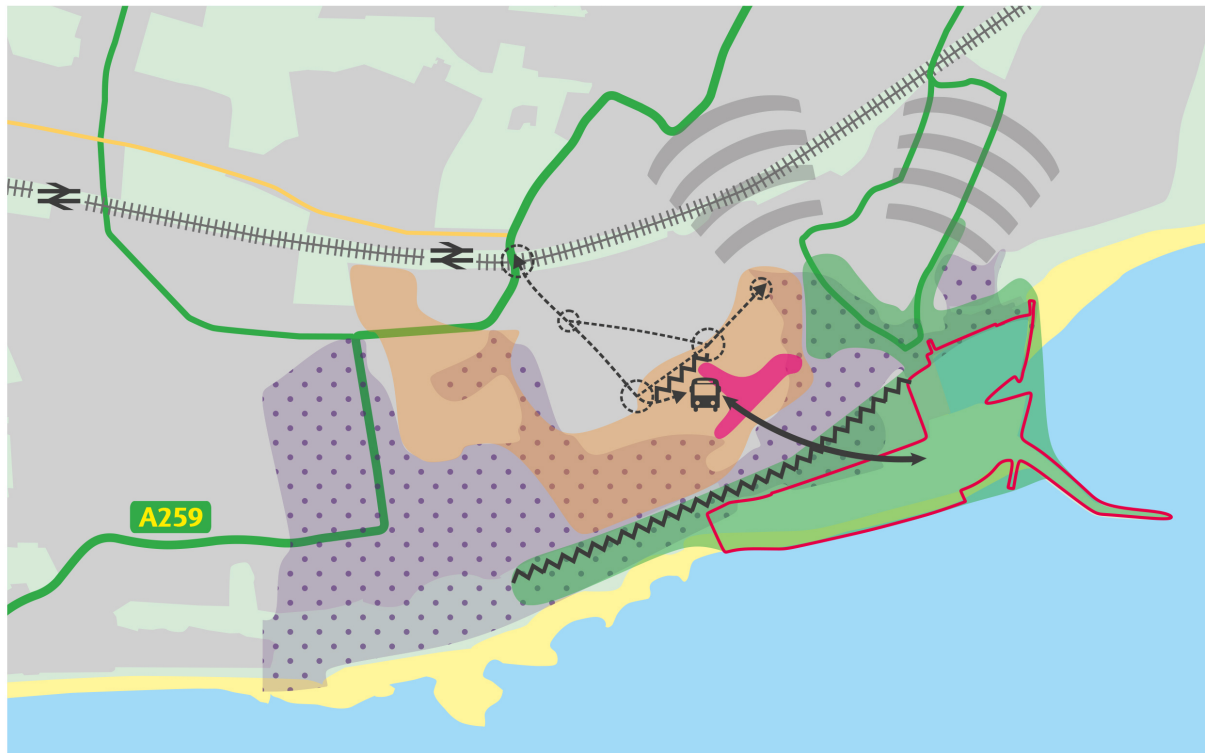
and office development. Developments will need to respect the conservation area and high-quality townscape and street-scene that characterise the West End of Folkestone, and should contribute towards the public realm improvements in and around Folkestone Central station. This arc includes the Ingles Manor site for employment and residential use. Other sites have been identified for a mix of uses (including education opportunities). There are residential-led opportunities in the *Central/West Development Arc* and the existing concentration of office uses in and around the Castle Hill Avenue area provides potential for expanding the cluster to meet the strategic employment needs (policies SS2 and SS4).

5.97 In the town centre, there are several under-used or unappealing spaces and streets. On the central Sandgate Road several buildings are tired in appearance or detrimental to the townscape. Development within the town centre should be in line with policy SS4 and contribute to major public realm improvements within the core retail area, addressing barriers to movement at Bouverie Place/Shellons Street, by the Central railway station and elsewhere.

5.98 Folkestone's retail core and historic heart is divided from the sea, by a major change in levels and the highway network engineered to serve the former port area. This is most noticeable where the two arcs meet, where the historic and tranquil neighbourhood centred on the Bayle lies overlooking the Seafront, with close connections to Folkestone's old town (Creative Quarter area).

5.99 For opportunities in the *Seafront/Creative Regeneration Arc* to be realised, measures are necessary to reintegrate Folkestone's maritime environment into the town, and proposals should proportionately contribute to overcome barriers to movement. The regeneration of this arc should provide new services and accommodation complementary to the town centre and seize opportunities to articulate Folkestone's history and contemporary vibrancy and creativity. At the western end of the arc, beyond the Seafront site, lies the high-quality Coastal Park.

5.100 Investment by the Creative Foundation in refurbishing the built environment has delivered significant improvements along the Old High Street and Tontine Street. The Creative Quarter now hosts major arts and entertainment events, and includes further, higher and adult education uses. The potential of the University Centre Folkestone in the Creative Quarter needs to be maximised to attract students from the surrounding deprived neighbourhoods.



Central Folkestone Strategy



Figure 5.5 Central Folkestone strategy

5.101 In line with objectives set out in policy SS10, the vacant previously developed land at Folkestone Seafront presents a major opportunity to improve connections to the sea and visitor attractions, and generate additional pedestrian footfall to the Town Centre and Creative Quarter. The Seafront site should be integrated with the Town Centre, cycle and pedestrian routes and deprived urban communities to the north.

- **Hythe**

5.102 Growth in Hythe must be appropriate to meeting needs while preserving and enhancing its special character (see policy SS3). As a Strategic Town and recognised Town Centre for the district, Hythe will continue to play a prominent role as an attractive town to live in, work in and visit. Figure 5.6 accordingly depicts potential development sites.

Policy CSD7

Hythe Strategy

Hythe should develop as the high-quality residential, business, service, retail and tourist centre for the central district in line with the vision in paragraph 3.16. New development should respect the historic character of the town and the established grain of the settlement in line with the place-shaping principles set out in policy SS3.

Development should contribute to the priorities for investment in the town which include:

- a. Attracting additional employment to the town, especially in the town centre or in deprived urban communities in west Hythe, including by sustaining demand and labour supply in the local population.
- b. Upgrading the stock of business accommodation and the environment of employment areas, and regenerating the appearance and sense of security of west Hythe.
- c. Developing new/expanded primary and secondary schools to improve educational attainment, and where appropriate, the delivery of improvements in skills/training in nearby deprived areas.
- d. Expanding and upgrading of tourism accommodation and visitor and leisure attractions.
- e. Investing in strategic flood defences to protect residents and the Hythe Ranges.
- f. Delivering public realm improvements in the High Street and town centre:
 - i. improving the setting of historic buildings and the Royal Military Canal,
 - ii. increasing the ability of shoppers, visitors and residents to access and circulate along the main retail frontage
- g. Aiming for a convenient, flexible and integrated public transport system, with improvements to services to the west and north of the town, better linking in the town centre and coastal bus routes to railway stations or development in western Hythe.

5.103 This policy supports spatial strategy and thematic policies elsewhere in the Core Strategy, which will be applied before considering the additional guidance of this policy.

5.104 Strategic development at Hythe is consistent with its demographic characteristics, housing need and good accessibility and range of services (policies SS3 and SS4). The primary area of change is to the west of the town, where a mixed-use development is underway including 1,050 dwellings, employment and a new halt on the light railway, at the former Nickolls Quarry. There is also the potential for significant green infrastructure facilities, including water-based recreation.

5.105 Developments in the west of the town and on the seafront will provide new facilities and accommodation to ensure the continued viability of the town centre, and protection of its historic core. Future major or mixed-use developments should contribute to these ends and the principles above.

5.106 Investment in affordable housing, schools, healthcare and premises for voluntary activities can help support the strong communities of Hythe. In particular, following the construction of the Sports Pavilion, there are opportunities for the further renewal of sports facilities for the benefit of Hythe and the surrounding area.

5.107 Existing employment sites within the town play an important role and should be retained, where possible being upgraded to provide higher-quality accommodation or linked into surrounding deprived communities, in line with SS4.



Hythe Strategy



Figure 5.6 Hythe Strategy

5.108 Key infrastructure projects include the need for long-term and potentially costly investment in flood defences and junction improvements at the A259/A261 Scanlon's Bridge junction. Transport improvements in this area and in the western parts of the town can have several benefits including increasing the connections from the south of the district to the urban area, further improvements for pedestrians and cyclists along Dymchurch Road (to ensure integration within the town and the former Nickolls Quarry site) and public realm upgrades encouraging shoppers to walk between the Sainsbury's superstore and the town centre.

The Romney Marsh Area

Primary Area Aims: *A1, B3, B6, B7, C8, D3, D5, D8* (see Chapter 3 including Future Vision).

Main local evidence base studies: *Rural Services Study, SHLAA Update, Employment Land Review and Land at New Romney LDF Core Strategy Policy Advice.*

5.109 The spatial strategy in this area seeks to: regenerate settlements to help define the Romney Marsh as a unique place to visit, live and work; improve communications; respect the natural environment; and deliver additional employment and housing development.

5.110 The Romney Marsh Area accounted for 22,200 of the district's population in the 2011 census. Although strategic growth will be concentrated at New Romney, all identified settlements in Policy SS3, including Lydd and villages such as Dymchurch, Brookland and Brenzett, which have retained a range of services may play a proportionate role in addressing development needs and tackling social exclusion.

