

	Base	Most Likely	Most Likely	Most Likely	Most Likely
	2021/22	Forecast	Forecast	Forecast	Forecast
	£	£	£	£	£
Heads of Service					
Leadership Support	60,470	809,370	747,370	747,370	747,370
Governance and Law	2,449,910	2,449,910	2,589,910	2,449,910	2,449,910
Human Resources	655,850	655,850	655,850	655,850	655,850
Finance, strategy and Corporate Services	6,995,850	6,943,350	6,943,350	6,943,350	6,943,350
Strategic Development	70,490	375,896	299,044	70,490	70,490
Economic Development	1,304,330	794,515	741,861	474,330	324,330
Planning	212,940	212,940	212,940	212,940	212,940
Operations	2,487,590	1,636,560	1,580,660	1,278,160	978,160
Housing	3,345,600	3,345,600	3,345,600	3,345,600	3,345,600
Place	6,600,060	6,119,060	6,119,060	6,119,060	6,119,060
Changes not attributed to services		184,180	382,726	596,479	826,322
Recharges to non GF accounts	-5,559,200	-5,639,200	-5,639,200	-5,639,200	-5,639,200
Unallocated net employee costs	-608,800	245,692	725,591	1,159,071	1,621,185
Total for Service	18,015,090	18,133,723	18,704,762	18,413,410	18,655,367
Internal drainage board levies	483,570	493,241	503,106	513,168	523,432
Interest payable and similar charges	739,000	801,000	1,379,000	1,527,000	2,012,000
Interest and investment income	-754,000	-1,430,000	-2,529,000	-3,826,000	-4,524,000
New Homes Bonus grant	-836,050	-493,272	0	0	0
Other non-service related grants	-1,971,230	-1,596,462	-1,608,897	-1,634,083	-1,659,230
Town and Parish Council Precepts	2,594,247	2,594,247	2,594,247	2,594,247	2,594,247
Minimum revenue provision adjust.	886,000	1,642,000	1,697,000	1,686,000	1,705,000
Financing of fixed assets	1,280,000	1,280,000	165,000	165,000	165,000
Net Revenue Expenditure Before Use Of Reserves	20,436,627	21,424,477	20,905,218	19,438,742	19,471,816
Net transfers to/from reserves	-3,470,608	-2,442,835	-593,985	-161,000	-31,000
Total To Be Met From Taxpayers & Formula Grant	16,966,019	18,981,642	20,311,233	19,277,742	19,440,816
Transfer to/from Collection Fund	67,290				
Net business rates income	-3,905,100	-3,943,224	-3,982,656	-4,062,309	-4,143,555
Council Tax Requirement	-13,128,209	-13,442,168	-13,770,072	-14,282,175	-14,633,053
(Surplus -)/deficit (to -)/from General Reserve	0	1,596,251	2,558,505	933,259	664,208
Average annual MTFS gap = £1.4m					1,438,055
Change year-on-year		1,596,251	962,254	-1,625,246	-269,051
Cumulative Deficit		1,596,251	4,154,756	5,088,014	5,752,222