

This Report will be made public on 29 July 2008

Folkestone

Hythe & Romney Marsh
Shepway District Council



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Report Number **C/08/25**

To: Cabinet
Date: 6 August 2008
Status: Non - Key Decision
Corporate Director: Keith Cane
Portfolio Holder: Councillor Mrs C J Waters, District Secretary for Sport and Culture

SUBJECT: SPORTS AND LEISURE PROVISION IN SHEPWAY

SUMMARY: The report sets out a range of opportunities that currently exist, to develop sports and leisure provision in Shepway. It sets out a framework for the improvement of facilities and for other initiatives across Shepway.

REASONS FOR RECOMMENDATIONS:

In order that a corporate approach can be agreed to the provision of sports and leisure facilities in Shepway.

RECOMMENDATIONS:

1. To receive and note report C/08/25.
2. To agree the framework for the development of sports and leisure facilities in Shepway.
3. To request that the key actions identified within the report be undertaken and progress reported to Cabinet on a regular basis.

1. INTRODUCTION

- 1.1. The aim of this report is to identify both the contextual framework and the key actions by which the District Council will improve the quality of sport and leisure facilities across Shepway and the rate of participation in sport and leisure activities amongst the local population.

2. POPULATION TRENDS

a. General

Shepway District has a population of 96,241 and is predicted to grow to over 100,000 by 2010, particularly through the movement of new households into the area. This growth is higher than the Kent average and supports the need for new and improved leisure facilities.

People living in Shepway are, on average, significantly older than the national average and this is correspondingly reflected in the proportion of the population over retirement age. 23% of the population is of retirement age compared with 19% in England and Wales. The average age of Shepway residents is 41.3 years compared with 33.8 years in England & Wales. This supports the provision of health related facilities and the GP referral schemes to be targeted through them.

There is also evidence that this characteristic of Shepway's demographic profile may be accentuated by a tendency for young people to move away from the district, once they become economically active. However, there remains over 12% of the population in the most active age group (18-30) who are most likely to require high quality local activities.

Age group comparisons (2001 Census)

Age Range	Shepway%	S East%	England%
18-19	1.99	2.34	2.40
20-24	4.78	5.77	6.01
25-29	5.33	6.25	6.65

3. DEMOGRAPHIC PROFILE AND STRATEGIC CONTEXT

a. Pockets of poverty

Overall, Shepway is not a particularly deprived district. Its Index of Multiple Deprivation ranks 131st out of 354 local authorities in England. Within that general picture however lie concentrated clusters of disadvantage where incomes are low, benefit dependency is high and the living environment is poor. These areas are located predominantly, though not exclusively, in east Folkestone.

These factors all indicate that facilities should be of high quality, affordable and accessible to all groups.

b. Unequal life chances

The impact of relatively low incomes and unsatisfactory living conditions in the most deprived parts of the district is compounded by the comparative weakness of the capacity for recovery in these communities. The concentration of disadvantage also mirrors the district's ethnic and cultural demography. Cultural minorities are disproportionately represented in the deprived parts of east Folkestone. On average, people will be in poorer health; less well educated and more likely to be victims of crime than elsewhere in Shepway. Ultimately their life expectancy will be significantly lower.

On average, people living in Shepway's most deprived ward can expect to live 12 years fewer than people in its least deprived ward.

c. Isolation and Inaccessibility

Shepway is a large district, spread out over 357 square kilometres, 90% of which, in terms of its land use, is rural. In parts of the district, particularly on Romney Marsh, the combination of distance, sparse population and underdeveloped transport links results in a significant degree of rural isolation and difficult access to services and jobs.

Evidence from the 2004 Index of Multiple Deprivation, shows that, for isolation and access to services, rural Romney Marsh is one of the most deprived areas in the South East. With about one quarter of the population reliant on public transport to access leisure facilities, it is important that they are strategically located and Sport England has been consulted in this regard.

d. SDC Corporate Plan

The Corporate Plan contains six key objectives, one of which is the 'improvement of opportunities for sport, leisure and culture'. It has a clear long-term vision which identifies leisure facilities which are modern and clean and accessible to all, contain sports pitches and playing fields which are well kept, include facilities at clean and safe beaches and cater for the needs of children to play. The development of this strategic objective, in part, reflects the lack of investment in sports and leisure facilities in Shepway over many years.