5.111 The Marsh's coast and beaches attract visitors; and the area's unique environment offers opportunities – with suitable management – to increase visitor expenditure and to promote sustainable development to increase local employment. To this end connections (through transport accessibility, travel information and electronic media), town and village centres, visitor accommodation, and the maintenance of key visitor sites will all need to improve, particularly to maximise benefits from growth elsewhere in the district. Investment in this key infrastructure will help encourage more visits, especially those focused on enjoyment of the natural environment, local produce, walking, cycling and the light railway.

5.112 Romney Marsh is one of the district's priority areas for investment. As part of this regeneration, the council is implementing a socio-economic action plan for the area, working with local partners including other councils and nuclear power bodies. A suitable long-term development strategy is essential given the impact of the Marsh's isolation on its economic performance (low skills, small workforce, pockets of deprivation).

5.113 For larger and other appropriate developments, the council will seek training and environmental improvements to provide support for local communities. This is important given the more self-contained labour market in the south of the district and the need to encourage a wider range of employment opportunities.

5.114 Existing concentrations of industrial and warehousing uses will be protected under policy SS4 to provide affordable premises for smaller-scale manufacturing, distribution and other industries. Any major investment in the Romney Marsh area should make the best use of the area's assets and reinvigorate the small business economy (CSD3), with significant opportunity for investment and job creation at the Mountfield Road Industrial Estate.

5.115 As well as tourism and recreation (subject to appropriate management in line with policy CSD4), land-based enterprises (including agriculture and equestrianism) and environmental technologies may be appropriate at locations where environmental impact and risks are minimised. The rural economy should continue to diversify, with new forms of bio-fuels and food production supported alongside traditional sustainable agriculture.

5.116 The area's cherished habitats, landscape, historic settlements and activities need careful management. Under green infrastructure objectives (CSD4), opportunities should be seized for habitat creation. All new development will be subject to meeting environmental and flood risk requirements, and planned with reference to the availability of sewage and water infrastructure.

5.117 The nuclear power stations at Dungeness have been central to the Marsh's economy for many years, contributing some £50 million to the local economy annually. They employ some 1,200 people, many of whom live on the Marsh and elsewhere in the district as well as Ashford and Rother districts. The decommissioning of the power stations will have a big impact on the area's economy. Decommissioning of the Magnox 'A' site is underway with the site planned to enter care and maintenance in 2027. EDF Energy's 'B' station is now expected to cease generation in 2028, following which a lengthy process of decommissioning would ensue. In

response to this, and supported by Magnox and the Nuclear Decommissioning Authority, the council and Kent County Council produced a socio-economic action plan for Romney Marsh to ensure the area has a sustainable economic future and remains a great place to live. This led to the formation of the [Romney Marsh Partnership](#) in 2012 to lead the delivery of the Romney Marsh Socio-Economic Action Plan, an economic strategy to tackle the negative impacts of nuclear decommissioning. In the case of the Dungeness sites, the potential for employment creation, through alternative nuclear generated power and ancillary uses relating to the nuclear or other industries, will be kept under review.

5.118 Lydd Airport has been significant in the area for more than 50 years and, by 2019, is expected to have implemented planning consent for extended runways and a new terminal building, to allow passenger flights using aircraft the size of Boeing 737 or Airbus 319, thereby creating up to 200 jobs locally.

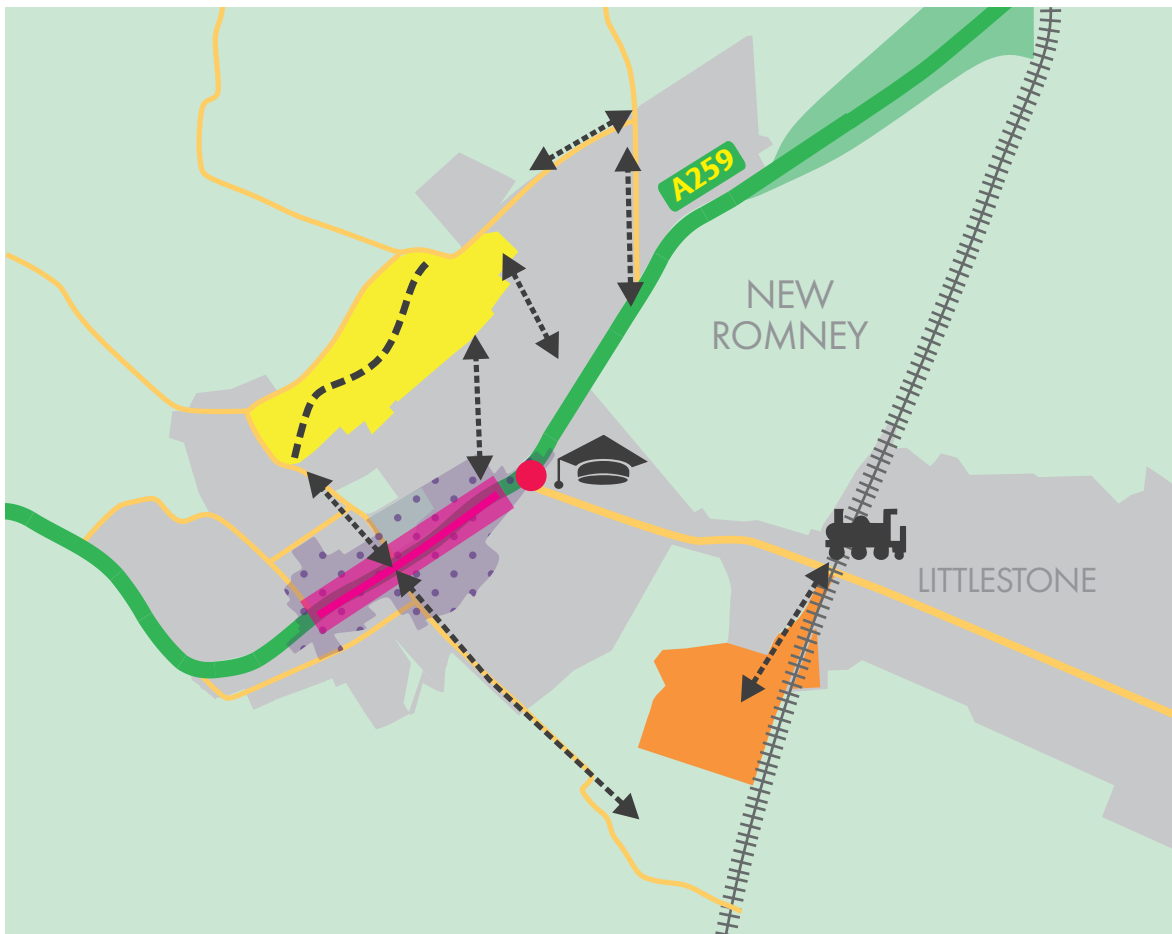
5.119 The area's economy will be closely monitored, given uncertainty about the power station, as well as the economic impact of the expansion of the airport, and if the southern part of the district is substantially affected, the council will consider amending the Core Strategy as part of a future review.

5.120 LYDD and the Dungeness peninsula offer distinct rural and coastal attractions in the south of the district. Lydd is a traditional, small, country town with the potential to increase its appeal as a community and destination with a strong sense of place and heritage. Rural deprivation is particularly found in and around the historic town (and Lydd-on-Sea). This will be tackled through supporting existing industrial sectors and tourist facilities (including small local firms and services, and continued minerals extraction) and an expansion of defence employment, expenditure and training in the area. The spatial strategy supports enhanced connections and growth through small and medium-scale residential-led developments and a choice of employment sites (policies SS3 and SS4). The delivery of sympathetic developments will help maintain Lydd as a town and base for the wider area and its special coastal landscapes. In line with policies SS5, CSD4 and CSD5, developments should be phased in line with the delivery of utility network improvements, particularly to protect the area's green infrastructure and water environment.

• **New Romney**

5.121 As the primary strategic centre for Romney Marsh, New Romney town should develop a critical mass of businesses and services, underpinned by an expanded tourism facilities and new homes. Change needs to respect the town's strong historic character, reflected in its built environment, and lead to an integrated form, particularly with more appealing pedestrian routes along and towards the High Street.

5.122 Specific infrastructure projects include the critical improvements at the A259/B2071 junction. The long-term future of community service facilities, such as the library, healthcare and premises for voluntary activities, should be secured through growth.



New Romney Strategy



Figure 5.7 New Romney Strategy

5.123 Land north/northwest of the town centre, highlighted in Figure 5.7, is identified as a broad location for residential-led development given the town's regeneration needs and limited development opportunities within Romney Marsh. It offers a location close to the town centre and relatively free from tidal flood risks. Development should be comprehensive to maximise benefits, and should be high-quality and sustainable in its design. The development must be planned and designed as a whole to ensure that New Romney's sense of place is maintained and enhanced in line with policy SS3.

5.124 There are different land interests within the broad location and the council encourages co-operation to deliver an attractive and comprehensive scheme that will enhance housing design and job opportunities in the area, providing a sustainable community and green infrastructure in line with CSD4.

Policy CSD8

New Romney Strategy

New Romney should develop as the residential, business, service, retail and tourist centre for the Romney Marsh in line with the vision in paragraph 3.21. New development should respect the historic character of the town and the established grain of the settlement in line with the place-shaping principles set out in policy SS3.