The Council has agreed a three year rolling programme of strategic actions to deliver its strategic objectives and these are set out in an action plan which forms part of the Corporate Plan. The contribution that improving sports and leisure facilities makes to improving the appearance of the District is also recognised within the Local Environmental Quality Strategy (LEQS).

e. SDC Community Plan

People expect to be able to rely on a good standard of health and social care, which supports both their physical and mental well-being throughout

their lives. They dislike having to make long, difficult and expensive journeys in order to get it. 'Being well and staying well' is one of the four themes contained within the Community Plan which encourages young people to eat a healthier balanced diet and take more exercise.

f. Kent Agreement 2

The Kent Agreement 2 is a three year agreement between Central Government and Kent to which the District Council is a signatory. The KA2 is based on the delivery of 35 National Indicators set against a theme and a headline priority. One such theme is enjoying life for which the headline priority is :-

Increasing involvement in active lifestyles, participation in sport for all ages and maximising the legacy of the 2012 Olympic and Paralympic games.

The National Indicator (NI) relating this theme is adult participation in sport and active recreation.

g. SDC Performance Plan

It is recognised that many of the sports and leisure facilities within Shepway are of poor quality and not fit purpose . This is reflected in the District Council's cultural performance indicators that demonstrate that only 49% of residents are satisfied with sports/leisure facilities within the District (BV119a). This places the District within the bottom quartile of District Councils in England. The corresponding figure for satisfaction with park and open spaces (BV119e) places the District just 1% above the bottom quartile.

h. Department for Culture, Media and Sport (DCMS) Public Service Agreement (PSA) Targets

The framework will assist in delivering the PSA Targets set by the DCMS by enhancing the opportunities to take up sporting activity for 5 –16 year olds (PSA1) and by helping to tackle obesity (PSA2).

The Sport England Key Performance Indicators from the Active People Survey (adults only) which was carried out in the district between October 2005 and October 2006 and are as follows:-

KPI 1	At least 3 days/week x 30 minute moderate exercise	19.4%	Bottom 25%
KPI 2	At least 1 hour/week volunteering to support sport	5.2%	Middle 50%
KPI 3	Club members	23.8%	Middle 50%
KPI 4	Received tuition from an instructor or coach in last 12 months	17.4%	Middle 50%

KPI 5	Taken part in organised competitive sport in the last 12 months	15.5%	Middle 50%
KPI 6	Satisfaction with local sports facilities	61.6%	Bottom 25%

The KPI listed above illustrate that there is a need to improve both the quality of sports and leisure facilities in Shepway as well as levels of participation.

4. THE SHEPWAY SPORTS AND LEISURE PROVISION FRAMEWORK

- a. It is clear that the District Council is involved in a range of projects aimed at meeting the strategic objectives and targets identified above. However, the range and diversity of projects being delivered, the range of other agencies involved and the diverse nature of the projects, in terms of size and scale, could give the impression of a fragmented and unfocussed approach. The aim of this report is therefore to introduce a framework for the delivery of sports and leisure provision in Shepway against which both current and future opportunities to improve leisure provision may be assessed in order to ensure that there is balance in terms of the type of facilities being provided, the geographical spread of facilities and the sectors of the population at which the provision is aimed.
- b. A key characteristic of many of the projects set out in framework is that although they represent opportunities that have been identified and created by organisations other than Shepway District Council, they nevertheless require some form of input from the District Council in order to bring them to fruition. It is essential that flexibility is built into the framework so that opportunities can be capitalised upon as they present themselves. At the same time, we must monitor the contribution that any project makes to achieving the Shepway-wide objective.
- c. It is intended that the Framework be presented to the Shepway Sports and Leisure Partnership as a tool by which they may also monitor and have an input into the development of sports and leisure facilities in Shepway. It is considered that ward members also have a significant role to play in the shaping and developing of the framework, given that are well placed to identify sports and leisure opportunities at the local level.
- d. In order to provide balance, the framework has been structured around delivering four objectives. These are:
 - Objective 1 - Providing Replacement Sports Centres to Serve the Needs of the District.
 - Objective 2 - Improving the Quality of Outdoor Sports Provision and Associated Facilities.
 - Objective 3 - Improving Opportunities for Coastal Recreation and Watersports.

- Objective 4 - Development of Local Play and Recreational Facilities in Partnership with the Local Community.

e. The remainder of the report outlines progress made in terms of meeting each of these objectives and a summary of the key actions required by the District Council. Appendix 1 shows the location of the opportunities identified within the framework.