The future development of the town should support the retention of existing businesses and the attraction of new employment opportunities through the provision of an adequate supply of employment land to meet future need and through the provision of a sufficient level of new residential development to maintain an adequate labour supply.

The strategy for New Romney therefore supports the following:

- The enhancement of New Romney as a key market town and service centre for Romney Marsh, providing a range of services and attractions for local residents and tourists.
- The provision of further employment at an expanded Mountfield Road Industrial Estate, with better vehicular and pedestrian linkages to the town centre.
- A broad location for residential development to the north of the town centre.

Development of the broad location should meet the following criteria:

- a. The development as a whole should provide around 300 dwellings (Class C3) and a range and size of residential accommodation, including 30% affordable housing, subject to viability.
- b. Pedestrian/cyclist linkages southwards to the town centre should be improved and prioritised from the central area of the development, in preference to linkages around the periphery of the site.
- c. Land proposed for residential development must have a sufficient level of internal connection through providing a new movement link through the site, appropriately designed to 20mph, and/or through a cycleway/footpath to provide a secure and attractive green corridor.
- d. Proposals should incorporate as necessary a minimum of 0.7ha of land for the upgrade of St Nicholas' Primary School playing facilities on a consolidated area.
- e. Archaeological constraints need to be examined and associated mitigation will be required to be provided at an early stage, in order to inform the masterplan, development strategy and quantum of development.
- f. Flooding and surface water attenuation for the overall site should be concentrated in the lowest areas of the site, recommendations of the Strategic Flood Risk Assessment (SFRA) must be followed, and measures should also provide visual and nature conservation enhancement for the benefit of the site and local community.
- g. Appropriate off-site mitigation measures must be identified, including to ameliorate highway impacts and manage drainage demands.

Any planning application for the broad location should be preceded by, and consistent with, a single masterplan, addressing these objectives and produced in consultation with the local community, the district council and key stakeholders.

Development of the broad location must aim to integrate with the physical environment, including addressing the natural boundary which is currently defined by Cockreed Lane, as well as neighbouring previously developed land to the north east of Cockreed Lane. In addition, if the objectives of this policy cannot be met within the scope of this area, consideration may be given to land to the southwest of Ashford Road, subject to further discussions and any environmental or other constraints being addressed.

Development at the town should consolidate and improve the market town/ service centre function of New Romney through contributing as relevant to the public realm and other priorities for investment in the High Street in line with SS5 including:

- Providing additional crossing points in the High Street to increase the ability of shoppers and visitors to circulate along the retail frontage.
- Improving the setting of historic buildings and minimising the environmental impact of through traffic within the High Street.
- Contributing towards community facilities required to serve the needs of the town.

Development will need where appropriate to detail the delivery of measures, or contribute to improvements, in skills/ training in the Romney Marsh area.

5.125 The broad location identified is the most suitable to meet the long-term needs of the area. Any development should meet all of the other policy requirements of this Core Strategy.

5.126 A comprehensive masterplan can deliver: new and attractive housing; a new spine road or cycleway/footpath corridor; consistent frontage to Cockreed Lane's south side; and a mix of housing character areas⁽¹⁶⁾.

5.127 Family housing is required in the main but the masterplan needs to deliver tenure and market choice through a range of detached, semi-detached and terraced housing. The council considers that these could predominantly involve a mix of two- and three-storey dwellings, located with reference to surrounding uses and land characteristics. The integration of the town's extension with the rural landscape of the Romney Marshes is important, particularly at its north-west boundary, and should be informed by a landscape assessment.

5.128 This approach to development will ensure that the site and its housing complements the existing urban area and the rural scene beyond. The new spine road or cycleway/footpath corridor and the need for drainage and landscaping offer opportunities for different design approaches, creating a distinct character for the site.

5.129 The development should support new and/or improved facilities in New Romney, particularly through enhancing connections south of the development. Contributions to enhancements of the High Street/Ashford Road or town centre community facilities are likely to be warranted, and should be considered as part of the masterplan process, which must also investigate solutions to junction improvements with Littlestone Road (A259/B2071).

5.130 Kent County Council has indicated a need to retain 0.7 hectares of its landholding as open space and supporting facilities for the primary school. New small-scale toilet facilities and storage, plus natural surveillance from new housing, could be included to improve operation of the playing field.

5.131 Romney Marsh has a sensitive hydrology. It is appropriate for the development to set high standards for water conservation (meeting or surpassing policy CSD5). The design will need to meet the requirements of a Flood Risk Assessment and explore options for an appropriate layout, design, ground levels and construction techniques to minimise flood risk, with land reserved for surface water attenuation (and potentially contributing to local ecology).

16 URS/Scott Wilson (2011) Land at New Romney LDF Core Strategy Policy Advice

The North Downs Area

Primary area aims: *B4, B6, B8, C7, C9, D2, D4, D5, D8* (see Chapter 3 including Future Vision).

Main local evidence base studies: Rural Services Study, SHLAA Update, Employment Land Review and Sellindge Masterplan Final Report, High Level Growth Options, Growth Options Level Two Report.

5.132 The spatial strategy in the North Downs Area seeks development of a sustainable new town based on garden settlement principles, in accordance with policies SS6-SS9 and strategic growth in Sellindge (policy CSD9).

5.133 The spatial strategy also seeks to create a hierarchy of sustainable, integrated and well-served villages that will meet housing, employment and social needs; and to secure sustainable management of the environment, recognising opportunities and the context of infrastructure and nearby towns.

5.134 The North Downs Area accounted for 19,800 of the district's population in the 2011 census. The North Downs also contains several Priority Centres of Activity (e.g. Local Centres and potential Major Employment Sites) and tourist facilities with significant growth potential in line with SS4 and CSD3.

5.135 Much of the North Downs is recognised as an area of high landscape value through its designation as an Area of Outstanding Natural Beauty (AONB). National planning policy directs large scale-development away from such areas, which include the villages of Lympne and Elham and smaller settlements.

5.136 Many North Downs villages have evidence of high 'social capital' with active parish councils and strong local communities, and the council will support positive sustainable development initiatives that arise with widespread neighbourhood support. Opportunities will be present at a local level to address demographic changes, housing affordability and other matters challenging rural communities.

5.137 In accordance with the strategic aims of the Core Strategy, development should enhance the identity and profile of settlements and environments in this rural area through expanded local public open space and village services, additional employment, and contribute to the district's housing growth.

5.138 Most major development in this area over the last two decades has been directed to previously developed 'brownfield' land at Hawkinge (within the AONB). The southwest of the North Downs, outside the AONB and flood zone 3, offers significant opportunity for to create a new garden settlement, and enable the further growth of Sellindge. Sellindge, Lympne and Stanford are all located close to significant high quality highway and rail infrastructure, and there are opportunities for these communities to benefit from additional facilities, especially those that help foster community spirit and reduce the need to travel further afield to access services.

5.139 In line with CSD3, key tourist attractions and visitor facilities will be supported and can potentially be intensified subject to impact. Allied to this, additional jobs at Lympne (and Hawkinge) should be secured under policy SS4, to provide accessible premises for distribution, manufacturing and other industry, while significant employment opportunities will be created within the garden town, serving the wider community.

5.140 The accessibility of the area and lack of major flooding and immediate landscape constraints offer opportunities for strategic-scale development. The cumulative impact on communities and existing infrastructure has been considered in developing proposals for this area (as part of Policies SS6-SS9 and CSD9).

5.141 In contrast, the AONB landscape and villages such as Elham and Stelling Minnis bring in and serve visitors in their own right, in addition to major attractions such as Port Lympne in the southwest. Saltwood is another attractive neighbourhood within the North Downs area (although its built-up area now merges with Hythe).

5.142 The settlement of Hawkinge has seen considerable growth, through allocations within the Kent Structure Plan at the end of the twentieth century. Through the Places and Policies Local Plan, three sites have been identified for residential development to meet local need. The strategic priority is – in accordance with the vision and its Service Centre status – to consolidate the settlement through improving local services and community facilities, allied with expanding employment opportunities and travel choices. Pedestrian movement should be enhanced, especially in moving between these locations. It is not proposed to further extend the settlement into the designated countryside of the Kent Downs AONB.

5.143 Lylinge in the AONB is the largest settlement after Hawkinge in the North Downs and offers a good range of local services. It is a designated Rural Centre and important to the future strategy for the wider area.

5.144 Any development within the area's villages should be designed sensitively to protect the landscape or improve the village's sense of place. Some smaller hamlets previously regarded as not forming part of the open countryside are not featured in policy SS3 to protect them from inappropriate scale development. Several significant green infrastructure opportunities exist in the North Downs, with a fringe zone in the south and east where there is a close juxtaposition between urban environments and the AONB (and other landscapes), and the Folkestone to Etchinghill escarpment (designated as a habitat of international status).

5.145 The remainder of this section examines villages where there have been community-led proposals for growth.

5.146 Lympne is identified as a Primary Village and is mainly centred around the Roman road of Stone Street. The AONB overlooking Romney Marsh is found immediately to the south. To the west of the village – near Port Lympne, a major visitor attraction – lies the Lympne Industrial Estate, and Link Park (awaiting full implementation as a serviced employment site).

5.147 Limitations in existing infrastructure, including strategic transport and waste water connections, and community facilities are recognised. Change in the village should therefore be phased so that jobs, housing, necessary physical infrastructure and community facilities are delivered together. Policy proposals for the new garden town seek to ensure the local distinctiveness of Lympne is retained as a self-contained village, while delivering improved facilities and services nearby that village residents can access.

- **Sellindge**

5.148 The village of Sellindge is a Rural Centre in the west of the district. It has a wide range of facilities and services including a GP surgery, primary school, village shop with integrated Post Office, village hall, residents' association, sports and social club, farm shop and a public house.

5.149 Sellindge is, however, dispersed in character, consisting of a series of neighbourhoods located along, or just off, the busy Ashford road (A20). The Barrowhill area to the south is severed from the rest of Sellindge by motorway and railway bridges. This creates a poor sense of place in the settlement with no central core, public open space or main cluster of facilities.

5.150 The lack of a central core was investigated by independent consultants, appointed under national Rural Masterplanning Funding, working in collaboration with the local community.

5.151 The results of this were reflected in the Sellindge Strategy in the 2013 Core Strategy Local Plan. The strategy set out a policy to create a new village green with 250 additional homes. Proposals within the village, therefore, originated from local aspirations. A planning application has since been granted.

5.152 For the Review of the Core Strategy, the Growth Options Study has shown that there are still opportunities in the settlement to meet the growth required in the district until 2037. The Phase 2 study, together with further work undertaken, has indicated that, due to landscape and heritage constraints, additional development should be located to the east and south west of the settlement.⁽¹⁷⁾

17 Section 4.6: Strategic Allocations outlines the aim and methodology of the Growth Options Study.

5.153 The study and further work have indicated that development of up to 600 dwellings in Sellindge (including the 250 previously identified) could be accommodated but this would need to be supported by expanded and new facilities and infrastructure, as many are now at capacity.

5.154 As of early 2017, there is no spare capacity for further development at either the doctor's surgery or school, and land with potential for the future expansion of the school is in separate ownership. The existing permission granted for 250 homes includes a requirement for land and funding to increase the primary school from 0.5 to 1 form of entry, however further capacity will be required to accommodate the additional growth proposed. Given this, any proposals will have to provide land and funding for the expansion of the primary school to 2 forms of entry (2FE). Additionally, new or expanded health care will be required; however it may be that this can be delivered as part of a new facility within the nearby garden town.

5.155 With regard to infrastructure, the Growth Options Study highlights that there will be impacts on the B2068 and A20 and these should be considered as part of development proposals and the policy formation process. Furthermore, there are no cycleways in this area, especially to Westenhanger Station to the east of Sellindge, with opportunity for footpath upgrades to be delivered to allow safe access to rail services from the village.

5.156 Sellindge does not fall within the AONB, but it is within its setting. Any new development, particularly at the scale proposed in policy CSD9, may give rise to some adverse landscape and visual impacts for which mitigation will be required. Through the use of landscaping on the rural edge, and through the siting, type and design of new buildings, development should be able to be assimilated into the landscape and any detrimental effects on the setting of the AONB minimised.

5.157 Landscaping will also be important to the east of Sellindge, due to the open character of the farm land. The boundary should be heavily landscaped in this location, with planting provided to avoid amenity impacts on new residents in this part of Sellindge and the coalescence of Sellindge and Stanford. Gibbins Brook forms another clear spatial boundary on the eastern edge of this land, but as a Site of Special Scientific Interest (SSSI), impacts on the brook should be minimised and funding provided for its enhancement and protection.

5.158 The Growth Options Study has indicated that small-scale employment uses could be provided, however, these should be located on the eastern side of Sellindge, given its proximity to junction 11 of the M20, Westenhanger railway station and Folkestone service station. Employment provision should contribute positively to the village's character and could provide a variety of small-scale units, for support services and offices, that avoid the need for large delivery vehicles to access the development.

5.159 There is the potential for the allocation to embrace new technologies to achieve a low carbon, low waste and low water environment, with an aspiration for carbon, water and waste neutrality to be explored.

Policy CSD9

Sellindge Strategy

Land to the south and north east of Ashford Road in Sellindge forms a broad location for development to create an improved village centre with a mix of uses, a village green/common, pedestrian and cycle enhancements to Ashford Road and other community facilities together with new residential development of up to 600 dwellings.

Proposals must be comprehensively masterplanned (following extensive community engagement) that considers the full area in two phases which demonstrate that each would not prejudice the other.

1. The **first phase** (land located in the centre of Sellindge) of any major residential-led development in Sellindge parish should meet all the following criteria:

- a. Development must ensure the delivery of a core area (bulk of identified land south of the A20) in parallel with/advance of any development to the west, north or east of it;
- b. Total residential development shall not exceed approximately 250 dwellings (Classes C2 and C3), with approximately 22 per cent affordable housing subject to viability;
- c. Development should provide timely delivery of a village green/common south of the A20 that:
 - i. Is of at least 1.5–2ha in size, or greater;
 - ii. Provides a range of facilities (including allotments) and type of landscaping identified through consultation with local residents and complementing the existing facilities located at the sports club;
 - iii. Is of the highest quality and incorporates robust and durable lighting and furniture; and
 - iv. Provides new habitats for priority nature conservation species;
- d. Proposals must include satisfactory arrangements for the timely delivery of necessary local community facilities including:
 - i. A primary school extension to 1 form of entry (1FE);
 - ii. The expansion of the Doctor's surgery; and
 - iii. Administrative accommodation for the Parish Council.

2. The **second phase** (land to the west and east of phase 1) for any residential-led development should meet all the following criteria:

- a. The residential development element shall not commence until the school, doctors surgery and Parish Council administrative accommodation to be provided by phase 1 are under construction with a programmed completion date;
- b. Total residential development within phase 2 will not exceed 350 dwellings (Classes C2 and C3) with 22 per cent affordable housing subject to viability and a minimum of 10 per cent of dwellings designed to meet the needs of the ageing population;
- c. A minimum of 10 per cent of dwellings to be self-build or custom-build;
- d. Development shall be designed to minimise water usage, as required by the emerging Water Cycle Study. Total water use per dwelling shall not exceed 90 litres per person per day (including external water use);
- e. Energy efficiency standards are agreed with the local planning authority that meet or exceed prevailing best practice;
- f. Proposals must include satisfactory arrangements for the timely delivery of necessary local community facilities including:
 - i. Provision of land and funding to upgrade Sellindge Primary school to 2 forms of entry (2FE);
 - ii. Provision of new or upgraded sports grounds, open and play space or upgraded facilities in the village;

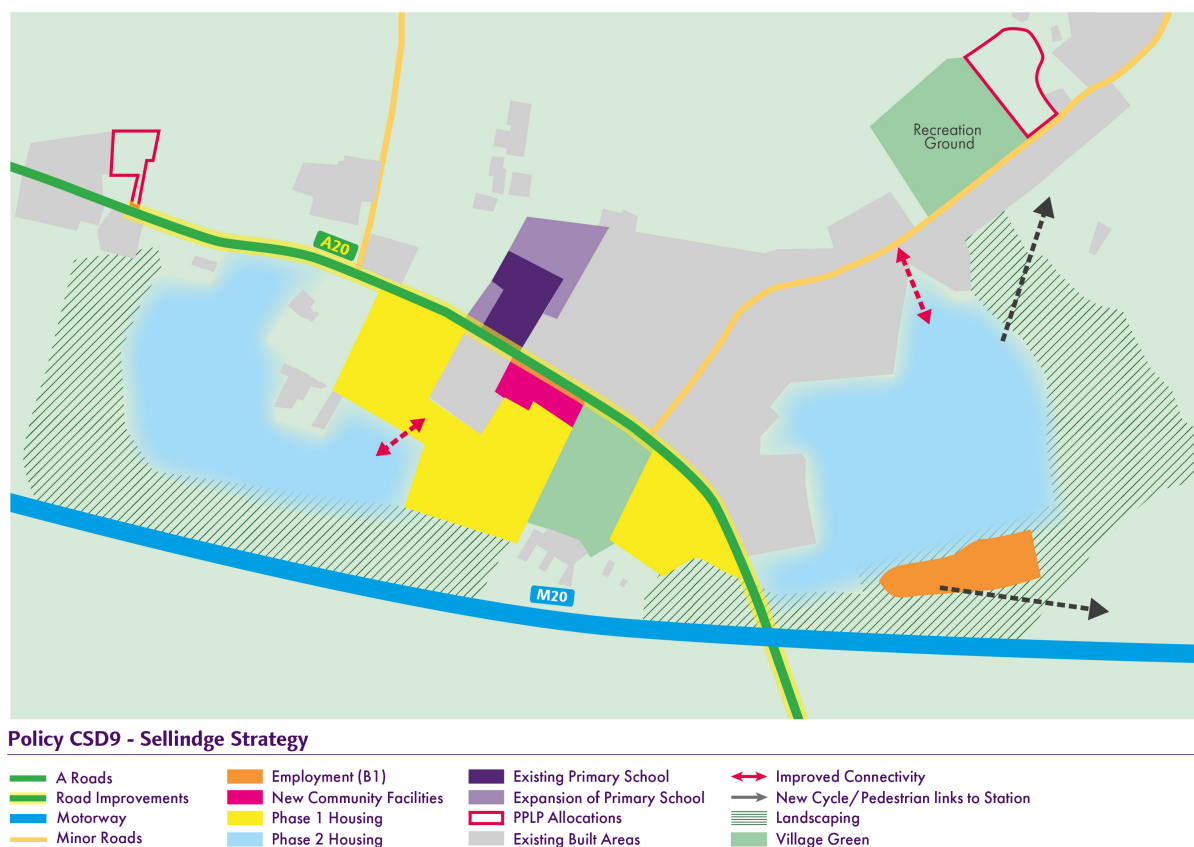
- iii. Provision of new nursery facilities;
- iv. Provision of a replacement village hall, to a specification to meet local need;
- v. Provision of new allotment facilities; and
- vi. Contributions to the upgrading of local medical facilities to meet the needs of the development;

- f. Appropriate landscaping, including woodland planting, shall be provided on the rural edge of the development, particularly on the eastern development site. All landscaping shall be planted at an early stage of the development and provide new habitats for priority nature conservation species;
- g. The eastern development area will provide improved pedestrian and cycle access along the northern boundary (Public Right of Way HE273); and
- h. Approximately 1,000sqm of business (B1 Class) floorspace shall be provided, achieving BREEAM 'outstanding' rating.