5. OBJECTIVE 1 – PROVIDING REPLACEMENT SPORTS CENTRES TO SERVE THE NEEDS OF THE DISTRICT

a. Background

The two principle indoor sports facilities in Shepway are the Folkestone Sports Centre and Hythe Swimming Pool. Both these facilities are in a poor condition and require either replacement or refurbishment. The District Council has been actively involved in trying to put in place a replacement/refurbishment scheme for these centres since the 1999. A previous scheme to replace both centres with new facilities, funded through the Government's Private Finance Initiative (PFI) was progressed but abandoned in February 2007 when the £9 million PFI credits were withdrawn. Since that time the District, with its partners, has sought to find alternative solutions as set out below :-

b. Opportunity 1 – Folkestone Sports Centre Refurbishment

Description

The Folkestone Sport Centre Trust Ltd's (FSCTL) mission statement is "to provide quality, affordable sports facilities for the local community and surrounding areas". FSCTL is a registered charity.

Folkestone Sports Centre is situated on a 5.7 hectare (14.08 acres) site that was gifted to the FSCTL. The Centre, financed through a combination of grants and local fundraising, was opened in July 1972. The main sports centre complex comprises an 8 court sports hall, main and learner pools and associated changing, circulation and administrative facilities, café, kitchen and bar. The centre is on 3 levels with sports hall, three squash courts and dry changing at lower level, swimming pools and wet changing at middle floor level and with entrance, café, catering and administrative offices at ground and first floor level.

Opened in 1990, the Fitness Centre is in an adjacent converted single storey building on land purchased by the Trust from the Health Authority. The fitness centre was refurbished and extended in 1997.

Externally there is a 9 hole golf course, dry ski slope and recently opened toboggan run, tennis courts, artificial pitch and skate board park.

In addition to an annual revenue grant (currently £186,000 per annum), the District Council has also provided financial support in the form of one-off payments for specific capital works.

The proposed refurbishment project will include internal alterations and refurbishment of changing areas, provision of a new mezzanine floor (over the learner pool) to create a new fitness centre and treatment rooms, a new café and viewing balcony, plus the upgrading of the main, golf and ski reception areas. Access for those with mobility impairment will be significantly enhanced with the building being made fully DDA compliant. Externally, there will be new car parking and access road, revised parking within the existing car parking areas, and revised front elevations to the main pool hall.

The total cost of the project is estimated at £4.5 million. This will be funded through a combination of a capital receipt raised from the sale of the adjoining Fitness Works site and funding raised through a partnership with Alliance Leisure. The District Council's Medium-Term Financial Strategy identifies an increase in the revenue funding available to FSCTL from its current level of £186,000 to £300,000 from 2010/11. It should be emphasised that this annual revenue commitment may well reduce should Sports Centre income exceed current forecasts, or if the District Council or another organisation were prepared to invest a capital sum into the project.

FSCTL has prepared a detailed submission setting out the proposed project and providing a justification for the increased revenue contribution from the District Council. The submission also sets out not only how high quality facilities can be provided but how they may be sustained in the long term. It is intended that this be presented to Cabinet in September 2008.

Key Action

Shepway District Cabinet to consider the submission from the Folkestone Sports Centre Trust Limited at its meeting on 3rd September 2008.

5.3 Opportunity 2 – Provision of a New Swimming Pool and Gym at Nickolls Quarry, Hythe

Description

The District Council's Corporate Plan gives a commitment to providing a replacement for Hythe Swimming Pool by 2010. It was previously intended that this commitment be met through the provision of a new facility on a site in South Road, Hythe as part of the PFI scheme.

The PFI would have brought substantial additional funding that, used alongside a capital receipt from the sale of the existing Hythe Swimming Pool, would have been sufficient to construct a new facility on the South Road site. The failure of this scheme has meant that alternative ways of raising the estimated £6 million to construct a new facility have had to be investigated.

The most feasible option identified involves the construction of a facility as part of the redevelopment of Nickolls Quarry. The site is currently the subject of an outline planning application, based on a masterplan that

shows a mix of residential, employment and leisure uses. District Council officers are in negotiation with the applicant regarding a potential S106 contribution to the scheme, with a view to securing a financial contribution along with a serviced site of approximately 1.3 hectares. It is anticipated that the Nickolls Quarry planning application will be reported to the Development Control Committee within the next two months. A contribution to a feasibility/design study is also forming part of the negotiations. Discussions are being progressed with other agencies such as the Eastern and Coastal PCT and Kent County Council to investigate the potential for providing a more comprehensive community-based facility. In addition to the potential developer contribution, the scheme will rely on using a proportion of the capital receipt from the sale of the existing Hythe Pool site.