3. Both phases of the development shall:

- a. Deliver pedestrian and cycle enhancements to the A20 through (as a minimum) informal traffic-calming features at key locations, and perceived narrowing of the carriageway outside Sellindge primary school and associated highways improvement. Phase 2 shall extend the highways improvement area to be delivered by phase 1;
- b. Contribute to the provision of a safe, surfaced cycle and pedestrian access to Westenhanger Station from Sellindge through the upgrade of existing bridleways and public rights of way (HE271A and HE274);
- c. Provide noise and air pollution mitigation measures such as distance buffers between the M20/High Speed 1 transport corridor and the development, as well as landscaping within the buffers designed to integrate with other planting and habitat creation delivered through the comprehensive masterplan; and
- d. Contribute to improvements in the local wastewater infrastructure and other utilities as required to meet the needs of the development.

5.160 An indicative strategy for Sellindge is set out below to show how residential development can meet needs for central facilities in a location near the junction with Swan Lane. Figure 5.8 is indicative only; proposals should be developed collectively by landowners with further community input to accord with the criteria of CSD9.



Picture 5.8 Sellindge Strategy

5.161 In the context of strong development pressures, the identification of a broad location with two phases will allow the objectives of the Rural Masterplanning⁽¹⁸⁾ project (and also specific Aim C7 and others of this plan) to be met and infrastructure upgrades delivered. A comprehensive and deliverable proposal is needed that fully satisfies the key outcomes of the Rural Masterplanning Fund project, providing:

- A sense of place through the village green/common south of the Ashford Road (A20);
- A suitable residential mix including affordable housing; and
- Significant improvements to the A20 so that pedestrian/cycle movements are encouraged and vehicular drivers discern they are travelling through the heart of Sellindge.

5.162 Should these objectives not be met, development will not be supported, as this opportunity is centred on addressing local community needs (speculative proposals in other locations associated with a piecemeal pattern of development can be resisted under policy SS1).

5.163 This positive policy, along with the policies of countryside protection, will co-ordinate change in central Sellindge and ensure that inappropriate proposals that harm the village, or fail to deliver community infrastructure, can be resisted.

5.3 Implementation

5.164 Folkestone and Hythe District Council will work with partner organisations in a variety of innovative ways to ensure that the Core Strategy Review's vision is achieved, as many of the strategic proposals cut across several areas of responsibility and interest. The council has a number of key partners. For example, the Environment Agency assists in the environmental stewardship of the district through involvement in flood risk assessment and other matters. In addition, landowners and developers are important partners in the regeneration of the district, for example in the Creative Quarter. Much of the land identified through the allocations in this Review is held by various private landowners, and their commitment and active involvement is required to implement this strategy. Similarly, the Ministry of Defence is a key partner at Shorncliffe, Lydd and elsewhere in the district.

5.165 The council will also consider, when appropriate alternatives have been exhausted and necessary to this Core Strategy Review, the option of using its compulsory purchase powers to implement proposals and enable land to be developed, redeveloped or improved to help deliver regeneration. The council will usually try to negotiate with the owner, but if the owner refuses to sell, the council can start the process that will allow it to buy the land or property. Later in the process, the council offers pre-application advice for all developments.

Plan Implementation Management

5.166 A less positive framework for regeneration or commitment to deliver the vision would offer fewer risks. In the context of the strategic change identified in this plan, intensified competition between places and past performance, consideration of future risks and contingencies is warranted. There are risks to the delivery of any plan, but these can be limited by early consideration of the nature of risk, and by responding with a combination of:

- Reducing risk within core plan formulation (where controllable and consistent with plan aims), and
- Setting a framework to enable the monitoring of the impact of risks – through examination of plan delivery performance, then identifying fall-back actions (contingencies).

5.167 The reduction of risks in the Core Strategy Review has been approached through a philosophy of addressing risk sources in the formulation of the document. Central to this is the identification of structural drivers facing this (and any such) plan. The structural drivers facing the district (and many other coastal areas in southern England) can be reconciled with the strategic needs to provide a local delivery context.

5.168 There are risks directly associated with putting forward specific major change proposals, and key future possible events are considered against the risk events with a 'high' seriousness or likelihood.

5.169 Monitoring as a whole is a critical part of risk management. This will be based around regular examination of indicators through the Authority Monitoring Report (AMR) and other means. These indicators can be supplemented by periodic examination of plan performance as a whole, using a framework derived from the milestones set out in the plan.

Strategy for Housing Implementation

5.170 A housing implementation strategy is required. The spatial strategy builds in flexibility by providing a framework with options to ensure a suitable long-term supply of housing. Specific sites are available in excess of the period required in national policy (15 years) by identifying growth options to 2036/37. The primary housing land policy (SS2) is expressed at an average level of **633 new dwellings a year** - and provisions are made to ensure delivery is not unnecessarily delayed (policies SS5–SS11).

5.171 Further provisions include the allocation of small- and medium-sized sites in the Places and Policies Local Plan in line with policies SS1, SS2 and SS3. As set out in the spatial strategy, development on sustainable sites elsewhere within or adjoining settlements will be considered where well-related in scale and location to

the role of settlement set out in hierarchy; where appropriate social, community and physical infrastructure exists or is provided; development contributes to sustainable transport objectives; and where adverse impacts are minimised.

5.172 Although specific land has been identified through the Core Strategy Review and Places and Policies Local Plan, it is possible as a contingency that other provisions will need to be made to maintain a healthy supply of housing land to 2036/37.

5.173 There is an element of reasonable allowance for contingency within the policy, but further potential actions are identified to ensure successful housing implementation:

- In line with national policy, a local housing land shortfall identified in the five-year supply or housing deliver test will be material to the determination of planning applications. This could bring forward new sources of housing if required;
- Non-planning interventions, for example other public sector housing or regeneration initiatives; and
- Alternatively, other sources of supply may emerge (including through Neighbourhood Plans). These are outside the direct control of the local planning authority but should be considered in the context of monitoring and plan review of housing completions.

5.174 'Windfall' sites (not previously identified) have historically provided a proportion of the district's housing land supply, and a cautious estimate of 50 dwellings a year has been included in the housing land supply (see Table 4.2). There is no need to rely on these sources for most of the Core Strategy Review land supply, but it is recognised that sites of fewer than five new dwellings have provided an average of 62 dwellings a year over the period 2007/08 to 2016/17.

5.175 A positive and active strategy, supported by the monitoring and implementation framework, should allow housing supply needs to be addressed, alongside the introduction of the requirements of policies for better-quality developments and places (including SS3 and CSD1).

5.176 Monitoring through the AMR should be complemented by periodic review of overall delivery milestones as a key part of housing implementation strategy.

Strategy for Infrastructure and Economic Development Implementation

5.177 The period to 2036/37 is likely to extend beyond a single economic cycle and provides sufficient forward planning for most organisations. Policy SS2 accepts commercial development needs will be subject to monitoring and sites reviewed consistent with the need to meet the aims of this Core Strategy.

5.178 Regular monitoring of employment land should continue given its significance to strategy, dependence on the national economy and potential for losses to other uses. Monitoring should consider the delivery of new industrial/office facilities (including qualitative improvements) at major employment sites in the Urban Area and rural locations, illustrating take-up of a range of key opportunities.

5.179 Employment land provisions will be reviewed (as a minimum, in AMRs throughout the plan period and in future updates to the Employment Land Review). Potential interventions include greater public sector intervention to support delivery.

5.180 Monitoring of retail provision should be guided by national policy and focus on available indicators on the health of designated centres, plus highlighting the delivery of any major new retail developments. This should include frontage mix and vacancy monitoring in AMRs, supported by regular checks of wider vitality.

5.181 Infrastructure provision should be coordinated using the Core Strategy Review to inform investment decisions, and through management of development in line with policy SS5 (SS6– SS11 as applicable) to ensure sufficient capacity and timely servicing of development. The Community Infrastructure Levy (CIL) has its own regime of assessment and annual reporting.

Appendices

6 Appendices

6.1 Appendix 1: Monitoring and Risk

6.1 This appendix sets out how the Core Strategy may be evaluated as part of an ongoing process of planning, monitoring and reviewing to cover risks and deliver sustainable development. It firstly sets out specific indicators to inform plan implementation, then considers factors influencing delivery.

6.2 To enable the council to know whether the Core Strategy Review policies and programmes for infrastructure are achieving their objectives and targets, and whether the policies need to be reviewed, policies and 'on the ground' delivery of development needs to be monitored.

6.3 There are particular national provisions for annual monitoring of housing land supply (five-year developable sites) under national policy. This will be detailed in the Authority Monitoring Report (AMR).

6.4 The AMR will be the primary means of monitoring. Every year, it will address the indicators below (subject to data availability). Where key policies and targets are not being met or implementation is delayed or is having unintended effects, reasons will be provided in the AMRs along with any appropriate actions to redress the matter.

Aim	Measurement(s)	Target
A1. Increase prosperity across the local population	GVA per head; Office of National Statistics	In 2016, GVA per head in the district was £18,923. GVA per head to increase year on year in plan period
A2. Improve accessibility and transport infrastructure	Public transport; new routes / incr. frequency Completion of walking and cycling routes Annual highway improvement schemes	
A3. Enhance the viability/vitality and appeal of Town Centres, with Folkestone as a major commercial, cultural and tourism centre featuring upgraded connections and public realm	Town Centre Vacancy Rates (SDC annual survey)	Vacancy rates by frontage not to exceed 10 per cent
A4. Achieve real terms increases in gross incomes	Earnings by residence (real terms)	In 2017/18 average gross weekly pay of the district's residents was £524.80, whilst South East average was £596.80. The district's gross weekly pay to increase by £3.60 pa over and above any South East growth to close that gap in plan period
A5. Grow the proportion of residents with higher-level qualifications, helping to create an	NVQ4+ qualifications	In 2017/18, 32 per cent of people in the district and 41.5 per cent of people in the South East have NVQ level 4 or higher. The

Aim	Measurement(s)	Target
'innovative district' to provide a distinct employment offer that reflects changing patterns of work		district's proportion to grow by 0.5 per cent pa over and above any South East growth to close that gap in plan period
A6. Deliver a flexible supply of 'super connected' employment space in terms of location, size and type; particularly space that allows business to start up and scale-up their operation	Commercial Information Audit (KCC)	Average 1ha pa increase in B-class developments, and review progress at Shearway (Folkestone), Link Park (Lympe), and Mountfield Road (New Romney)
A7. Expand the range of jobs and skills in the workforce	Nomis; Labour Market Profile	In 2016, Labour density was 0.72.
A8. Maximise the efficient use of infrastructure and secure further improvements unlocking the development of priority sites, communities and areas to develop business clusters and centres of excellence	Commercial Information Audit Industrial Land Survey	Review progress towards appropriate milestones in Table 5.2
A9. Provide housing of a quality and type suited to long-term economic development needs	Housing Flows Reconciliation Form	Affordable Housing cumulative provision in excess of 100 dwellings per year over plan period
A10. Regenerate deprived neighbourhoods, including Central and Northern Folkestone and in pockets within Romney Marsh	Index of Multiple Deprivation	Improve relative position of relevant IMD neighbourhoods in Folkestone East, Foord, Harbour & Harvey Central, Lydd ward and the westernmost part of Romney Marsh ward
A11. Expand cultural and creative activity in the district, with refurbished premises and spaces in Folkestone's old town forming a vibrant Creative Quarter visitor attraction	Creative Quarter refurbishment	Refurbished properties (permissions including external alterations) in Seafront/Creative Arc (policy CSD6) to average at least one a year

Table 6.1 Aims arising from Strategic Need A

Aim	Measurement	Target
B1. Expand green infrastructure and enhance its connectivity, making a positive contribution to managing the impacts of climate change through adaptation and mitigation	- Designated wildlife sites	To achieve continuous positive gains in designated wildlife sites: number and total area (additional ha.)
B2. Minimise local carbon emissions, maintain air quality, control pollutants and promote sustainable waste management	- Dept. of Energy and Climate Change carbon emission figures	Continuous relative improvements in the district's emissions performance Development of new low-carbon waste handling centres

Aim	Measurement	Target
	- New sustainable waste handling facilities	
B3. Protect and enhance habitats and species to sustain biodiversity, particularly where of international and national significance including a focus on Dungeness and Folkestone Warren	- Status of SSSI land - Status of Dungeness/ Folkestone Warren	No net increase and progress towards nil land units in 'unfavourable/declining' condition Improve status of units at Dungeness/ Folkestone Warren
B4. Manage sensitive landscapes shaping the character of the district, especially on the edge of settlements or within the Kent Downs AONB and its setting	- Kent AONB Unit (2004) Kent Downs AONB Management Plan actions	On track for full implementation of district applicable Management Plan actions by end of plan period (proportion completed)
B5. Increase the efficiency of water management to maintain local water resources and to improve the quality of watercourses and the sea	- Environment Agency water quality data; ground, surface and sea	Performance guidelines set by Water Framework and Bathing Directives
B6. Maintain the sense of openness and tranquillity of the countryside and undeveloped coast	- Development outside of settlement boundaries	No planning permissions for new build residential development other than in line with specific Core Strategy Review provisions e.g. Rural exceptions (CSD1)
B7. Manage the district's coast to ensure resilience to climate change processes, reducing the risk to life and property from flood hazards, and actively managing coastal environments for green infrastructure and sustainable recreational purposes	- Implementation of the Folkestone to Cliff End Flood and Erosion Management Strategy	Review progress in implementation of flood defence actions in Table 6.1
B8. Enhance the character and function of the district's historic towns and villages, and the management of historic assets/visitor attractions	- Conservation Area Appraisals	Adoption of reviews to all conservation area boundaries
B9. Promote choice in means of transport through opportunities for walking and cycling and improved public transport networks and information	- Expand bus routes	Increase in number of routes with a 7-day a week service

Table 6.2 Aims arising from Strategic Need B

Aim	Measurement	Target
C1. Create distinctive places and cohesive neighbourhoods and encourage increased voluntary activity,	- Community buildings	No net loss of community buildings.

Aim	Measurement	Target
the provision of new community buildings and retention of existing viable local community buildings and civic interest in community development	<ul style="list-style-type: none"> - Adoption of community plans inc Neighbourhood Development Plans -Assets of Community Value designated 	
C2. Ensure choice of high-quality residential accommodation is maximised within individual neighbourhoods and villages, with a mix of housing size, type and tenure, including opportunities for self- and custom-build homes	<ul style="list-style-type: none"> - Housing Flows Reconciliation Form 	50 per cent of completions over the period of the plan to consist of 3 (or more) bedroom dwellings
C3. Assist in meeting the essential needs of vulnerable local social groups and provide more properties that allow people to remain living independently		New built schemes over 10 dwellings to include a minimum of 20% of market dwellings meeting Building Regulations M4(2) Category 2 (Accessible and Adaptable Dwellings)
C4. Improve sports, recreational space, health care and other facilities and reduce relative disparities in the health of communities	<ul style="list-style-type: none"> - Improvements to district sports facilities 	Delivery of improvements to existing sports grounds and development of major new sports facilities in the urban area
C5. Increase access to services that are appropriate to the needs of the local population and improve and maintain essential rural services and infrastructure	<ul style="list-style-type: none"> - Additional school and GP premises 	No net loss of school and GP premises per year
C6. Improve the urban environment, including the usage and sense of security of key public spaces including major parks, town centres and public transport stations	<ul style="list-style-type: none"> - Where possible opportunities to co-ordinated major physical improvement programmes to parks, railway stations or public realm 	
C7. Reintegrate physically divided or highly linear villages and neighbourhoods through central social infrastructure or community development	<ul style="list-style-type: none"> - New locally led public open space, community buildings, pedestrian/ cycle upgrades, or public services 	
C8. Improve Town Centre environments, facilities and communications for businesses and visitors in the Romney Marsh area	<ul style="list-style-type: none"> - Interventions to address market failure in fast broadband for isolated communities - Major town centre physical improvement programme 	Average of at least one major new facility completed every third year over plan period in Romney Marsh

Aim	Measurement	Target
C9. Consolidate communities that are hosting significant new developments	- Community facility, public services or new build retail/employment premises to develop in parallel with residential development	Average of at least one new community/commercial planning permission per 'major' residential permission over the plan period

Table 6.3 Aims arising from Strategic Need C

6.5 Aims arising from Strategic Need D

Aims	Measurement	Target
D1. Ensure adequate land is identified to meet housing need over the plan period, with an aim to provide sufficient capacity beyond the plan period or headroom, should housing need increase	Under Review	Targets to be reviewed
D2. Include a balanced mix of land uses, housing tenures, community facilities and strategic open spaces with long term stewardship and management arrangements established at an early stage	Under Review	Targets to be reviewed
D3. Promote innovative and distinctive architecture whilst protecting and enhancing unique landscapes and heritage assets. Building construction should be characterised by longevity, smart energy solutions and environmentally adapted materials	Under Review	Targets to be reviewed
D4. Healthier living to be encouraged by the generous provision of sports pitches, recreational facilities and land for locally grown produce	Under Review	Targets to be reviewed
D5. Areas and facilities within new development must be accessible to all. This is facilitated by physical linkages such as public transport, walkways and cycle paths	Under Review	Targets to be reviewed
D6. Housing options that meet the different and changing needs of young people, growing families and the elderly.	Under Review	Targets to be reviewed
D7. Public transport planning must be an integral aspect of strategic new development	Under Review	Targets to be reviewed
D8. Green corridors within and connecting built-up areas should be emphasised in urban design, particularly to balance and enhance the built environment in high density areas	Under Review	Targets to be reviewed
D9. Requiring a reduction in waste from new homes and businesses and achieving an increase in recycling rates significantly higher than is achieved in established towns in Kent	Under Review	Targets to be reviewed

Table 6.4

6.6 In relation to addressing future challenges, external and internal sources of risk and change have been examined against each other in the Table below.