Clearly, the delivery of this option is dependent upon the on-site progress of the Nickolls Quarry mixed-use scheme. This option presents an opportunity to secure significant additional resources that would not otherwise be available. The location is clearly not as centrally located as either the existing swimming pool or the previous South Road scheme. It does, however, make it more accessible to residents living on Romney Marsh. It is estimated that 29,500 Shepway residents live within a 5 mile radius of the proposed site.

Key Actions

Conclude negotiations in relation to the S106 agreement and further develop project plan for the replacement of Hythe Swimming Pool.

6. OBJECTIVE 2 – IMPROVING THE QUALITY OF OUTDOOR SPORTS PROVISION AND ASSOCIATED FACILITIES.

a. Opportunity 1 - Cheriton Road Sports Ground

The Cheriton Road sports ground is arguably the most significant asset currently within the ownership of Shepway District Council. The facility currently caters for a range of sports including cricket, hockey, football and tennis as well as being home to Folkestone Bowls Club and Folkestone Invicta Football Club. The general state of the facilities at the Cheriton Road sports ground is very poor. This has resulted in certain clubs seeking to locate to alternative venues outside the District. Over the past few months, the District Council has been involved in a range of discussions with a number of the groups using the facility, many of which are developing their own ideas about how the facilities could develop. Part of these discussions have centred on the possibility of individual clubs taking on a greater role, in terms of the management and maintenance of the facilities, as part of a long term sustainable solution to providing a high quality facility. Discussions have also been held with a number of schools in order to investigate the role that the Cheriton Road Sports Ground may play in Kent County Council's Building Schools for the Future programme.

Whilst all these discussions are at an early stage, it clear that the District Council as the landowner, and as part of its community leadership role, has a vital role to play in developing a strategic overview/masterplan for the site.

This approach will also allow consideration to be given to some of operational issues associated with the Cheriton Road Sports Ground, for example the how an artificial pitch may be provided that maximises the benefits to local sports clubs whilst reducing the impact upon local residents.

Key Action

Continue discussions with all stakeholders in preparation for developing a strategic overview/masterplan for the site that both capitalises on the availability of external funding and secures the long term sustainability of the site.

b. Opportunity 2 - Replacement for Hythe Pavilion

In August 2007, Hythe Town Council requested a funding contribution from the District Council of £456,000 (Report C/07/32 refers) for replacing the Hythe Pavilion. The District Council responded that it was unable to meet this request, but did offer stepped grants to Hythe Town Council for sports development, of £20,000 in year 1, £15,000 in year 2 and £10,000 in year 3.

At its meeting on 19 June 2008, Hythe Town Council again resolved to request significant capital funding from the District Council to support the replacement pavilion plans.

The proposed scheme includes the replacement of the existing sports pavilion on South Road Recreation Ground with a new two-storey building that would encompass the following facilities:

- Changing facilities for football, cricket and other external sports
- A kiosk for tennis and bowls sales, refreshments and information services
- Disabled toilet facilities on both floors and an accessible lift
- A clubroom to act as a community meeting room and venue for sports clubs/ youth groups
- Storage facilities

In addition, the proposal includes:

- New fencing for tennis and bowls
- upgrading of cricket wickets and tennis courts
- Car parking for 34 cars – a planning requirement.
- New recreational open space for a variety of sports and leisure activities.

The need for the project was first identified through a Parish Appraisal undertaken in 1997. Subsequently, the Hythe Market Towns Health Check identified indoor sports and leisure space and outdoor all-weather pitches as key areas of current weakness.

These areas would have been addressed by the original PFI scheme for a Sports Centre on South Road. The total cost of the present scheme is

estimated at £800,000. Funding has been secured for approximately 50% of this, as follows:

£128,000 – Sports Pavilion Sinking Fund – inclusive of SEEDA funds and KCC finance

£180,000 – Secured Borrowing Approval

£100,000 – Additional capital reserves

In addition, the Football Foundation has indicated that it may be able to grant fund up to 50% of the football element, which could equate to up to £250,000. This would leave a funding gap of £142,000, which the Council has been asked to fill.

There is no allocation of funding for this project within the Council's approved capital programme. However, the scheme does have planning permission, which was granted in November 2006 (YO6/1207/SH).