Structural Drivers	Summary of risk implications by Strategic Need
1. Economic and political pressures and fluctuations	Strategic Need A - Structural risk summary: <i>The depth and breadth of associated challenges is readily apparent when looking across structural drivers for this issue, as avenues for addressing local weaknesses are restricted on a range of fronts in terms of delivery resources. This highlights the importance of recognising the impact of communication links on places and the need for active place-shaping: providing a uniquely district-specific response to this challenge and new economic practices.</i>

Structural Drivers	Summary of risk implications by Strategic Need
2. Finite natural resources and growing environmental risks	<p>Strategic Need B - Structural risk summary: <i>This expresses the directness of the relationship between this local challenge to global context. The implications of wide social and economic/policy changes in this sphere are not yet clear. Evaluation does indicate again the opportunity arising from a greater premium on a sense of place, in particular environmental features that are valued for their broad contribution towards what people regard as attractive places. This may be contingent on robust management arrangements.</i></p> <p>Strategic Need C - Structural risk summary: <i>This shows that whilst the constraints of uncertainty and withheld public/private resources may not necessarily be overcome, and support services may be challenged, new/softer opportunities may remain applicable. In particular, whilst organising local actions may be discouraged if change is more rapid, the end prospect of an increased resource and social capital from empowerment of neighbourhoods may result in individuals, such as retired people, working together to bring forward non-material resources of their own which may be captured positively.</i></p>
3. Social trends and changing household structures	
4. Technological innovations and shifting relationships between people and place	

Table 6.5 External and internal risk perspectives

6.7 Looking at structural drivers across needs, it is apparent that economic and environmental context may be strongly applicable to risks locally and must be closely monitored across the district, whereas the local scope of social and technological aspects may be more positive (if identified potential can be realised).

6.8 This can inform evaluation of more specific or immediate risks. The following Table uses this theme to identify possible specific risk events to overall delivery. The likelihood and sustainable development 'criticality' (rating seriousness) is considered in order to focus on the most prominent risks, so that they can be related back to key elements of the spatial strategy.

Event applicable to plan delivery	Relative likelihood of event	Relative seriousness to local aims
The national economy seriously under-performs over the majority of the plan period (no net GDP rise)	Low	Medium
Confidence in the local housing market decreases and house sales remain limited in volume over an extended period	Low	High
Development of premises for local office/industrial purposes remains highly constrained over the whole plan period	High	Medium
A serious emergency incident occurs with major local environmental implications	Low	High
Developments in Folkestone fail to deliver resources to reach a critical mass necessary to provide transformative public realm upgrades	Medium	Medium
Place-competition to capitalise on High Speed 1 proves unexpectedly intense (substantial decline in interest in moving to live/work in the district from outside of the sub-region)	Low	High

Event applicable to plan delivery	Relative likelihood of event	Relative seriousness to local aims
Place-competition for creative industries intensifies substantially (significant decline in demand to live/work in the district for these purposes)	High	Medium

Table 6.6 Identifying 'high' risks

6.2 Appendix 2: Glossary of Terms and Technical Studies

- **Terms:**

Adoption - the formal decision to approve the final version of the document, at the end of all the preparation stages, bringing it into effect.

Affordable Housing - housing available at a significant discount below the market value, provided to specified eligible households whose needs are not met by the market. It includes social rented and intermediate housing (such as shared equity products, low cost homes for sale and intermediate rent). See national policy.

Amenity - a general term used to describe the tangible and intangible benefits or features associated with a property or location, that contribute to its character, comfort, convenience or attractiveness.

Authorities Monitoring Report (AMR) - a document produced by the local planning authority providing an analysis over the period of the performance of planning policies and reporting on progress made in producing up-to-date planning policy. Previously known as Annual Monitoring Report.

AONB - Area of Outstanding National Beauty, a national designation applying in Shepway in the Kent Downs AONB.

Appropriate Assessment - See *Habitats Regulations Assessment*

Biodiversity - the variety of plants and animals and other living things in a particular area or region. It encompasses habitat diversity, species diversity and genetic diversity.

BOA - Biodiversity Opportunity Area.

Building for Life - the national standard for well-designed homes and neighbourhoods. A Building for Life assessment scores the design quality of planned or completed housing developments against 20 criteria.

Broad Location - general locations for growth formally indicated on the Key Diagram; includes sites for major development where technical or infrastructure information does not currently allow the exact extent of land to be confirmed. Does not constitute a formal (Strategic) Allocation; planning permission is still required to deliver development.

Brownfield Land (also known as Previously Developed Land) - land which is or was occupied by a permanent structure. A full definition is given in national policy.

Code for Sustainable Homes (CfSH / CSH) - national standard designed to measure the sustainability of new homes against nine design categories including energy and water. Homes are rated on six levels between one (1*) and six stars (6*) with the higher ratings representing increased levels of sustainability.

Community Infrastructure - facilities available for use by all the community, such as church or village halls, doctor's surgeries and hospitals. Community facilities could also include children's playgrounds and sports facilities.

Community Infrastructure Levy (CIL) - a new legal provision allowing a charge to be made by local authorities on development in their area, based on floorspace. The specific levy amount is set in the authority's Charging Schedule, once it is adopted.

Conservation Area - an area of special architectural or historic interest, the character or appearance of which it is desirable to preserve or enhance, formally designated.

Core Strategy - sets out the long-term vision for the district's development, the spatial objectives and strategic policies to deliver that vision. It will be Shepway's primary *Local Plan* document.

Department for Communities and Local Government (DCLG) - the central government department that is responsible for policy on local government, housing and urban regeneration.

Development Plan - statutory document(s) (*Local Plans*) drawn up by local planning authorities following public consultation and independent examination, containing policies for *sustainable development* that by law form the starting point for deciding planning application.

Environment Agency (EA) - Government agency concerned mainly with rivers, flooding and pollution.

Examination (in Public/ EiP) - a form of independent public inquiry into the soundness of a submitted Local Plan document which is chaired by an inspector appointed by the Secretary of State. After the examination has ended the inspector produces a report with recommendations which are binding on the council.

Facilities - public or private premises that are used for, or help to provide, services and infrastructure for visiting members or the public.

Folkestone and Hythe District Council - the local planning authority for the district (from 1 April 2018), formerly known as Shepway District Council.

Greenfield Land - land which has not been developed before, and is not defined as previously developed 'brownfield' land.

Green Infrastructure - a network of protected sites, nature reserves, green spaces, waterways and greenway linkages (including parks, sports grounds, cemeteries, school grounds, allotments, commons, historic parks and gardens and woodland). It offers opportunities for a number of functions, including recreation and wildlife as well as landscape enhancement. See Appendix 2 and CSD4.

Gypsy and Traveller Sites - sites either for settled occupation, temporary stopping places or transit sites for people of nomadic habit of life, such as Gypsies and Travellers.

Habitats Regulations Assessment (including Appropriate Assessment) - a legal requirement examining the potential impacts of policies and proposals on the nature conservation integrity of Natura 2000 Series sites.

Index of Multiple Deprivation - combines a number of indicators chosen to cover a range of economic, social and housing issues, into a single deprivation score for each small area in England.

Infrastructure - a collective term which relates to all forms of essential services like electricity, water and road and rail provision, including social/community facilities.

Internationally designated habitats - see *Natura 2000 Series Sites*.

Kent County Council (KCC) - countywide local authority responsible for a range of strategic functions and services such as highways (non-trunk routes), minerals and waste planning, and education and social care.

Key Diagram - a diagram to show the general location of key elements of the Core Strategy. This includes for example, the broad locations for development in the district.

Lifetime Homes - homes which are built to an agreed set of national standards that make housing more functional for everyone including families, disabled people and older people. They also include future-proofing features that enable cheaper, simpler adaptations to be made when needed.

Local Housing Market Area (LHMA) - geographical areas within East Kent defined in the SHMA by economic household demand and preferences. Housing markets do not respect administrative boundaries and may comprise smaller, more local sub markets and neighbourhoods.

Local Plan(s) - a phrase reintroduced in national policy (replacing 'Local Development Documents/Frameworks (LDFs)'). It describes the document(s) adopted by Local Planning Authorities as the statutory development plan for the area - containing the policies that make up the legal starting point for deciding planning applications.

Low Carbon Development - a development which achieves an annual reduction in net carbon emissions of 50% or more from energy use on site e.g. by reducing energy demand through passive design and energy efficient technology and supplying energy from renewable sources.

Major Employment Sites - a Core Strategy term indicating general places where land is/ will be allocated for industrial, warehousing or office uses. See policy SS4.

Mixed use development - development for a variety of uses on a single site.

National Policy - central government planning policy, primarily in the form of the 2012 National Planning Policy Framework (NPPF); formerly made up of Planning Policy Statements or Guidance notes.