Key Action

Shepway District Cabinet to consider the submission from Hythe Town Council at its meeting on 3rd September 2008.

c. Opportunity 3 - Sellindge Sports and Social Club

The Sellindge Sports and Social Club is a substantial facility that caters for a range of sports including tennis, cricket, football and bowls as well as having a range of social facilities including a licensed bar and function room. Whilst the basic fabric of the facility is sound, it is in need of refurbishment/renewal, which it is anticipated will assist the Club in increasing both club use and revenue income, thus improving the Club's long-term sustainability. The De Haan Trust has recently funded the production of an initial feasibility study for the refurbishment and redevelopment of the facilities. The Trust has indicated that it wishes to contribute a substantial capital sum towards the cost of undertaking the works, provided the club produces a realistic and robust business plan. The trustees of the club have recently approached the District Council in order to ask for some assistance in preparing the business plan.

Key Action

District Council to provide assistance to the Sellindge Sports and Leisure Club Trustees with regard to development of a business plan.

d. Opportunity 4 - Hythe Town Football Club

At its meeting on 13th February 2008, Cabinet agreed to offer Hythe Town Football Club a fifteen-year lease for its ground at Reachfields, Hythe at a peppercorn rent. The security of tenure offered to the club will allow it to bid for external funding to improve the stadium and to develop further its links with the local community. The District Council has requested that the club report back in February 2009 with an update on the progress made.

Key Action

Receive report from Hythe Town Football Club in February 2009

7. OBJECTIVE 3 – IMPROVING OPPORTUNITIES FOR COASTAL RECREATION AND WATERSPORTS

a. Opportunity 1 - The Seapoint Centre

The Seapoint Centre, located to the eastern end of Princes Parade, Seabrook is currently home to the Seapoint Canoe Centre. In excess of 1,800 people use its facilities, and during the past twelve months it has offered over 2,600 training sessions. The Centre specialises in working with young people, and it has a strong development programme for people of all ages with a disability. It makes a major contribution to meeting the objectives of a range of organisations and partnerships, including the Shepway Local Children's Services Partnerships and the Shepway Community Safety Partnership. The Centre also makes a major contribution to the District Council's Strategic Objective of Improving Opportunities for Sport, Leisure and Culture with water-based activities that take place on both the Royal Military Canal and the Channel.

The Seapoint Centre is currently owned by a private developer who has recently been granted planning permission to construct 14 residential units on the site. Included within this development is provision, secured through a S106 agreement, for the Seapoint Canoe Centre on the ground floor. This satisfies the requirement of policy SC7 of the Shepway District Local Plan Review – that states that planning permission for the redevelopment of the site will only be permitted where facility of at least equivalent community benefit to the Seabrook Youth Club and Canoe Centre is provided either on site or on nearby land.

In addition, the Seapoint Canoe Centre is investigating the possible provision of an off-site facility, either as an addition to or as an alternative to the on-site facility, on adjacent land owned by Shepway District Council. Cabinet has previously agreed the release of this land (ref. C/07/71 and C/06/111). The District Council is currently providing assistance to the Centre to bring the project to fruition, including identifying potential funding sources.

Key Action

Shepway District Council to provide continued assistance to the Seapoint Canoe Centre in order to bring the project to fruition.

b. Opportunities 2 - Active Coast Interreg Bid

The current Community Regeneration Service Plan includes an action to produce a Coastal Recreation Strategy. In order to secure sufficient resources to undertake this work, the District Council agreed to be a partner in the Active Coast Interreg IVa bid led by the Kent Tourism Alliance.

Approval to participate in the bid was given by Cabinet on 23rd April 2008 (ref. C/07/112).

The bid, if successful, would allow a strategy to be produced setting out a vision for how the Shepway Coast can be used more effectively by:

- Improving physical access to the coast for residents and visitors.
- Increased leisure opportunities along the coast in terms of waters sports, coastal walks etc.
- Better managed coastal activities in order to ensure reduced conflict between uses – such as jet skiers and swimmers.

A decision on the bid is expected by Autumn 2008.

Key Action

Await outcome of Active Coast Interreg IVa bid.