Natura 2000 series sites - internationally designated sites of nature conservation (including current - and in effect, proposed - Special Areas of Conservation/Special Protection) subject to Habitats Regulations Assessment.

Natural England (NE) - Government agency concerned with the natural environment, including biodiversity and the countryside.

North Downs (District Character Area) - a part of Shepway used for descriptive purposes constituting the district's wards of North Downs East, North Downs West, Tolsford, Lympe & Stanford, and Elham & Stelling Minnis.

(Open) Countryside - rural and coastal areas defined as land lying outside the settlement boundaries shown on the Policies Map.

Place-shaping - the ways in which local government and its partners can create safe, attractive, vibrant communities where people want to live and work.

Planning Inspectorate (PINS) - an agency of central government which provides independent adjudication on planning issues.

Policies Map - a statutory map of a local planning authority accompanying its *Local Plans*, and defining the spatial extent of relevant policies in it. Formerly known as the Proposals Map.

Preferred Options - this is a key non-statutory phase of public participation undertaken in 2009 for Shepway's Core Strategy.

Previously Developed Land - see *Brownfield Land*.

Priority Centres of Activity (PCAs) - a term used in the Core Strategy for locations central to people, place or prosperity incorporating town, district and local (village/ neighbourhood) centres and Major Employment Sites. See policy SS4.

Public Realm - the space between and within buildings that is publicly accessible including streets, squares, forecourts, parks and open spaces.

Registered Social Landlord (RSL) - Government-funded, not-for-profit organisations that provide affordable housing. They including housing associations, trusts and co-operatives.

Renewable Energy - energy derived from a source that is continually replenished such as wind, wave, solar, hydroelectric and energy from plant material, but not fossil fuels or nuclear energy.

Romney Marsh (District Character Area) - a part of Shepway used for descriptive purposes constituting the district's wards of Romney Marsh, Dymchurch & St Mary's, New Romney Town, New Romney Coast and Lydd.

Sequential Approach - an approach to planning decisions which may require certain sites or locations to be fully considered for development before the consideration moves on to other sites or locations. The approach could apply to issues such as retail development, or the use of land at risk from flooding.

Settlement Hierarchy - settlements are categorised into a hierarchy based on the range of facilities, services and employment opportunities available, plus the ability to access other higher-ranking settlements by public transport. See policy SS3.

Shepway District Council (SDC) - local planning authority preparing the Core Strategy. From 1 April 2018 the local planning authority changed its name to Folkestone and Hythe District Council.

Shepway District Local Plan Review (2006) - adopted by the council on 16 March 2006. As set out in the Planning and Compulsory Purchase Act 2004, the council made a request to central government to continue to use (most) specific policies. These policies 'saved' in 2009 and not deleted by the Core Strategy remain part of the Development Plan and will remain saved until they are replaced by specific policies in a new adopted Local Plan document.

Site of Specific Scientific Interest (SSSI) - a conservation designation for the protection of an area because of the value of its flora and fauna or its geological interest.

Social Capital - defined by advocate Robert Putnam (1993) as the networks, norms and trust among people who share similar objectives; classified as a geographical concept whereby the relationships of people are shaped by the areas in which they live.

South East Plan (the former Regional Spatial Strategy applicable to Shepway). Published by the DCLG in 2009, providing statutory planning policies for a region. Previously part of the Statutory Development Plan alongside local Development Plan Documents. It was partially revoked in 2013.

Spatial Planning - this concept brings together policies for the development and use of land with other policies and strategies which too have ramifications for the nature of places and how they operate.

Strategic Flood Risk Assessment (SFRA) - required under national policy and providing an analysis of the main sources of flood risk to the district, together with a detailed means of appraising development allocations and existing planning policies against the risks posed by coastal flooding over the coming century.

Strategic Housing Land Availability Assessment (SHLAA) - required under national policy, providing an assessment of the scale of potential housing land opportunities over a 15 (or more) year period. It cannot allocate or grant planning permissions but does lead to a pool of possible key future housing sites to inform future Local Plans through further public consultation and additional evidence gathering.

Strategic Housing Market Assessment (SHMA) - required under national policy, providing an understanding of how housing markets operate within a given area, showing housing need and demand. Produced for the East Kent Housing Market Partnership (including Canterbury, Dover, Swale and Thanet Councils and organisations from other sectors).

Strategic (Site) Allocation - a site central to achievement of the strategy, where the principle and main features of development are established through a formal designation (allocation) of a specific parcel(s) of land. Planning permission is still required to deliver development.

Statement of Community Involvement (SCI) - sets out the council's approach to how and when it will consult with the community in the preparation of planning documents and making decisions on planning applications.

Submission stage - the stage at which a planning policy document is sent to the Secretary of State as a prelude to its examination, having previously been published for public inspection and formal representations.

Supplementary Planning Document (SPD) - provide further explanation or elaboration of policies contained in Local Plans. May take the form of design guides, area or site development briefs, masterplan or issue-based documents.

Sustainability Appraisal (SA) - a legal requirement examining the social, economic and environmental impacts of policies and proposals.

Sustainable Development - usually referred to as "development which meets the needs of the present without compromising the ability of future generations to meet their own needs" (Brundtland, 1987).

Sustainable Transport - management of transport for Sustainable Development purposes. Can be travel management measures or any form of transport, including all alternatives to the private car, especially low-carbon travel modes. Often relates to travel by bus or train but also includes walking and cycling.

Sustainable Urban Drainage System (SUDS) - sequence of water management practices and facilities designed to drain surface water in a manner that will provide a more sustainable approach than what has been the conventional practice of routing run-off through a pipe to a watercourse.

The Urban Area (District Character Area) - a part of Shepway used for descriptive purposes constituting all Folkestone and Hythe wards.

Viability - a viable development is one where there is no financial reason for it not to proceed, where there is the correct relationship between gross development value (GDV - the amount a developer receives on completion or sale of a scheme) and development costs (e.g. build costs). An unviable scheme is one where a poor relationship exists between GDV and development costs so that profitability and land value are not sufficient enough for a development to proceed.

Water Framework Directive - more formally the Directive 2000/60/EC of the European Parliament and the Council of 23 October 2000, which established a policy framework for action on water quality.

Windfall Site - a previously developed site which has not been specifically identified as available through the development plan process, but which unexpectedly becomes available for development. A windfall dwelling is a dwelling which is delivered from such a site.

Zero Carbon Development - a development that after taking account of emissions from space heating, ventilation, hot water and fixed lighting, expected energy use from appliances, and exports and imports of energy from the development to and from centralised energy networks, will have net zero carbon emissions over the course of a year.

- **Core Strategy Technical Studies:**

Title	Produced By	Date
Housing		
Strategic Housing Land Availability Assessment (SHMA)	Peter Brett Associates	March 2017
Strategic Housing Land Availability Assessment (SHMA) OAN for Affordable Housing	Peter Brett Associates	March 2017
High Level Options Report: Shepway District Growth Options Study	AECOM	December 2016
Shepway Growth Options Study, Phase Two Report	AECOM	April 2017
Shepway Gypsy and Travelling Showperson Accommodation	Arc4	In preparation
Strategic Housing Land Availability Assessment (SHLAA)	Shepway District Council	Ongoing
Brownfield Land Register	Shepway District Council	Ongoing

Title	Produced By	Date
Employment & Town Centres		
Shepway Employment Land Review	Nathaniel Lichfield and Partners	May 2017
Employment Opportunities Study	Nathaniel Lichfield and Partners	March 2018
Shepway Town Centres Study	Peter Brett Associates	May 2015
Natural Environment, Landscape and Open Space		
Shepway Draft Core Strategy Review: Sustainability Appraisal Report	LUC	March 2018
Shepway Draft Core Strategy Review: Habitat Regulations Assessment	LUC	March 2018
Sustainable Access and Recreation Management Strategy		In Preparation
Shepway District High Level Landscape Appraisal	AECOM	February 2016
Shepway Green Infrastructure Report	Shepway District Council	In Preparation
Shepway Playing Pitch Strategy and Sports Facilities Report	PLC	In Preparation
Shepway Open Space Strategy	LUC	June 2017
Shepway Play Area Review	LUC	June 2017
Shepway Water Cycle Report	Shepway District Council	In Preparation
Historic Environment		
Shepway Heritage Strategy	Kent County Council	In Preparation
Transport and Infrastructure		
Shepway Transport Strategy	AECOM (formally URS / Scott Wilson)	February 2011 (updated 2012)
Briefing Note: Shepway Transport Model Update	AECOM	November 2017
Infrastructure Delivery Plan / Infrastructure Table	Shepway District Council	In Preparation
Flood Risk		
Strategic Flood Risk Assessment	Herrington Consulting	July 2015
Masterplanning		
Otterpool Park Framework Masterplan Report	Arcadis / Farrells	In Preparation

Title	Produced By	Date
A Charter for Otterpool Park	Shepway District Council	November 2017
Sellindge Masterplan Final Report	Urban Initiatives	March 2011
Viability		
Whole Plan Viability Assessment		To be Prepared
Consultation		
Duty to Co-operate Statement	Shepway District Council	To be Prepared
Statement of Community Involvement	Shepway District Council	To be Prepared
Equality Impact Assessment	Shepway District Council	To be Prepared

Table 6.9 Core Strategy Technical Studies