8. OBJECTIVE 4 – DEVELOPING LOCAL PLAY AND RECREATIONAL FACILITIES IN PARTNERSHIP WITH THE LOCAL COMMUNITY

a. Opportunity 1 - Provision of facilities in Hawkinge

The village of Hawkinge has grown rapidly over the past ten years as a result of the majority of the Shepway District Local Plan's housing allocation being allocated to the village. To date, a range of new play facilities have been provided along with a substantial new community centre that opened in 2002. The Hawkinge Partnership recently commissioned research that considered the sustainability of provision for youth within the village. This was reported to Cabinet on 17th July 2008. Due to the scale of the development within Hawkinge, there remains substantial allocation of S106 funding, as well as capital receipt monies, to provide improved play and recreational facilities within the village. Council officers are currently working with the Parish Council, the Hawkinge Partnership and the trustees of the Community Centre in order to determine how these funds be best used.

Key Action

District Council officers to continue to assist Hawkinge Parish Council, the Hawkinge Partnership and the trustees of the Community Centre to determine the best use of S106 and other funding allocated for play and recreational facilities in Hawkinge.

b. Opportunity 2 – Shepway Play Strategy

The Shepway Play Strategy was approved by Cabinet on 20th June 2007 (ref. C/07/08) and followed by a bid to the Big Lottery that secured £236,000 for its implementation. The Strategy is being delivered through the delivery of three key projects :-

- Play MAP (Mobile Activity Programme) – This project will raise the profile of and importance of play throughout Shepway, concentrating on the 16 most deprived wards – both urban and rural. The programme buys in the services of play workers and other specialised providers such as circus skills, arts, crafts etc, who will tour the area over all school holiday periods for the next three years. .
- Challenge – This project will provide children and young people with more adventurous play opportunities by providing challenging equipment and interesting landscaping. This will encourage more children and young people outdoors to use the areas and develop resilience and self esteem through engagement in this type of activity. Two projects are currently being implemented – one at Brabner Playing Field, Folkestone and one at the Lyminge Recreation Area.
- Fairplay – This project will develop inclusive play opportunities in four fixed play areas across the District to allow disabled children and young people to socially integrate with other children and young people through play. The four fixed play areas proposed are: Lydd - Oakham Drive; Dymchurch and St Mary's Bay - Seaborne Way or Country's Field; New Romney Town - Fairfield Recreation Ground; Folkestone Harvey Central - Bradstone Road or Radnor Park.

Key Action

Implementation of current Big Lottery Funded Projects. Identification of further resources to allow for the full implementation of the strategy.

c. Opportunity 3 - Sports Development and Diversionsary Activity Programme

The District Council, through its Sports Development Officer and Community Safety Team, is responsible for the organisation and delivery of a range of programmes and initiatives across the district. These include:

- The Street Athletics Programme
- Fit4Sport
- Football training in association with Charlton Athletic Football Club.

Key Action

To successfully implement the 2008/09 programme and continue the development of the programme for future years.

9. CONCLUSION

- a. The report has introduced a framework by which the District Council and its partners can greatly improve the quality of sports

and leisure provision across the District. Progress will however depend on the delivery of the key actions set out in the report as well as ensuring that the opportunities and actions are the subject of regular review. The framework will also provide the basis upon which the District Council can consider the level and type of assistance it can offer to its partners and therefore offers an opportunity to develop further the Council's Culture and Leisure service.

10. RISK MANAGEMENT ISSUES

Perceived Risk	Seriousness	Likelihood	Preventative Action
Lack of co-ordination in the delivery of sports and leisure provision in Shepway.	High	Low	Approval and regular review of Sport and Leisure Provision Framework.
Lack of commitment from partners to delivering the Sports and Leisure Provision Framework	High	Medium	Present the Framework to the Shepway Sports and Leisure Partnership and involve the partnership in the on-going review process.
Lack of resources to deliver the Shepway Sports and Leisure Framework.	High	Medium	Review financial resources through the medium term financial plan and staffing resources through the service plan process.

11. LEGAL/FINANCIAL AND OTHER CONTROLS/POLICY MATTERS

11.1 Legal Officer's Comments (JC)

At this stage there are no legal implications arising directly from this report.

11.2 Finance Officer's Comments (LH)

At this stage there are no financial implications arising directly from this report. The financial implications of specific proposals will be set out in detail in further reports to Cabinet.

11.3 Diversities and Equalities Implications (KC)

The framework will provide a mechanism by which the District Council and its partners can ensure, through a process of regular review, that sports and leisure provision in Shepway is meeting the needs of all sections of the local community.

12. CONTACT OFFICERS AND BACKGROUND DOCUMENTS

Councillors with any questions arising out of this report should contact the following officer prior to the meeting

David Shore, Community Regeneration Manager

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The following background documents have been relied upon in the preparation of this report:

None

Appendices:

[Appendix 1](#) – Proposal Map